



**REPORT &
ACCOUNTS**

2023

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NOVA Medical School – Management Report 2023

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Message from the Director

Professor Helena Canhão



The year 2023 was marked by NOVA Medical School's commitment to academic excellence, innovation and the promotion of an engaging and internationally connected educational and research environment.

A commitment from everyone who is in this school. The first words are addressed to the entire NMS community – students, teachers, researchers, staff, alumni and partners. Thank you for your important contribution, and congratulations on the path you have taken.

NOVA Medical School has made significant progress in enriching its academic offer and student experience.

A core aspect of these efforts was the digital transformation of academic management systems, which optimised processes and improved responsiveness to needs. The revamp of the student

reception area and targeted communication strategies have significantly enhanced the student environment. NMS offered a comprehensive set of degree programmes, with the Bachelor's Degree in Nutrition Sciences and the Integrated Master's Degree in Medicine standing out in the school's range of competitive and high-quality academic undergraduate offerings. These programmes have maintained their high standards, with the best graduates achieving outstanding final course marks. The school's global appeal was underscored by the interest in specific recognition processes for its degrees, reflecting NMS's international status. There was an increase in applications for registration in the master's and doctoral programmes, indicating a growing interest in specialised and advanced studies. Notably, the doctoral programmes demonstrated NMS's commitment to excellence in research. Mobility programmes have played a crucial role in enriching the NMS academic community, with numerous students taking part in incoming and outgoing exchanges. This initiative, together with the staff mobility grants, emphasised NMS's dedication to globalisation and the development of its community. We also provided lecturers with access to fundamental tools for their work, such as a subscription to uptodate, zoom colibri premium and bibliographic support, among others.

In 2024, we will continue to revise the curriculum plan to be used at the new Carcavelos campus, introducing a modern curriculum that integrates different areas of knowledge vertically and horizontally. This curriculum will include new subjects, such as Digital Health and Global Health, and will benefit from a modernised simulation centre, for which a new coordinator has already been appointed. The school also plans to reactivate Departments/Areas of knowledge in the basic sciences, consolidate the University Clinics in partner hospitals and develop postgraduate teaching, making the offer more appealing, with an international reach. Of note is the opening of registration for a new doctoral programme in Medicine and the intensification of the executive/advanced teaching offer, particularly in the area of cadaver surgical training.

The year 2023 was a year of **significant progress for research at NMS, reflecting a firm commitment to excellence, innovation and value creation, and making a decisive contribution to the advance of science in the field of health.**

In 2023, NMS consolidated its research strategy with focus on international competitive development. Notably, the creation of the Impact and Financing Service, which encompasses the Pre-Award Hub and the Innovation and Value Creation Hub, demonstrating a commitment to efficiently obtaining financing and promoting innovation. Significant improvements have been implemented



in the management of laboratories and scientific infrastructures, targeted at the sustainability and effectiveness of research services.

The reorganisation and optimisation of research infrastructures, including the creation of the NMS Chain Biobank, marked an important step forward, promoting the continuous improvement of research conditions. Services played a crucial role in diversifying and managing financing, improving sustainability and reflecting NMS's ability to adapt to external financing conditions.

Through Innovalue, NMS has excelled in transforming knowledge into tangible value, with the submission of patent applications and development of research contracts with industry. Participation in strategic European networks, such as EIT Health and EATRIS, has broadened the impact of NMS research on the European scene.

The definition of thematic research areas promoted interdisciplinary collaboration, stimulating research with focus on emerging health problems. Initiatives such as NMS Research Week and the event "Research, Yes or No?" have reinforced NMS's commitment to promoting research among students and the scientific community.

Next year will be a year of consolidating previous restructuring efforts and leveraging new growth and impact goals. The organisation into Research Areas will allow for more targeted work, with the Competitive Funding Hub developing a personalised pipeline of funding applications. The diversification of funding sources and the globalisation of research are strategic focuses, as well as individual support for Group Leaders to develop sustainable career plans. The Innovation and Value Creation Centre - Innovalue - seeks to join the GAPI network and promote contract research services, as well as carrying out the mapping of NMS's innovative technologies and services.

NMS stands out for its commitment to the community, as shown by a series of initiatives that promote health literacy and healthy lifestyles. This commitment is evident in activities that cover the pillars of the institution's mission: teaching, research and community outreach.

Among the various activities are the NMS Nutrition Graduates 2023 event, which connects graduates of the Nutrition Sciences degree to the job market, and the Estoril Conferences, a forum for dialogue on critical issues such as global health and policies. Projects such as the Summer Medical School: Lifestyle and "My heart beats healthy" reflect NMS's commitment to promoting healthy habits in the community.

NMS is a centre of excellence that develops medical and health solutions that have a positive impact on the community. Services rendered, such as nutrition consultations and respiratory function assessments, demonstrates the practical application of the institution's knowledge and resources to improve public health.

The Nova Clinical Research Unit (NOVA CRU) and u.me - Exponential Medicine Unit are examples of NMS's involvement in clinical studies and innovative projects, reinforcing its role as an agent of social transformation and promotion of health and well-being. This multidisciplinary effort underlines NMS's ability to integrate teaching, research and service into the community, consolidating its position as an institution committed to social responsibility and improving people's quality of life.

As part of the community, by 2024, NMS seeks to expand and develop innovative projects that direct academic knowledge towards society, with a tangible impact. Initiatives such as the Summer Medical School: Lifestyle, health-focused team-building sessions and the launch of a quality label for products and services are examples of this strategy. The establishment of a clinical and diagnostic support centre open to the community and the increase in the number of Chairs reflect NMS's commitment to actively contributing to society in the areas of health.

NOVA Medical School expands. Advanced training was a priority for Nova Medical School in 2023. NMS promotes continuous learning, interdisciplinary training, evidence-based practice and innovation in health. In addition, NMS is committed to sustainability, having been recognised as an Eco-School since 2015 and receiving the first “EcoCampus Portugal” Award in 2022. We have actively participated in sustainability initiatives, actively contributing to the UN’s Sustainable Development Goals.

But 2023 was also the year in which NMS made significant progress in its mission of academic excellence and innovation in health, with the creation of the Transformation and Strategic Relations department. This department symbolises our commitment to growth, improving educational standards and building a new campus that reflects the future of education and research. Through collaborations and strategic partnerships, NMS aligns its values with the needs, practices and challenges of health education, seeking to establish itself as a global leader.

The department has established significant national partnerships with municipalities to improve community health profiles and has integrated practical health solutions into local infrastructures. Local interventions in the municipality of Alenquer, activities in the area of ageing with Santa Casa da Misericórdia de Lisboa, Lisbon City Council and Arroios Parish Council, or in the area of Diabetes with Novo Nordisk were some examples of activities with an impact on the lives of communities. Liaison with affiliated hospitals and primary healthcare units was a priority. Globalisation has been a primary goal, with NMS establishing global strategic partnerships, including collaborations with globally renowned institutions such as Harvard Medical School or AstraZeneca. We strengthened our partnerships with our most important partners, such as the CUF group, Germano de Sousa, Bial and the Cascais Municipal Council.

Future prospects include formalising collaboration protocols with different partners from the pharmaceutical industry, Medtech, Foundations and the entire health ecosystem.

Two milestones will be the organisation of the first collaborative course with Harvard Medical School in 2024, and the integration with Harvard Business School’s D³ (Data, Digital and Design), bringing new perspectives on innovation in health.

I conclude this report with a few words about structure, the focus will be on optimising all available resources promoting management of excellence based on Processes, Technology and Knowledge, with NMS People at the centre of this dynamic. The integration of these teams into NMS’s core activities will contribute to management that is increasingly efficient and effective.

In short, the activities during 2023 and the goals for 2024 reflect NMS’s commitment to innovation, excellence and social impact, through the strengthening and expansion of its activities in key areas of activity.

Collaboration is the cornerstone of NMS’s success. By working together, we can explore new frontiers of knowledge, develop innovative solutions to health problems and train the next generation of health leaders.

Professor Helena Canhão



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1.

**MANAGEMENT
REPORT**

LIST OF ABBREVIATIONS AND ACRONYMS

ABAE	European Blue Flag Association
AE	Students' Association
APDP	Portuguese Diabetes Association
A3ES	Agency for Assessment and Accreditation of Higher Education
ARSLVT	Lisbon and Vale do Tejo Regional Health Administration
ATT	Accelerating and Transforming Tourism
BpS	Biochemistry for Health
CAE	External Evaluation Committee
CCAL	Lisbon Academic Clinical Centre
CEEC	Contest to Stimulate Scientific Employment
CEDOC	Centre for the Study of Chronic Diseases
CHLO	Lisbon West Hospital Centre
CHRC	Comprehensive Health Research Centre
CHS	Setúbal Hospital Centre
CHULC	Central Lisbon University Hospital Centre
CUF	União Fabril Company
COPD	Chronic obstructive pulmonary disease
ISF	Income Statement by Functions
EATRIS	European Advanced Translational Research Infrastructure
CT	Clinical Trials
ECTS	European Credit Transfer System
FTE	Full-time equivalent
ERCs	European Research Council
EWP	Erasmus Without Paper
FCT	Foundation for Science and Technology
FEE	Foundation for Environmental Education
FUNL	NOVA University of Lisbon Foundation
GAPI	Support Office for the Promotion of Industrial Property
GIFT	Translational and Fundamental Research Group
ICM	International Credit Mobility
II	Research Infrastructures
IOGP	Instituto de Oftalmologia Dr. Gama Pinto
IPN	Pedro Nunes Institute
INPI	National Institute of Industrial Property
ITQB	Institute of Chemical and Biological Technology
R&D	Research and Development
IST	Higher Technical Institute

VAT	Value Added Tax
LCN	BACHELOR'S DEGREE IN NUTRITION SCIENCES
LS4F	Associate Laboratory Life Sciences for a Healthy and Sustainable Future
Measures	Metabolic Diseases Research Group
MEGIC	Master's in Clinical Research Management
ME	INTEGRATED MASTER'S DEGREE IN MEDICINE
MMM	Master's in Medical Microbiology
NHM	Human Nutrition and Metabolism
NMS	NOVA Medical School
NOVA FCSH	Faculty of Social Sciences and Humanities of the New University of Lisbon
NOVA SBE	NOVA School of Business and Economics
OD	Sustainable Development Goals
OE	State Budget
NGO	Non-Governmental Organisation
RRP	Recovery and Resilience Plan
PSC	Community Service
RISE	Health Research Network
REAL	Associated Laboratory for Translating and Innovating for Global Health
HR	HUMAN RESOURCES
RJIES	Legal Framework for Higher Education Institutions
RUN	UNL's institutional repository
SASNOVA	Social Action Services of Universidade Nova
SIMAQ	Internal Quality Monitoring and Evaluation System
STA	Staff Mobility for teaching mobilities
STT	Staff mobility for training
SWOT	Strengths Weaknesses Opportunities Threats
IT	Information Technology
UC	Course Unit
UCI	Intensive Care Unit
UI	User Interface
UNL	New University of Lisbon
UO	Organisational Unit
AHU	Affiliated Health Units
U.ME:	Exponential Medicine Unit
UX	User Experience
WFME	World Federation for Medical Education

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1.1

IDENTIFICATION OF NMS



NOVA Medical School, hereinafter referred to as NMS, is an organic unit integrated in the NOVA University of Lisbon. It is a legal person of public law, endowed with administrative, financial, cultural, scientific and pedagogical autonomy.

It was created through Decree-Law no. 481/77, of 15 November and started its operation in the 1977/78 academic year.

1.1.1 MISSION AND OBJECTIVES

NMS's **mission** is public service for excellence qualification in the fields of medical and health sciences.

To achieve this mission, NMS assumes the following objectives:

- a) An education of excellence, with an increasing emphasis on second and third cycles, delivered through nationally and internationally competitive academic programmes;
- b) An international competitive research, focusing on interdisciplinary areas, including research with focus on solving health problems affecting society;
- c) Community outreach through the provision of quality services, at national and international level, capable of contributing in a relevant way to the improvement of healthcare and the qualification of human resources in the field of health, namely in Portuguese-speaking countries;
- d) A broad base for inter-institutional participation, taking advantage of the possibilities for creating new synergies in the field of health, both at the level of the organic units of the NOVA University of Lisbon and at a more global level;

1.1.2 CONSTITUTION OF THE NMS' GOVERNING AND MANAGEMENT BODIES

1.1.2.1 MANAGEMENT BODIES

Dean

Professor Helena Canhão

President of the Scientific Board, Vice Dean

Professor Fernando Miguel Teixeira Xavier

President of the Pedagogical Board, Vice Dean

Professor Nuno Manuel Barreiros Neuparth

Administrator

Dr. Paulo de Vasconcelos e Silva de Almeida Bastos

Vice Dean for Research

Dr. Patrícia Ramalhete Mendes da Silva Calado

Vice Dean for Community Outreach

Professor Maria da Conceição Costa Pinho Calhau

Vice Dean for the Interface with Health and Clinical Units

Professor Manuel Aníbal Antunes Ferreira

Quality, Processes and Continuous Improvement Advisor

Dr. Mónica Diana Salgueiro Faustino Sardo Belchior

1.1.2.2 FACULTY BOARD

President

In the process of being appointed

External personality

In the process of being appointed

Representative of Teachers and Researchers

Professor Pedro Manuel Sarmiento Rodrigues Póvoa

Professor Paulo de Carvalho Pereira

Professor Ana Luísa Trigos Papoila da Silva

Professor Maria Paula Borges de Lemos Macedo

Professor Rui Manuel Fraga Martins Maio

Professor Paulo Jorge Pereira Cruz Paixão

Professor Bruno Miguel Costa Heleno

Professor Sílvia Margarida Vilares Santos Conde

Representative of the other full-time teachers and researchers

Dr. Hugo Miguel Vicente Miranda

Representatives in a functional integration regime under the terms of the legislation that governs the articulation between medical schools and health establishments where medical education is given, with a contract of not less than one year's duration, who hold a PhD, whatever the nature of their link to NMS;

Professor Manuel de Sousa Almeida

Professor Maria de Fátima Carvalho Serrano

Representative of non-teaching and non-research staff

Dr. Maria Teresa Ferreira da Costa

Representative of the Students

Pedro Miguel Júdice Pargana Soares Ribeiro



1.1.2.3 SCIENTIFIC BOARD

President

The Director, who inherently presides, delegated this competence to the Deputy Director Professor Fernando Miguel Teixeira Xavier.

Members

1. Twenty-one representatives elected by the following sets of teachers:
 - Two representatives per academic area elected from among career teachers and researchers;
 - One representative per academic area, elected among other full-time teachers, or in a functional integration regime under the terms of the legislation that governs the articulation between medical schools and health establishments where medical education is given, with a contract of not less than one year's duration, who hold a PhD, whatever the nature of their link to NMS;
2. Three members elected by full-time researchers and scholarship holders, who hold a PhD, with a contract of not less than one year's duration and who exercise functions in NMS research centres recognised and positively assessed under the terms of the law.


1.1.2.4 PEDAGOGICAL BOARD

President

Professor Nuno Manuel Barreiros Neuparth

Members

1. The Coordinator of the Integrated Master's Degree in Medicine (MIM);
2. Two representatives of the Coordinators of other study cycles elected in lists by the respective board;
3. Six representatives of the teachers with a PhD, whatever the nature of their link to the institution, representing different years of study of the bachelor's and integrated master's degrees, elected in lists by the respective board;
4. The President of the Students' Association, or whoever represents him;
5. Three student representatives from the 2nd and 3rd cycles, elected in lists by the representatives of the respective board;
6. Seven students representing different years of study of the Integrated Master's Degree in Medicine;
7. One student and one teacher representing another 1st study cycle course, elected in a list by the respective board.



1.2

INTRODUCTION



NMS is the Medical School of the NOVA University of Lisbon (UNL). As a result of the transformation of UNL into a public foundation of private law (decree-law no. 20/2017, of 21 February) and in accordance with the provisions of Law no. 62/2007, of 10 September (RJIES), NMS has become an Organic Unit of the NOVA University of Lisbon Foundation (FUNL). As an organic unit, it has administrative, financial, cultural, scientific and pedagogical autonomy and the competences defined by Law and by the respective statutes and furthermore, it has the function of a tax entity.

In the Teaching Branch, NMS continues to focus on teaching excellence, not only in the 1st cycle, but also in the 2nd and 3rd cycles, relying on partnerships that add value to teaching. Attention to detail, transparency, trust, respect and empathy are fundamental values that make the service more efficient and contribute significantly to improving students' academic experience.

The Bachelor's Degree in Nutrition Sciences and the Integrated Master's Degree in Medicine represent the portfolio for the 1st and 2nd cycles.

In 2023, NMS offered 9 master's degree courses and 4 doctoral degree courses, some of which were in partnership with other NOVA Organisational Units and other higher education institutions.

In order to promote not only the personal but also the academic and professional enrichment of all NMS employees, the incoming e outgoing mobility programme was reinforced in 2023, bringing added value to the respective beneficiaries.

As far as the Research Branch is concerned, since it is an area of enormous importance in the search for solutions to health problems that are relevant to society, in 2023, NMS endeavoured to keep its focus on improving the already existing services, not just in Laboratory Management, but also in the Scientific Infrastructures that Support Research. On the other hand, and from a strategic point of view, the Research Impact and Financing Service was established.

Thus, the Research Branch sought to improve research and innovation indicators and also supported NMS research being brought closer to affiliated hospitals and doctors within the scope of the Lisbon Academic Clinical Centre, which seeks to bring biomedical research closer to clinical research and practice.

As far as the Community Branch is concerned, in 2023, the focus on integration and involvement in the community was further emphasised, with the ultimate purpose of increasing health literacy, providing quality services and measures that will have an impact on the quality of life of people. Thus, it was essential to liaise with partners that helped achieve the proposed objectives and which resulted in beneficial synergies for the community as a whole.

As an integral part of its service to the community, and similar to the year 2022, NOVA CRU, the clinical research management unit of NOVA University Lisbon, played a leading role in providing consultancy services and coordinating studies in various hospital centres. In 2023, NOVA CRU collaborated in 643 clinical studies.

On the other hand, the Exponential Medicine Unit continued its activity, with its focus essentially being on the various components of the “Accelerating and Transforming Tourism” project.

The year 2023 saw the start of two programmes, namely, “Impulso Jovens STEAM” (STEAM Youth Boost) and “Incentivo Adultos” (Incentive for Adults), under the Recovery and Resilience Plan - RRP. These two programmes seek to support initiatives to be developed by higher education institutions, in partnership or consortium with companies, public and/or private employers and including regional and national local authorities and public bodies.

In the Management Branch, 2023 was the year of consolidation of the changes that have been implemented since January 2022. Generally speaking, we define 2022 as the year of change, 2023 as the year of consolidating that change, and the last two years of this Board’s mandate, 2024 and 2025, as the years of optimising Management.

In fact, NMS’s Management and Services area has been undergoing a major organisational change, which has been achieved by combining the good practices of the past with the good practices needed for the future, all supported by our faculty’s most important resource: People. A programme of upskilling and reskilling of our employees – we provided almost 3,000 hours of training in 2023, both technical and behavioural as well as general and specialised training, focused on the needs of the person/function. We have started the process of Performance Evaluation and Goal Setting, essential tools for effective organisational alignment, and we have taken various measures leading to an increasingly better place to work, which reconciles the needs of the organisation with the needs of employees.

We drew up the 2023-2033 Business Plan, which reflects the new NMS strategy, and which will be the beacon for determining the impact of NMS, and an essential decision-making support tool. This is leveraged by the new way of analysing information that we have implemented – in addition to the State Budget, which is mandatory for any public entity, we now have a Management Budget and a Budget Control System, modelled on the specific needs of the NMS teams, which allow all decisions to be made taking into account the current and future economic and financial impact, as well as constant monitoring. When we look at NMS’s financial performance in 2023 compared to previous years, this progression is already evident, which the Business Plan also predicts for the following years.

All the departments have revised their procedures in order to make them more streamlined and integrated, which we can already see in our day-to-day work, in an organisation that is already more seamless in both its internal and external relations.

The image features four concentric yellow circles centered on a white background. The circles are of varying diameters, creating a target-like or ripple effect. The text is positioned in the center of the innermost circle.

1.3

HUMAN RESOURCES

The year 2023 was marked by HR activities that focused on professional development through individual training plans, with the ultimate goal of increasingly guaranteeing the quality of the service provided and valuing our professionals. Almost 3,000 hours of training were provided, covering various topics – technical and behavioural – focused on NMS’s cross-cutting needs (technological literacy of its employees, for example), but also on the specific needs of each employee.

Also during 2023, NMS began the process of Performance Evaluation and Goal Setting, which is central to the involvement of employees in the organisation’s strategy. It is a quantitative and qualitative process that seeks to convey to employees what the goals are, which in turn comply with the strategic goals set by NMS. All teams are involved and it is an excellent motto for boosting the culture of feedback culture at NMS.

With regard to the analysis of NMS’ headcount movements, during 2023, the staff chart had a variation of 24 headcounts, between entries and exits.

The biggest increase was in the “teaching staff” category, in order to meet the teaching needs of the various Course Units, particularly in the Integrated Master’s Degree in Medicine, namely in the clinical field.

Category	Entries	Exits	Balance
Teacher	107	90	17
Researcher	10	8	2
Non-teaching Staff	44	39	5
Scholarship Holder	14	14	0
TOTAL	175	151	24

Table 1 - Entries and exits of employees by career category

In 2023, the NMS’ workforce consisted of 1,088 employees, divided according to the categories presented in the table below.

Category	No. of Employees	%
Teacher	777	71%
Researcher	64	6%
Non-teaching Staff	217	20%
Scholarship Holder	30	3%
TOTAL	1088	100%

Table 2 - Distribution of NMS employees by category

Regarding their distribution according to gender, there is a greater representation of female employees, according to the chart below. In a universe of 1,088 employees, 63% are female and 37% are male.

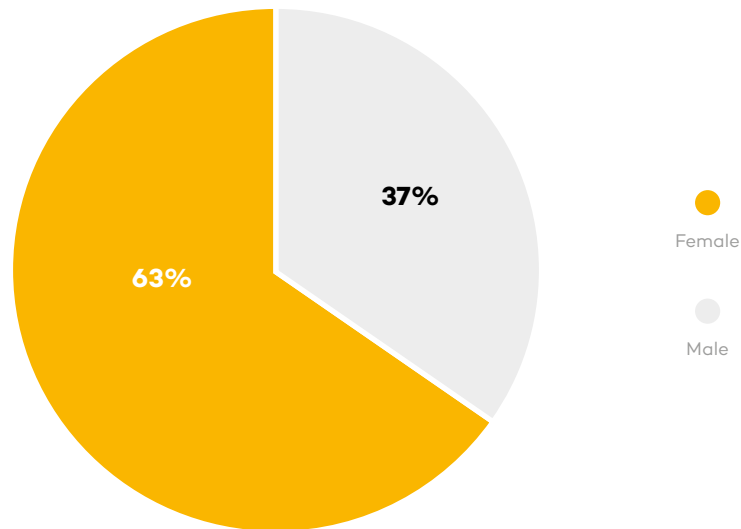


Chart 1 - Distribution of employees at NMS according to gender

With regard to the average age of NMS' Employees, it is around 46 years old, as can be seen in Chart 2, which shows the distribution of Employees according to age group.

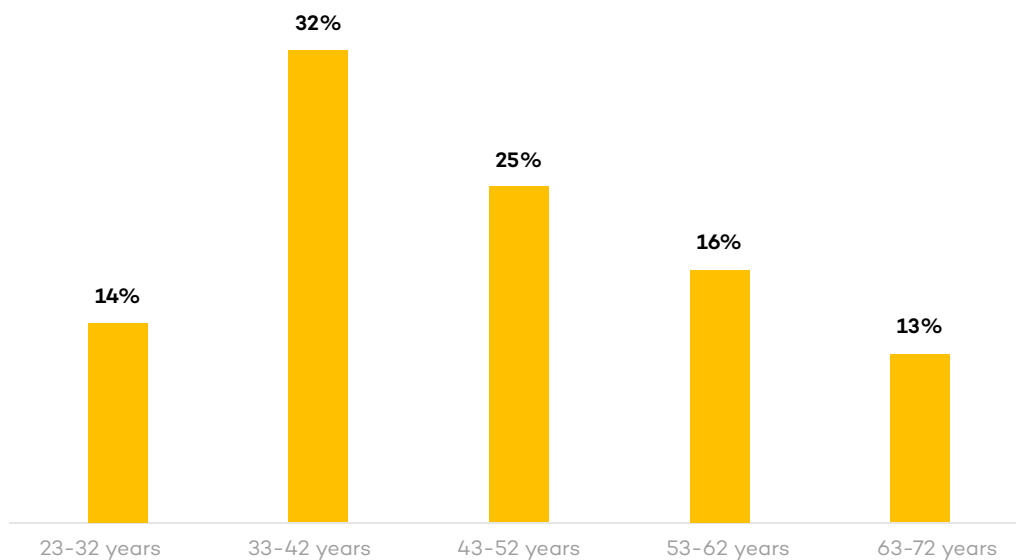


Chart 2 - Distribution of employees at NMS according to the age group

1.3.1 TEACHING STAFF

In 2023, NMS had a workforce consisting of 777 Teachers, representing approximately 186 FTE (Full-Time Equivalent) staff, with the Assistant Professor category being the most representative one.

Table 3 Table 3 presents the number of Teaching Staff in 2023, by category and seniority.

Category	Teacher	<5 years	5-9 years	10-14 years	15-19 years	20-24 years	25-29 years	30-35 years	<35 years
Full Professor	21	1	4	1	5	1	2	4	3
Associate Professor	24	4	5	2	4	3	5	0	1
Auxiliary Professor	161	48	42	33	20	8	4	4	2
Assistant Professor	571	271	185	72	25	13	5	0	0
TOTAL	777	324	236	108	54	25	16	8	6

Table 3 - Distribution of teaching staff by category and seniority

1.3.2 RESEARCH STAFF

Regarding Researcher Staff, NMS has 64 researchers, most of whom are Junior Researchers.

Category	No.
Coordinating Researcher	1
Main Researcher	24
Assistant Researcher	14
Junior Researcher	25
TOTAL	64

Table 4 - Distribution of research employees by category

Table 5 presents the Research Staff that NMS had in 2023, by category and seniority.

Category	Total	<5 years	5-9 years	10-14 years	15-19 years	20-29 years	30-35 years
Coordinating Researcher	1		1				
Main Researcher	24	5	16	1	1	1	
Assistant Researcher	14	13					1
Junior Researcher	25	16	9				
TOTAL	64	34	26	1	1	1	1

Table 5 - Distribution of research employees by category and seniority

1.3.3 NON-TEACHING AND NON-RESEARCH STAFF

As far as Non-Teaching and Non-Research Employees are concerned, in 2023, NMS had 217 Employees, distributed across various categories (**Table 6**), with the category of Senior Technicians being the predominant one.

Category	No.
Administrator	1
Service Director	9
Advisor, Consultant, Auditor	15
Officers	23
Higher Technicians	126
Technical Assistants	29
Operational Assistants	6
Computer Technician	3
Diagnostic and Therapeutic Technicians	5
TOTAL	217

Table 6 - Distribution of non-teaching staff by category (No.)





Table 7 presents the Non-Teaching and Non-Research Staff that NMS had in 2023, by category and seniority.

Category	Total	<5 years	5-9 years	10-14 years	15-19 years	20-24 years	25-29 years	30-35 years	<35 years
Administrator	1	1							
Service Director	9	6	2		1				
Advisor, Consultant, Auditor	15	11	4						
Officers	23	4	15	4					
Higher Technicians	126	76	37	6	2	2	1		2
Technical Assistants	29	14		2	1	1	4	2	5
Operational Assistants	6	3				1		2	
Computer Technician	3	2						1	
Diagnostic and Therapeutic Technicians	5				1	2	2		
TOTAL	217	117	58	12	5	6	7	5	7

Table 7 - Distribution of Non-Teaching and Non-Research Staff by category and seniority

In terms of academic qualifications, a bachelor’s degree predominates, followed by a master’s degree.

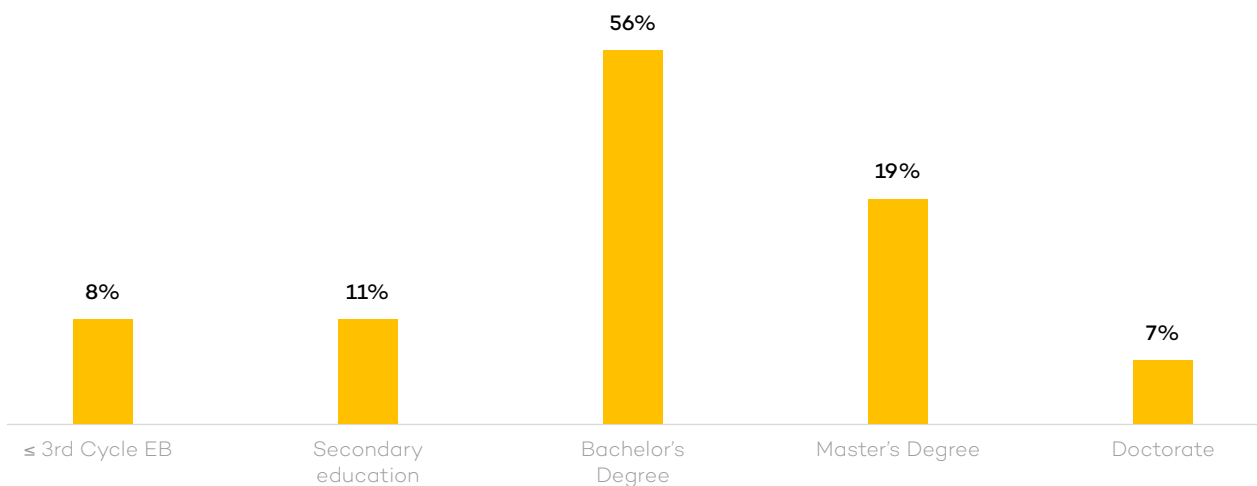


Chart 3 - Distribution of non-teaching staff according to academic qualifications

The image features four concentric yellow circles centered on a white background. The circles are of uniform thickness and are arranged in a nested pattern, with the smallest circle in the center and the largest circle on the outer edge.

1.4

**TEACHING LEADING
TO A DEGREE**

In order to improve the academic experience of students and contribute to the excellence of their performance, NMS is committed to providing an efficient service, streamlining processes and facilitating student interaction with teachers and the rest of the NMS community.

To this end, NMS bases the management of academic affairs and services on three core values:

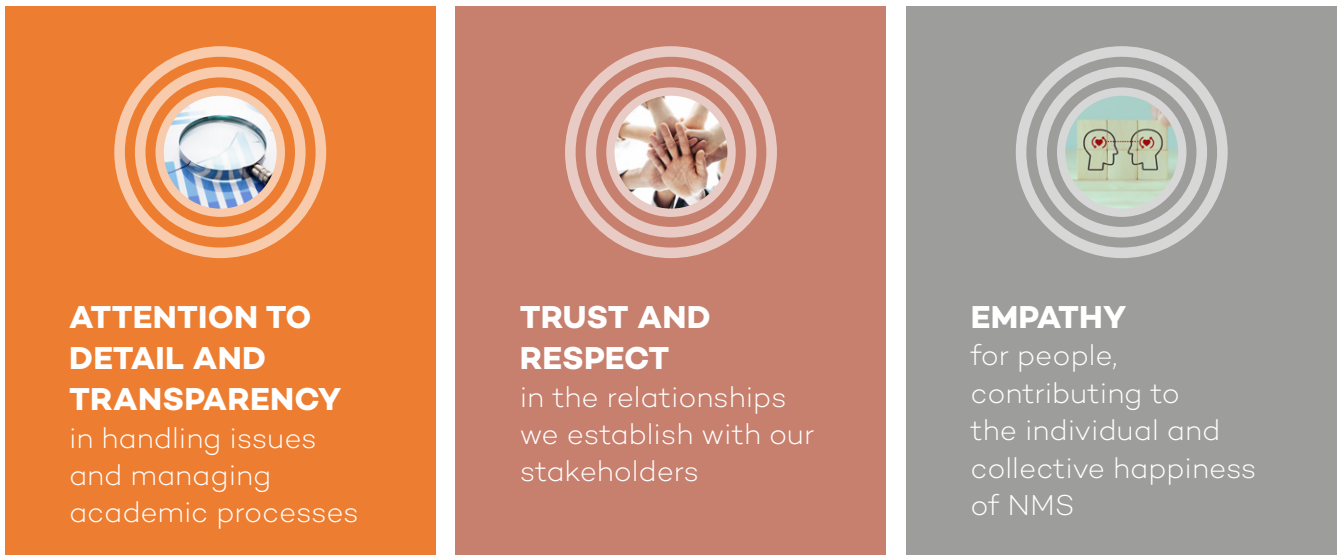


Figure 1 - Academic Service Values

For teaching leading to a degree, in 2023, NMS began a series of initiatives and projects within the scope of strategic pillars of action, the most important of which is digital transformation. In this regard, a significant series of improvements were made to the academic management system and other support applications, which have made it possible to increase the level of dematerialisation and improve response times to student requests.

Also in 2023, NMS invested in improving the student experience, remodelling the service area and focusing on communication and sharing information targeted specifically at the various sections of students.



Figure 2 - New Service Room

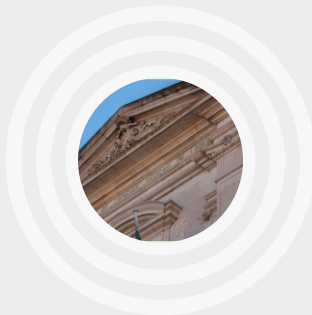
PORTFOLIO OF DEGREE PROGRAMMES

In 2023, NMS had a portfolio of degree programmes, from the 1st cycle to the 3rd cycle, which provided its students with continuous academic training aligned with their needs and main professional interests.



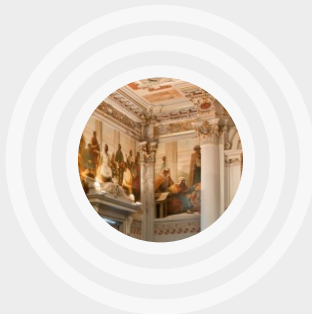
**1st AND 2nd CYCLE
BACHELOR'S DEGREE AND INTEGRATED MASTER'S DEGREE**

- Bachelor's Degree in Nutrition Sciences (LCN)
- Integrated Master's Degree in Medicine (MIM)



2nd CYCLE MASTER'S DEGREE

- Biomedical Research | Nova *Biomedical Research* (NBR)
- Human Nutrition and Metabolism (NHM)
- Epidemiology, Biostatistics and Health Research (EPIBIS)
- Clinical Research Management (MEGIC)
- ONE Health: Human and Animal Public Health
- Biochemistry for Health (BpS)
- Medical Microbiology (MMM)
- Computational Biology and Bioinformatics (MCBBI)
- Physiotherapy in Musculoskeletal Conditions



3rd CYCLE DOCTORATES

- Health Sciences
- Biomedicine
- Global Public Health
- Health and Welfare Sciences and Technologies
- Mechanisms of Disease and Regenerative Medicine (ProRegeM)
- Medicine

Figure 3 – Courses leading to a Degree at NMS

1ST CYCLE AND 2ND CYCLE - BACHELOR'S DEGREE AND INTEGRATED MASTER'S DEGREE

In the 2023/2024 academic year, NMS had a total of 1752 enrolled undergraduate students. NMS organised a reception and welcome event (Welcome Day 2023/2024 Academic year) for these students, which was attended by the NMS Student Association (AENMS) and other student groups.



Figure 4 - Welcome Day 2023/2024 Academic Year

1.4.1 BACHELOR'S DEGREE IN NUTRITIONAL SCIENCES

The Bachelor's Degree in Nutritional Sciences (LCN) has a duration of 8 curricular semesters and includes 47 Course Units (UC), with a total of 240 ECTS.

The LCN is mostly taught at the NMS' Headquarters, with some CU held at partner entities and Affiliated Health Units (AHU).

For the 2023/2024 academic year, 20 places have been opened for the general quota. The lowest qualifying grade for students in the LCN in the 1st phase was 164.0 - slightly lower than in previous academic years, but consistent with a general trend of lower grades nationwide.

LCN		
Lowest qualifying grade according to the General Quota (1st phase)		
2021/2022	2022/2023	2023/2024
175.3	166.8	164.0

Table 8 - Progression by academic year of the marks of the last students placed in the Degree in Nutritional Sciences [LCN] (General quota, 1st phase)

In the 2023/2024 academic year, 104 students enrolled in this bachelor's degree, distributed as follows over the 4 years of study:

LCN	No. of Students Enrolled
1st year	35
2nd year	23
3rd year	29
4th year	17
TOTAL	104

Table 9 - No. of students enrolled in the LCN by Degree year (data as at 31 December 2023)

Of these students, about 99% are national students and 1% are international students of Brazilian nationality.

The percentage of foreign students, i.e. those with a nationality other than Portuguese, was 8%, distributed among the following nationalities: Guinea-Bissau, Italy, Brazil, Timor-Leste and Mozambique.

The average age was as follows per year of study:

LCN	Average age of enrolled students
1st year	22
2nd year	22
3rd year	23
4th year	25

Table 10 - Average age of students enrolled in the LCN by Degree year

In the 2023/24 academic year, there were mainly female students enrolled in the LCN:

LCN	% of Female students enrolled	% of Male students enrolled
1st year	77	23
2nd year	87	13
3rd year	90	10
4th year	82	18

Table 11 - Distribution of students enrolled in the LCN by gender and Degree year

In 2023, 15 students graduated from the Bachelor’s Degree in Nutritional Sciences, representing a success rate of 71.4%, considering the number of students who started the course in 2019/20, those originating from the National Assessment Council (16 students) and special competitions (Holders of other higher education courses (3 students), those over 23 years of age (1 student) and Change of Institution/Course Pair (1 student)).

The best graduating student had a final course average of 17.705.



Figure 5 - 2023 Graduation Ceremony | Finalists from the Integrated Master’s Degree in Medicine and Bachelor’s Degree in Nutritional Sciences

¹An “international student” is one who does not have Portuguese nationality and is not covered by the exceptions included in Article 3(2) of Decree-Law no. 62/2016 of 6 August.

²A “foreign student” is one who does not have Portuguese nationality but is covered by one of the exceptions in the aforementioned article. For example, a national of a member state of the European Union is considered to be a foreign student, but not an international student.



In 2023, 23 Specific Recognition processes for the Degree in Nutritional Sciences were received.

Of these applications, most (96%) are applicants of Brazilian nationality, followed by 4%, being applicants of French nationality. Regarding the country in which the Bachelor's Degree in Nutritional Sciences was obtained, most of the applicants (96%) graduated in Brazil, followed by applicants who graduated in Spain (4%).

Specific Recognition of the Bachelor's Degree in Nutritional Sciences	2021	2022	2023
Applications received	18	32	23
Recognition awarded	1	26	11
Rejections	6	1	9
Withdrawals	4	3	0
Applications carried forward for assessment the following year	7	2	3

Table 12 - Specific Recognition of the Degree in Nutritional Sciences

1.4.2 INTEGRATED MASTER'S DEGREE IN MEDICINE

The Integrated Master's Degree in Medicine (MIM) has a total duration of 12 academic semesters and includes 51 UCs, amounting to a total of 360 credits. It incorporates 2 complementary training cycles:

- The 1st cycle, with a duration of 6 academic semesters and 180 ECTS, confers the Bachelor's Degree in Basic Health Sciences.
- The 2nd cycle, with a duration of 6 semesters, seeks to obtain the remaining 180 ECTS required to obtain a Master's Degree in Medicine.

The first and second years of the MIM are mainly taught at the NMS headquarters, while the remaining years, which are essentially clinical, are also taught in the USA (students benefit from places in various public and private Affiliated Health Units).

For the 2023/2024 academic year, 231 places have been opened for the general quota. The lowest qualifying grade of students placed in the MIM in the 1st phase was 180.2 - also slightly lower than in previous academic years. This qualifying grade was the highest of the Lisbon Medical Schools and also the highest of the National Medical schools that require Maths A as an entrance examination (on par with Physics and Chemistry and Biology and Geology examinations).

ME Lowest qualifying grade according to the General Quota (1st phase)		
2021/2022	2022/2023	2023/2024
184.5	183.3	180.2

Table 13 - Progression by academic year of the marks of the last students placed in the Masters in Integrated Medicine [MIM] (General quota, 1st phase)

In the 2023/24 academic year, 1648 students enrolled in the MIM, distributed as follows over the 6 years of study:

ME	No. of Students Enrolled
1st year	316
2nd year	289
3rd year	274
4th year	259
5th year	248
6th year	262
TOTAL	1648

Table 14 - No. of students enrolled in the MIM by year of the Integrated Master's Degree

Of these students, 100% are nationals (as places cannot be set aside for international students in the study cycles integrated into the master's programmes in medicine).

The percentage of foreign students, i.e. those with a nationality other than Portuguese, is 3.6%, distributed among the following nationalities: Angola, Algeria, Belgium, Brazil, Cape Verde, China, Cuba, Spain, France, Italy, Morocco, Mozambique, Nepal, Nigeria, Pakistan, Romania, São Tomé and Príncipe and Timor-Leste.

The average age is as follows per year of study:

ME	Average age of enrolled Students
1st year	21
2nd year	22
3rd year	23
4th year	23
5th year	23
6th year	26

Table 15 - Average age of students enrolled in the MIM by Master's Degree year

There were mainly female students enrolled in the MIM:

ME	% of Female students enrolled	% of Male students enrolled
1st year	75	25
2nd year	70	30
3rd year	77	23
4th year	72	28
5th year	67	33
6th year	71	29

Table 16 - Distribution of students enrolled in the MIM by gender and Degree year

In 2023, 261 students graduated from the Integrated Master’s in Medicine, representing a success rate of 91.3%, considering the number of students who started the course in 2017/18, those originating from the National Assessment Council (243 students) and special competitions (holders of a bachelor’s degree for access to the Integrated Master’s in Medicine (35 students), Military Academy (7 students) and Transfers (1 student)).

The best graduating student had a final course average of 18.185.



Figure 6 - 2023 Graduation Ceremony | Finalists from the Integrated Master’s Degree in Medicine and Bachelor’s Degree in Nutritional

In the 2022/2023 academic year, 51 applications for Specific Recognition of the degree of Master in Medicine were submitted. By 31 December 2023, two more applications had been submitted.

Of these applications, most (57%) were applicants of Brazilian nationality, followed by 11%, being applicants of Angolan nationality. Regarding the country in which the Master’s Degree in Medicine was obtained, most of the applicants (60%) graduated in Brazil, followed by applicants who graduated in Angola (11%) and Mozambique (11%).

Specific Recognitions for the Degree of Master in Medicine	2021/22 From 02/09/2021 to 01/09/2022	2022/23 From 02/09/2022 to 01/09/2023	2023/24 From 02/09/2023 to 31/12/2023
Applications received	32	51	2
Recognitions Granted	28	49	2
Applications Rejected	1	0	0
Cancelled Applications	3	2	0
Specific Recognitions Granted	21	13	16

Table 17 - Specific recognition of Degree of Master in Medicine

1.4.3 MASTER'S DEGREES

In the 2023/24 academic year, the NMS is offering a set of courses with a duration of two years and with 120 ECTS, which lead to a Master's degree. Of these, two are managed exclusively by NMS and the others in partnership with other NOVA Organisational Units or other higher education institutions.

Master's Study Cycles (120 ECTS)	Managed exclusively by NMS	In partnership with other NOVA/HEI OUs
Biomedical Research Nova <i>Biomedical Research</i> (NBR)	X	
Human Nutrition and Metabolism (NHM)	X	
Epidemiology, Biostatistics and Health Research (EpiBIS)		X
Clinical Research Management (MEGIC)		X
ONE Health: Human and Animal Public Health		X
Biochemistry for Health (BpS)		X
Medical Microbiology (MMM)		X
Computational Biology and Bioinformatics (MCBBI)		X
Physiotherapy in Musculoskeletal Conditions		X

Table 18 - Master's programmes managed exclusively by the NMS and in partnership with other OUs

The total number of master's students enrolled at the NMS in 2023 was 139, which represents an increase of 14% compared to the previous year. Their distribution over the two years of study of each master's programme was as follows:

Master's Degrees	No. of students enrolled	
	1st year	2nd year
Biomedical Research Nova <i>Biomedical Research</i> (NBR)	23	18
Human Nutrition and Metabolism (NHM)	17	13
Epidemiology, Biostatistics and Health Research (EpiBIS)	16	0
Clinical Research Management (MEGIC)	0	21
Biochemistry for Health (BpS)	0	9
Medical Microbiology (MMM)	0	22
TOTAL	56	83

Table 19 - No. of students enrolled at NMS in Master's programmes in the 2023/2024 academic year

The total number of international master's students enrolled at NMS was 14 (55% more than in the previous year). They were distributed among the different master's programmes as follows:

Master's Degrees	No. of international master's students enrolled	Nationalities
Biomedical Research Nova Biomedical Research (NBR)	1	Bangladesh
Human Nutrition and Metabolism (NHM)	5	Angola, Brazil, Guinea-Bissau
Epidemiology, Biostatistics and Health Research (EpiBIS)	8	Angola, Guinea-Bissau, Mozambique
TOTAL	14	

Table 20 - No. of international students enrolled at NMS in Master's programmes in the 2023/2024 academic year

The percentage of foreign students, i.e. those with a nationality other than Portuguese, is 20%.

For the two master's programmes run exclusively by the NMS, the countries of origin of the foreign students are: for the Master's in Biomedical Research (NBR), Angola and Italy, and for the Master's in Human Nutrition and Metabolism (NHM), Brazil, Angola, Guinea-Bissau and Italy.

The average age of the master's students is as follows per year of study:

Master's Degrees	Average age of enrolled students	
	1st year	2nd year
Biochemistry for Health	-	24
Epidemiology, Biostatistics and Health Research	33	-
Clinical Research Management	-	26
Biomedical Research	24	26
Medical Microbiology	-	25
Human Nutrition and Metabolism	30	32

Table 21 - Average age of students enrolled in master's programmes by Master's degree year

Students in the various master’s programmes are distributed by gender as follows:

Master’s Degrees	% of Students enrolled	
	Female	Male
Biochemistry for Health	77	23
Epidemiology, Biostatistics and Health Research	63	37
Clinical Research Management	81	19
Biomedical Research	78	22
Medical Microbiology	73	27
Human Nutrition and Metabolism	93	7

Table 22 - Distribution of students by gender enrolled in NMS master’s programmes

In 2023, a total of 51 master’s students enrolled at the NMS graduated, representing a 16% increase compared to the previous year, distributed as follows among the various master’s programmes:

Master’s Degrees	No. of master's degree students
Biochemistry for Health	9
Clinical Research Management	3
Biomedical Research	14
Human Nutrition and Metabolism	23
Mental Health in Primary Care	2
TOTAL	51

Table 23 - No. of master’s students enrolled at NMS and graduating in 2023

With regard to the assessment and accreditation of new master’s study cycles by A3ES, a new application was submitted:

Course	Process type	ECTS	Status	Accreditation Period	Publication Date
Master's Degree in Cardiovascular Prevention	NCE	120	Submission of application	-	-

Table 24 - Submission of applications for accreditation of Master’s Degree study cycles

1.4.4 DOCTORATES

For the 2023/24 academic year, the NMS offered 4 courses with 240 ECTS and with a duration of 4 years, which lead to a Doctorate. The Doctorate in Health Sciences is managed exclusively by NMS and the others are managed in partnership with other NOVA Organisational Units or other higher education institutions.

The total number of doctoral students enrolled at the NMS in 2023 was 195, which represents a decrease of 8.9% compared to the previous year. Their distribution over the 4 years of study of the various doctoral programmes was as follows:

Doctorates (240 ECTS)	No. of doctoral students enrolled at NMS			
	1st year	2nd year	3rd year	4th year
Health Sciences	25	43	27	28
Biomedicine	6	9	4	9
Global Public Health	0	0	0	4
Mechanisms of Disease and Regenerative Medicine	0	0	0	1
Medicine	1	5	11	22
TOTAL	32	57	42	64

Table 25 - No. of students enrolled at NMS in doctoral programmes in the 2023/24 academic year

In 2023, NMS enrolled 22 students on doctoral scholarships funded by the Foundation for Science and Technology (FCT).

There are no international doctoral students enrolled at NMS.

The percentage of foreign students, i.e. those with a nationality other than Portuguese, is 8.2%.

In the doctoral programme managed exclusively by NMS - Health Sciences, the countries of origin of the foreign students are Brazil and Italy.

The average age of the doctoral students is as follows per year of study:

Doctorates (240 ECTS)	Average age of enrolled students			
	1st year	2nd year	3rd year	4th year
Health Sciences	32	34	38	37
Biomedicine	31	37	38	36
Global Public Health	-	-	-	37
Mechanisms of Disease and Regenerative Medicine (ProRegeM)	-	-	-	32
Medicine	52	41	45	46

Table 26 - Average age of students enrolled in master's programmes by year of Doctoral programme



Students in the various doctoral programmes are distributed by gender as follows:

Doctorates (240 ECTS)	% of Students enrolled	
	Female	Male
Health Sciences	64	36
Biomedicine	78	22
Global Public Health	0	100
Mechanisms of Disease and Regenerative Medicine (ProRegeM)	100	0

Table 27 - Distribution of students by gender enrolled in NMS doctoral programmes

In 2023, a total of 32 doctoral students enrolled at the NMS graduated, representing a 68% increase compared to the previous year, distributed as follows among the various doctoral programmes:

Doctorates (240 ECTS)	No. of students who graduated
Health Sciences	2
Biomedicine	8
Global Public Health	0
Ageing and Chronic Diseases	4
Mechanisms of Disease and Regenerative Medicine (ProRegeM)	5
Medicine	13
TOTAL	32

Table 28 - No. of doctoral students enrolled at NMS and graduating in 2023

With regard to the assessment and accreditation of new doctoral study cycles by A3ES, a new accreditation decision was submitted:

Course	Process type	ECTS	Status	Accreditation Period	Publication Date
Doctorate in Medicine	NCE	240	Accredited	6 years	15 December 2023

Table 29 - Accreditation decision of the Doctoral programme study cycles

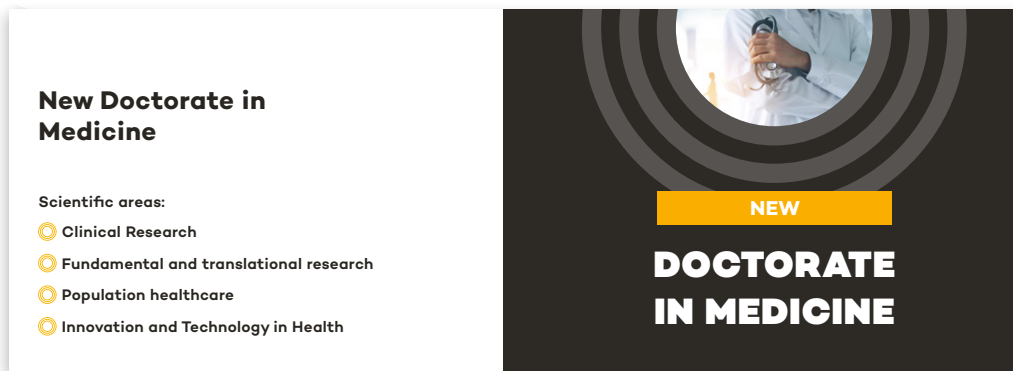


Figure 7 - Presentation of the new Doctoral programme in Medicine, commencing in 2024

In 2023, three academic degrees were granted in the field of Health Sciences, specialising in Biomedicine:

- Professor Maria Otília Vitoriana Vieira;
- Professor Duarte Custal Ferreira Barral;
- Professor João Diogo Osório de Castro Conde.



Figure 8 - Aggregation Exams of Lecturers (from left to right):
Dr Maria Otília, Dr Duarte Barral, Dr João Conde

1.4.5 MOBILITY AND INCOMING AND OUTGOING

In 2023, NMS continued to promote incoming and outgoing mobility as a measure for personal, academic and professional enrichment of NMS students, teachers and staff.

The benefits of studying or working in multicultural environments, absorbing different teaching or working methods, constituted an important added value for the beneficiaries of these mobility periods, as is evident in the feedback provided by NMS students.

For students, in the 2023/24 academic year, NMS had 78 active agreements with its partner Higher Education Institutions, distributed as follows across the various mobility programmes:

Mobility Programme	No. of partnerships
Erasmus+ (Studies)	63
Cooperation Agreements	15

Table 30 - Number of Mobility Programme agreements

In 2023, NMS entered into 2 new agreements:

- *Facultat de Ciències de la Salut - Universitat Ramon Llull* Barcelona, Spain (within the scope of the LCN);
- Faculty of Science and Technology - University of Cape Verde (within the scope of the MIM).

In the 2023/24 academic year, 139 NMS students participated in outgoing mobility programmes. Of these students, 99.99% are MIM students.

A total of 139 students participated in the following mobility programmes:

Mobility Programme	No. of partnerships
Erasmus+ (Studies)	79
Erasmus+ (Internships)	19
Cooperation Agreements	25
Free Movers	13
Almeida Garret	3
TOTAL	139

Table 31 - Number of students per Mobility Programme

Outgoing mobility students under the Erasmus+ programme received study and internship grants in the total amount of €185,655.

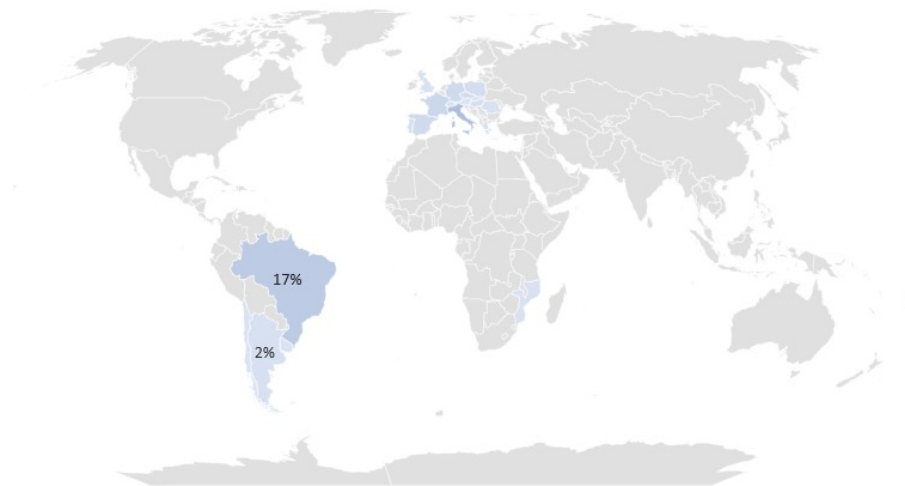


Figure 9 - Distribution (%) of outgoing mobility students by country of destination

Outgoing mobility students under the Erasmus+ programme received study and internship grants in the total amount of €185,655.

Mobility Programme	Value of scholarships awarded [€]
ERASMUS+ Studies	159,869.51
ERASMUS+ Internships	25,775.00

Table 32 - Amounts allocated per Mobility Programme

In the 2023/24 academic year, NMS received 67 foreign students on *incoming* mobility programmes. Of these students, 99.9% were MIM students. The students come from 11 countries, with Italy being the country with the highest *incoming* mobility (31%), followed by Brazil (24%) and Spain (15%).

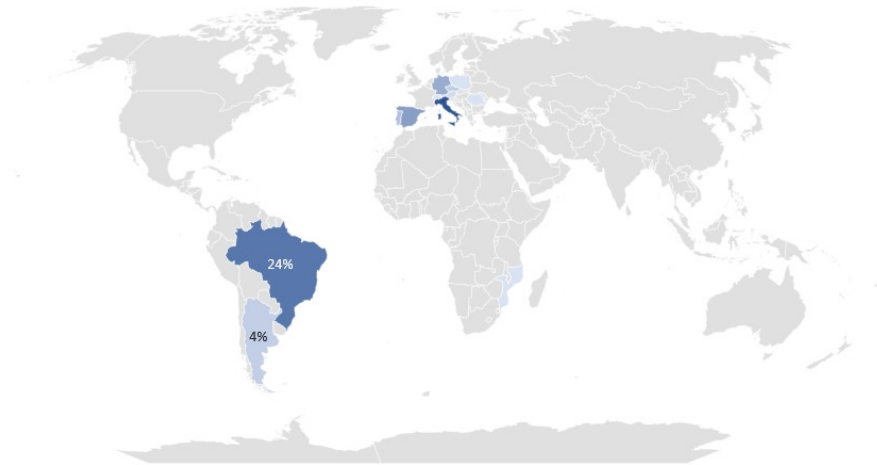


Figure 10 - Distribution (%) of incoming mobility students by country of origin

NMS organised a welcome event for incoming students representing various nationalities and European universities, during which these students had the opportunity to meet other NMS students, teachers and staff members in an information and social interaction session.



Figure 11 - 2023-2024 Welcome session for incoming students

NMS also promotes the mobility of its teaching and non-teaching staff for teaching and training, with the following number of scholarships allocated for the 2023/24 academic year (mobility to be carried out by October 2024):

Mobility Programme	No. of scholarships awarded
ERASMUS+ Studies	1
ERASMUS+ Internships	10
TOTAL	11

Table 33 - Number of scholarships awarded

With regard to the mobility of incoming staff in 2023, NMS received staff on training missions (STT):

- 5 teachers from the Medical University of Loadz, Poland, to learn autopsy techniques;
- 1 teacher from Wroclaw University, Poland, on a training mission (STT) in the field of gynaecology and obstetrics;
- 2 Mobility/International Relations technical experts from the University of Valladolid, Spain;
- 1 post-graduate technical expert from the Democritus University of Thrace, Greece.

In 2023, NMS was one of the Organisational Units selected to host the working sessions dedicated to the theme of “Inclusion and Special Needs” in the context of International Universities. In this regard, NMS was visited by a delegation from the NOVA International Staff Week under the Beyond the Traditional Erasmus - International Credit Mobility Programme organised annually by NOVA University, Lisbon.

The sessions were held in an excellent atmosphere for sharing ideas, experiences and good practices related to inclusion, cultural diversity and sustainability, and also made it possible to discuss more inclusive solutions in mobility programmes.



Figure 12 - International Staff Week

Also in 2023, NMS hosted the Staff Week for Librarians, in which 12 librarians from various European educational institutions participated.



Figure 13 - Staff Week for Librarians

1.4.6 MEASURE 06 - CIVIC & GLOBAL

Within the scope of the Recovery and Resilience Plan (RRP), a series of reforms and investments have been identified, which contribute to increasing the participation of the youth in higher education and the number of graduates in the population. As a result, the implementation of measure 6 (Civic & Global), with the “STEAM Youth Boost” and “Incentive for Adults” programmes.



Figure 14 - RRP logo

The purpose of the “STEAM Youth Boost” is to promote and support initiatives targeted exclusively at increasing the higher education of young people by offering degrees and other initial higher education training. At NMS, the curriculum of our Integrated Master of Medicine (IMM) will be reformulated to feature a range of innovative, interdisciplinary and transdisciplinary approaches, including team-based learning, simulation, digital health literacy and integration based on international best practices.

The purpose of the “Incentive for Adults” is to support the conversion and updating of skills of working adults, through short-term training in higher education, at initial and postgraduate level, as well as lifelong learning, in three main areas chosen for their strategic fit with the new NMS campus and vision for the future of healthcare; relevance to results in the labour market and contribution to the growth and globalisation of the healthcare, pharmaceutical and health technology sectors in Portugal.

The image features three concentric yellow circles centered on a white background. The circles are of uniform thickness and are arranged in a nested fashion, with the smallest circle in the center and the largest circle forming the outermost boundary.

1.5

RESEARCH



The year 2023 saw the consolidation of the strategy outlined on the basis of the critical analysis of the NMS Research Branch carried out in 2022. Concrete actions have been defined and implemented in order to fulfil the commitment to develop internationally competitive research in the area of health, contributing effectively to solving problems in this field that are relevant to society and that promote better health for all.

The actions undertaken in 2023 focused on two complementary aspects of research: operational and strategic.

In operational terms, the aim was to improve the effectiveness and sustainability of existing services, namely in Laboratory Management and Scientific Infrastructures to support Research. As detailed throughout this chapter, actions have been implemented to improve, reduce costs, implement good practices, reorganise laboratory spaces and restructure the governance of Scientific Infrastructures in order to support Research.

With regard to the strategic aspect of Research, an investment was made in the creation of the Impact and Financing Service, encompassing the Pre-Award Hub and the Innovation and Value Creation Hub. The main activities and achievements of this new Service and these recently launched Hubs are summarised below. On this more strategic front, in 2023, the ambitious process of determining research at NMS was completed, identifying NMS's Research Areas, as well as its main scientific and technological achievements and competences. Thus, the aim is to build a single, integrated and sustainable vision of Research at NMS, uniting researchers around interdisciplinary areas of common interest and defining action plans leading to the improvement of NMS research and innovation indicators - funding, partnerships with industry and civil society, patents and publications, among others.

During 2023, initiatives were also implemented to bring NMS research closer to hospitals and doctors affiliated with NMS. These actions were carried out within the framework of CCAL - Centro Clínico e Académico de Lisboa - and their main objective is to bring biomedical research closer to clinical research and practice, positioning NMS nationally as a medical school with excellent translational research in the area of health.

Throughout the year, the operational and strategic actions developed in Research were supported by Science Communication activities, in a dynamic and multidirectional way, and aimed at various audiences, both internal and external to NMS.

At the Post-Award Hub, (i) coordination meetings between the Pre-Award e Post-Award teams during the preparation of applications and kick-off of new funded projects, and (ii) follow-up meetings between the various departments of NMS, promoting a more efficient coordination policy.

A milestone for the Post-Award in Hub in 2023 was the inclusion of team members in a network of national R&D project managers recognised by the Foundation for Science and Technology. This inclusion allows for fast access to vital day-to-day information and leverages the national and international recognition of the Post-Award team. In this context, and in order to encourage interaction, we were hosted by Nova.ID FCT (Caparica Campus) on 8 March 2023 and we received a team from Babes-Bolyai University (Romania) to NMS on 9 May 2023. Both activities were quite fruitful in terms of sharing technical knowledge and procedures.

In addition to the activities described above, the Post-Award Hub has provided for the supervision of 87 grants, including projects funded by the European Commission (11 grants), La Caixa Foundation (4 grants), HHMI/Wellcome Trust, the Foundation for Science and Technology and various national and international companies. Nationally, the support provided to 4 Research Units (ToxOmics, CHRC, iNOVA4Health and Cintesis) and 3 Associated Laboratories (REAL, RASE, LS4F) must be highlighted.

As part of the Recovery and Resilience Plan (RRP), we support the implementation of the Blue Bioeconomy Pact, specifically with regard to Algae Vertical, which seeks to develop innovative, high-value applications for the nutraceuticals and cosmeceuticals markets.



Figure 15 - RRP logo

In 2023, 60 requests for payment/financial reports were submitted, in a total amount of more than 3 million euros.

1.5.1 RESEARCH OPERATIONS

In addition to the above, 2023 saw the consolidation of the reorganisation that began in 2022 by maintaining and improving procedures to ensure better coordination between the different research support hubs/services.

In particular, the R&D Laboratory Management Hub undertook a series of actions that demonstrated its ongoing commitment to operational excellence, helping to strengthen the Hub’s position as a crucial element in supporting the research activities carried out by the NMS scientific community:

Action 1: Implementation of the laboratory research space allocation policy defined in 2022, through:

- a) Bilateral meetings with all research groups and infrastructures to draw up a common space map and survey specific needs and requirements;
- b) Planning and implementing changes and restructuring in research spaces (Infrastructures and Laboratories).

Action 2: Negotiation of catalogues of similar goods across the 10 main NMS suppliers (to be implemented in early 2024). The negotiation of catalogues promotes long-lasting partnerships, contributing to NMS’s financial and operational efficiency, with a focus on three strategic pillars:

- a) Reduction of Costs;
- b) Establishment of Fixed Prices throughout the year; and,
- c) Exemption from Charges.

Action 3: Continuous improvement - optimisation of storage space and implementation of a comprehensive monitoring system for blast freezers:

- a) Survey of space occupation by research group in the common -80°C freezers;
- b) Space optimisation (reduction and reorganisation of stored samples) for better use of available capacity and easier access to samples;
- c) Implementation of a system to monitor all relevant occurrences (temperature variations, scheduled maintenance, breakdowns, etc.) in order to ensure the integrity of the samples and the efficient operation of the blast freezers.



Figure 16 - Storage space for common -80°C freezers

In 2023, the R&D Infrastructure Hub made very significant progress in terms of value creation and continuous improvement. During this period, the following projects were carried out:

- **Reorganisation of governance of the Research Infrastructures (RIs)**, with the appointment of a single Scientific Committee to provide overall support to all the RIs and definition of the responsibilities of the RI Managers;
- **Updating of RI prices and implementation of the direct cost allocation methodology** allowing for realistic and sustainable prices and effective charging for the services used;
- **Optimisation of the Cell Culture and Fly Room RI spaces** with work carried out on the 1st floor of the Grey Building in order to optimise the facilities and increase the availability of equipment;
- **Optimisation of the Rodent Terrarium** , with the creation of a new surgery room and the improvement of two behaviour rooms;
- **Creation of a new Research Infrastructure - the NMS Biobank**; finalisation of the implementation of the biobank, with adaptation of the laboratory space, blast freezer room, purchase of specific equipment and software.



Figure 17 - New Fly Room



Figure 18 - New Cell Culture Room

1.5.2 FUNDING FOR PROJECTS AND PRIZES

Continuing the changes that had begun in 2022, the Competitive Financing Hub was consolidated in 2023. The Hub now manages three main areas of action, which are described below.

a) Search for and publicise financing options suitable for the NMS community

In December 2023, the Competitive Financing Hub launched its first newsletter, with funding options tailored to the NMS scientific community. This newsletter included 71 funding options, divided into the school’s 8 research areas. Calendars were also launched, with funding forecasts for 2024 in each of the school’s 8 research areas as well as another general one.

b) Support for the development of applications for competitive funding

In 2023, the major challenge was to diversify the sources of funding, given that the Foundation for Science and Technology (FCT), the largest national funder, did not open calls for research projects, thus requiring a huge effort to be made by the NMS scientific community. In summary, between January and December 2023, NMS submitted a total of 110 applications to different funding programmes: 27 applications to FCT competitions (20 Individual Call to Scientific Employment Stimulus; 2 RESTART and 5 others); 32 applications to Horizon Europe (of which 4 were ERCs, 4 Marie Curie Postdoctoral Fellowships, 17 Clusters, among others) and 52 applications to other funding agencies.

c) Negotiation of approved financing

In 2023, the Hub negotiated a total of twenty new funding arrangements and established a handover procedure involving all the support services involved in the project implementation phase, with the aim of facilitating the kick-off of projects at institutional level.

The Competitive Financing Hub’s major challenge for 2024 is to leverage the work begun in the school’s eight research areas, namely, the implementation of long-term financing plans that consider the school’s needs in terms of human resources and equipment. This will be implemented through the application for two R&D units to FCT, with applications for European funding such as ERAChair and ERCs, as well as the FCT-Tenure mechanism.

1.5.3 VALUE CREATION AND STRATEGIC NETWORKS

VALUE CREATION

The Innovation and Value Creation Hub - InnoValue - has leveraged different initiatives with the aim of transforming knowledge into value for the Institution, liaising internally with the different hubs and services, and externally with different players and stakeholders.

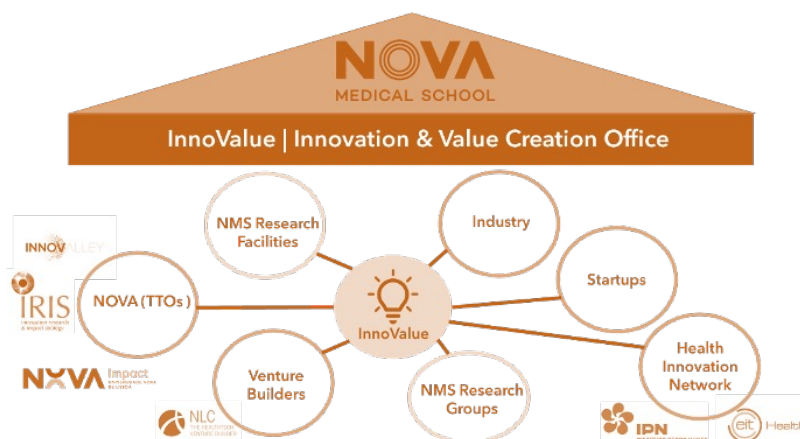


Figure 19 - InnoValue - Innovation & Value Creation Office

As part of the activities carried out by InnoValue, there are three synergistic strands, which are described below.

a) Intellectual Property

Promoting a strategy to value knowledge by transforming it into technological assets, associated with a strong Intellectual Property strategy specific to each technology (one does not fit all):

- 2 international patent applications submitted: WO2023156983 - COMPOSITION FOR TREATING NEURODEGENERATIVE DISEASES (20 February 2023); PCT/IB2023/062075 - A 3D cellular model of early Diabetic retinopathy (30 November 2023);
- 1 European patent application submitted: EP23215681.0 - Hydrogel Compositions(11 December 2023);
- 1 provisional patent application submitted with a priority date of 14 September 2023: PT118918 - A novel and promising glutaminase 1 (GLS1) -based systemic therapy in glioblastoma (GBM).

b) Innovation

Support in the preparation of applications for competitive funding involving technology-based innovation: CaixaImpulse Health Innovation, CaixaResearch Health, Horizon Europa and EIT Health **Flagship Call**.

c) Research Contracts

Negotiation, management of Research Contracts and development of new contracts (business development), providing personalised support to NMS researchers, from conceptualisation to closing of the contract. The Research Contracts are being coordinated by InnoValue in close liaison with the Coordinator of the NMS R&D Infrastructures and Services Hub. In 2023, two contracts were established with industry: one with an international pharmaceutical company; another (where 3 parallel contracts are underway); 2 contracts; one contract with start-up.

InnoValue’s success story is briefly illustrated in the figure below.



Figure 20 - Innovalue's Success Story

Strategic Networks

During 2023, priority was given to the participation of NMS in strategic European networks in the area of research and innovation, namely, EIT Health and EATRIS.

EIT Health is a collaborative European network of 280 best-in-class partner organisations constituting the education-business-innovation triangle, which is joined by thousands of start-ups and entrepreneurs who share knowledge to meet the greatest needs in health, through technological and digital solutions.

NOVA is part of this consortium through 3 of its Organisational Units (one of which is NMS).

In 2023, Innovalue oversaw the management and implementation of 3 institutional projects co-funded by EIT Health, in which NMS participates as an innovation partner:

- EIT Health Ageing PhD School;
- TrainR4U: Training Robot for Ultrasound;
- ASSIST: AI Scalable Solution for ST Myocardial Infarction.

In 2023, NMS attended several European events organised by EIT Health, namely, at the Innostars Partners Assembly, which took place in June in Budapest, and the Partners Meeting organised in November in Milan.



Figure 21 - EIT Health Innostars Partners Assembly I, Budapest 23 June 2023

EATRIS is a European infrastructure for translational medicine, bringing together resources and services for Research and Development communities to accelerate scientific discovery for the benefit of patients. This European clinical research and translational medicine network brings together 12 countries and more than 80 infrastructures. NMS is a full member of EATRIS Portugal, coordinated by Infarmed, and has been participating in the EATRIS Platform Small Molecules since it joined.

In 2023, NMS formalised its entry and participation in another of the five EATRIS Platforms, the EATRIS Platform Biomarkers. This platform facilitates the validation and development of biomarkers for the prevention, diagnosis and prognostic evaluation of diseases.

On 4 October 2023, NMS participated in the EATRIS Annual Meeting, where it presented NMS's research areas, core competencies and technologies relevant to EATRIS.

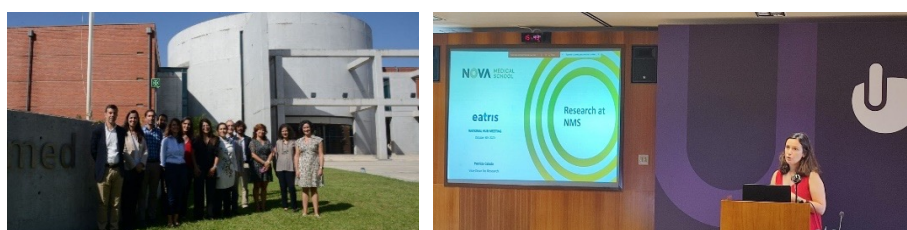


Figure 22 - EATRIS Portugal 2023 Annual Meeting - 4 October 2023.

Also in 2023, the Impact and Financing Team met with the Data Director of EATRIS to present NMS's interests and core competences in the area of digital transformation.

1.5.4 MAIN STRATEGIC ACTIONS

CREATION OF THE IMPACT AND FINANCING SERVICE

In 2023, the Impact and Financing Service was created in the Research Branch of the NMS, encompassing the Pre-Award Hub and the Innovation and Value Creation Hub. The creation of this service was accompanied by the hiring of highly specialised PhDs to develop strategic research actions and support the NMS scientific community in the areas of competitive financing, innovation and value creation, the creation of strategic partnerships, and increasing the impact of research carried out at NMS.

NMS RESEARCH AREAS

The mapping and definition of research areas at NMS began in 2022, identifying the areas of knowledge in which the school excels. The purpose was to build a single, integrated and sustainable vision of research at NMS, and to promote an improvement in research and innovation indicators. In a participatory exercise that included the Board of Directors, the Coordinators of the NMS Research Units and Associated Laboratories, and the newly formed Impact and Funding team, NMS research was organised into eight research areas: I) Healthy Brain; II) Retina and Vision; III) Cardiorespiratory Function and Infection; IV) Musculoskeletal Health; V) Cardiovascular, Renal and Metabolism; VI) Nutrition and Food Science; VII) Cancer; VIII) Health Promotion and Care. These areas should function as open, interdisciplinary ecosystems, in which biomedical researchers, nutritionists and clinicians use complementary research approaches, thus helping to find solutions to tackle emerging health problems.

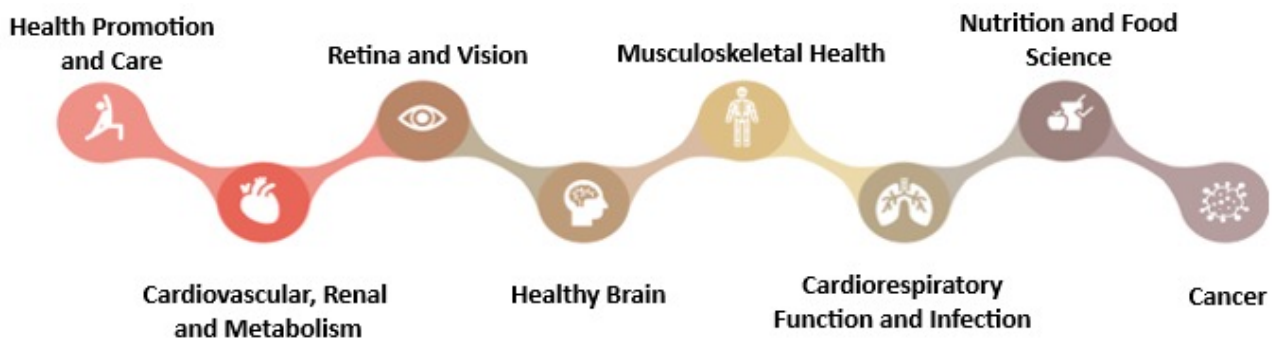


Figure 23 - NMS Research Areas

During the mapping and definition of areas process, NMS researchers were allocated to Research Areas related to their expertise (maximum of 2 areas per researcher).

Between February and March, meetings were held between the Impact and Funding team and the researchers from each Research Area, during which action plans for the next 24 months were requested and discussed. These action plans were worked on by each Research Area and delivered in June, consisting of a brief description of the area, impact indicators, SWOT analysis, identification of needs and points for improvement. The purpose is to use these documents as a basis for work to increase the individual impact of each area and of NMS research as a whole (funding, partnerships with industry and civil society, patents, publications, among others). A general meeting was held on 12 July 2023 to present the action plans for the NMS's eight research areas.

For each Research Area, portfolios were created, listing the biomedical and clinical researchers, summarising the topics investigated and the main scientific and technological competences. These portfolios are valuable tools for presenting NMS's potential to new strategic partners.

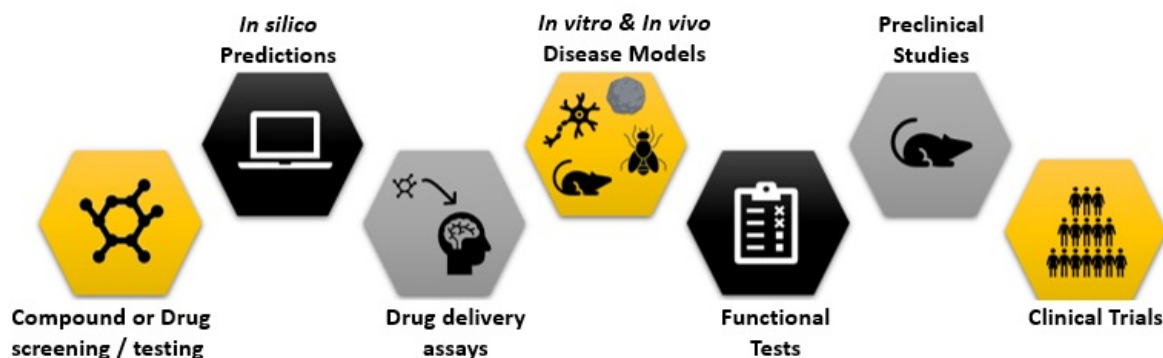


Figure 24 - Example of the graphic portfolio on Parkinson's Disease, within the Healthy Brain area

BRINGING RESEARCH CLOSER TO HOSPITALS

In 2023, several actions were carried out with the purpose of bringing NMS closer to the Centro Hospitalar de Lisboa Ocidental (CHLO) and the Centro Hospitalar e Universitário de Lisboa Central (CHULC), as part of the Centro Clínico Académico de Lisboa (CCAL).

This approach began with a strategic alignment between NMS management and the Clinical Management and Board of Directors of CHULC and CHLO, to establish goals and make action plans for 2023.

Between February and March, the Impact and Funding Team organised five sessions in the hospitals of the two hospital centres, during which the NMS Research Areas and Research Support Services were presented and the participants were invited to join the NMS research activities. The sessions were attended by 45 doctors from CHULC and 70 doctors from CHLO in person, resulting in 60 clinicians being integrated into research areas related to their clinical speciality and research interests.

In October 2023, the approach to Cascais Hospital was also initiated, consisting of meeting with the management team of the innovation and clinical research areas. This ecosystem of proximity between clinical and biomedical research is a differentiating factor for NMS and will enable the school to position itself nationally in the area of health research.

NATIONAL BENCHMARKING OF NMS

In the first half of 2023, a benchmarking report was drawn up of national medical schools, with the main goals being 1) describing and comparing Portuguese medical schools, 2) determining NMS's position nationally, and 3) analysing how NMS can improve our position.

This benchmarking report was presented to the entire NMS community in November 2023. The report presents a comparative analysis of Portuguese medical schools with the use of several different and complementary methods:

- Qualitative/general analysis;
- World university rankings;
- Bibliometrics;
- Specific indicators: critical mass, number of research projects funded, competitive funding and research results.

Taking into account the overall results obtained in the benchmarking report, although NMS does not occupy the leading position nationally, it is very well positioned for all the impact indicators analysed. There is obviously room for improvement and future strategic actions should be considered to continually leverage NMS's position nationally. NMS can improve in terms of reputation and image promotion, in terms of scientific production and influence, in terms of solidifying and increasing partnerships and collaboration with hospitals and industry, in terms of diversifying funding sources, and in terms of increasing the health and social impact of research carried out at NMS.

1.5.5 OTHER INITIATIVES AND EVENTS

NMS RESEARCH WEEK

NMS Research Week took place between 16 and 20 October 2023, organised by the Doctoral Students Committee and the Post-Docs Committee, it gave young NMS researchers the opportunity to present and discuss their work. This themed event covered all the scientific areas of NMS and was attended by about 300 biomedical and clinical researchers.

The event's integrative approach, promoting the relationship between biomedical research and clinical research, reinforced NMS as a medical school that stands out for excellent translational research.

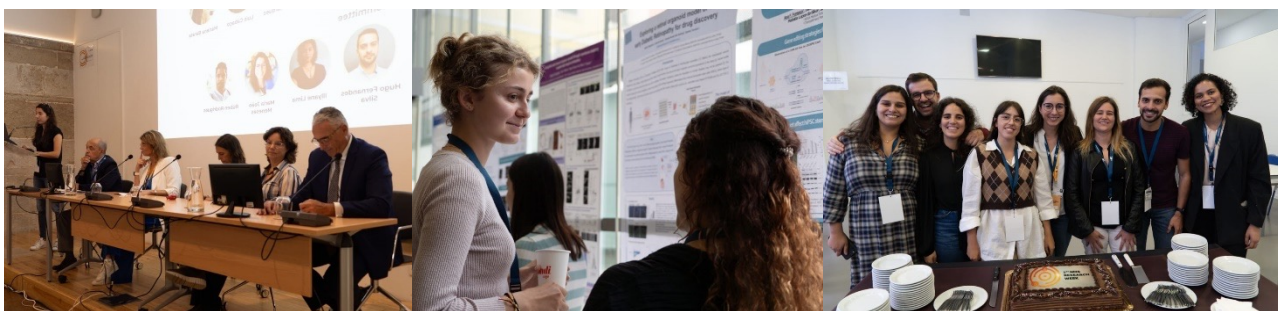


Figure 25 - NMS Research Week - 16 to 20 October 2023

“RESEARCH, YES OR NO?” EVENT

The “Research, Yes or No?” event, organised by AENMS - the NMS Students’ Association - and the Doctoral Students’ Committee, sought to bring together MIM and LCN students with the NMS research community, promoting the participation of undergraduate students in scientific internships and presenting the reality of current biomedical and clinical research at the University. The event kicked off with a round table between researchers of different profiles, including biomedical and clinical researchers, doctors and NMS alumni. This was followed by a pitch, during which proposals for research internships to take place in 2023 were presented. The various proposals reveal the multitude of research projects in which NMS is involved, covering the entire spectrum of research, from fundamental biomedical to clinical, translational and epidemiological research.



Figure 26 - Research Event, Yes or No?

The image features four concentric yellow circles centered on a white background. The circles are of uniform thickness and are arranged in a nested pattern, with the smallest circle in the center and the largest circle forming the outermost boundary.

1.6

**RELATIONSHIP WITH
THE COMMUNITY**

1.6.1 COMMUNITY OUTREACH

NOVA CLINICAL RESEARCH UNIT – NOVA CRU

As a medical school, NMS has been increasingly committed to a strategy of integrating and involving the community in its various activities, always with the purpose of increasing health literacy, providing quality services and, consequently, instilling habits and lifestyles that will have a real impact on people’s quality of life.

As an educational institution that is training the next generations of doctors and nutritionists, it is essential for the NMS to interact with the social network, fulfilling the pillars that guide the institution’s mission - teaching, research and community outreach.

Interlinking with partners through Community Outreach allows for projects to be developed, creating beneficial synergies and results for the community as a whole.

Throughout 2023, the main focus of the new partnerships established was on new projects, and they made a significant contribution to the three pillars that guide NMS’s mission, which must be based on a strategy of social responsibility, while maintaining a commitment to extending knowledge to the community. The various initiatives have solidified this same commitment, making NMS an agent of transformation.

2023	86	Projects	Results
	Children and young people attended Summer Medical School: <i>Lifestyle</i>	Community Impact	<ul style="list-style-type: none"> • Changing eating habits • Improved intestinal transit • Acquisition of practical skills
42 Nutrition Consultations	94 Exams – PSC – Integrated Functional Assessment	Community Service	<ul style="list-style-type: none"> • Latest scientific evidence combined with clinical practice • Getting closer to the community
+20 Workshops for Civil Society	399 Children reached with the “My heart beats healthy” project in 2023	Transfer of knowledge from academy to society	<ul style="list-style-type: none"> • Positive feedback from all participants • Changes in health status • Community development

1.6.1.1 SYNERGIES BETWEEN THE COMMUNITY, TEACHING AND RESEARCH

NMS is committed to promoting integration between the community and teaching, and between the community and research.

The activities carried out in this area are presented, with the greatest emphasis being on teaching:

- **NMS Nutrition Graduates 2023 Event** - This innovative event, held for the second time in 2023, was designed to introduce graduates of the Bachelor’s Degree in Nutritional Sciences to the labour market. At this event, the 17 finalists presented their best solutions to key problems in the health sector. A programme focused on 1111 days of life was the winning project.
- **Open Class on Health Policies** - Health Policies are an integral area of the Bachelor’s Degree

programme in Nutrition Sciences, which in 2023 was opened up to all young medical and nutrition students in the country. More than 60 young people came together to discuss, learn and think about health policies. In the final stretch of this area of study, on 5 January, there was a class open to all those interested in the topic of “Female Leadership”. The wide-ranging discussion of the experiences shared by the participants highlighted leadership principles and management tools that are essential to the design of effective interventions in the field of health and education. It was attended by more than 150 participants.

Research plays a vital role at NMS, being the backbone of its mission to cross the frontier of knowledge and have a positive impact on the community. The commitment to innovation is unwavering, driving the discovery of medical and health solutions that will shape the future. In view of the above, research is not considered an end in itself, but a means to a nobler end, a healthier, more resilient, and informed community.

The activities carried out in this area are presented, with the greatest emphasis being on:

WHEATBIOME Project

The collaboration between NMS and the WHEATBIOME project emphasises the importance of sustainable and health-conscious food production. Taking advantage of NMS’s expertise in studying the impact of diet and microbiota on health, the project seeks to deepen understanding of the complex relationship between wheat, the human body and sustainable food systems.

NMS RESEARCH WEEK

A five-day event that took place between 16 and 20 October 2023, described in more detail in Chapter 1.5.5 Other Initiatives and Events (Research Branch).

THE DIRECTOR OF NMS WINS THE *REUMÉRITUS* AWARD

The Reuméritus Awards are presented annually by the Portuguese Society of Rheumatology with the purpose of honouring personalities who have played an active role in the field and in the treatment of patients with rheumatic diseases. This year’s award went to Professor Helena Canhão for her work in the field of rheumatology.

SOS FOOD - SUSTAINABILITY OPTIMISATION FOR SECURE FOOD SYSTEMS PROJECT

It seeks to use the potential of artificial intelligence data to get a picture of the European food system, developing predictive and personalised tools for stakeholders in the food chain.

1.6.1.2 OTHER ACTIVITIES AND EVENTS 2023

As we have seen, the NMS believes that the proximity between the institution and the community is fundamental for the effective transfer of knowledge and for driving positive changes in the lifestyles of the population. Committed to its mission of promoting health at all stages of life, the NMS has put a great deal of effort into community outreach initiatives.

The continuous interaction between NMS and the community creates an environment of mutual learning, in which specialised knowledge merges with local experiences and needs. The organisation of various workshops and lectures in the areas of health, nutrition, lifestyles and ageing, among others, help people to make more informed decisions about their health.

However, NMS knows that true transformation occurs when knowledge is translated into tangible actions. Here are a few examples of activities in this area:

Summer Medical School: Lifestyle



Figure 27 - Summer Medical School Event

A project based on promoting healthy lifestyles among young people. During the month of July, theoretical knowledge was combined with practical experiences - in the various spaces of the NMS, resulting in real impacts reported by the parents. The Workshops in the Kitchen Lab proved to be a success, with a huge interest shown in acquiring skills. The Basic Life Support session also proved to be a success, and the programme received praise across the board.



Figure 28 - Estoril Conferences Event

Estoril Conferences

For the first time, NMS organised the Estoril Conferences, in partnership with the Nova School of Business and Economics. Under the slogan “Re-humanising the future”, the 2023 edition was a forum for dialogue, sharing and reflection in key areas such as Planet, People, Health, Peace and Global Policies. In her opening speech, Professor Helena Canhão, Director of the NMS, emphasised that today’s challenges require global collaboration and that together we can and must create a healthier world for everyone.



Figure 29 - “My heart beats healthy” project

Health Literacy in Schools

The “My heart beats healthy” project involved several schools in Lisbon and Coimbra, with the purpose of promoting children’s cardiovascular health through the adoption of healthy habits. This intervention in public schools had a concrete training proposal which included: knowledge of the body and the heart, identification of cardiovascular risk factors, promotion of healthy eating habits and active living, and management of emotions.

Nutrition Consultations - open day for the community

As part of World Microbiome Day, which took place on 27 June 2023, the NMS offered free Nutrition & Gut Health consultations to everyone who came to the University. During these consultations, various gastrointestinal pathologies were assessed and a personalised nutritional approach adapted to each patient's needs was provided.

Cities Project Changing Diabetes - Collaborative social and entrepreneurial networks

This project is an international initiative that calls for an active role for cities in the fight against diabetes. The increase in diabetes is not sustainable - whether for society, health systems, companies or even the economy. Medicine plays a crucial role in the treatment of diabetes, but if the catastrophic rise of this disease is to be halted, there has to be a focus on prevention and lifestyle.

In Lisbon, the focus has been on building a community kitchen in Ajuda, with NMS participating in the project and being present at various working group meetings.

BoostX - Workshop at the Kitchen Lab



Figure 30 - Workshop in the BoostX Kitchen Lab

The BoostX - ScaleUp Tourism programme has selected ten Start-ups through a bootcamp to present solutions to boost sustainability and safety in tourism. The second day of the Bootcamp included a visit by the initiative's 10 finalists to the Kitchen Lab, in which the participants had the opportunity to create recipes. This was a practical experience within the scope of NMS's exponential medicine unit, which provided several learning sessions, exchange of experiences and launched a discussion on how ideas of value are being created in the area of food.

MedCook Challenge

This consisted of a challenge to medical and nutritional science students to create recipes suitable for kidney patients on haemodialysis which would be enjoyed by the whole family. The second stage of the competition was to prepare the recipes for a vote. The awards ceremony took place at an event at the NMS, which included a round table discussion on "Literacy as an enabler of quality of life in chronic kidney disease", open to the entire community interested in the topic.



Figure 31 - Transfer of knowledge Youths in the Autonomous Region of Madeira

Knowledge Transfer to Civil Society - Autonomous Region of Madeira

Health literacy among young people is one of the NMS's priorities. The theme of the sessions in secondary schools in the Autonomous Region of Madeira was the importance of healthy lifestyles, with a focus on intestinal microbiota. It was a very fruitful day of presentations, with knowledge being shared with the younger generation, which aroused the interest of many, with various interactive moments throughout the sessions.

Webinar with the Brazilian Ministry of Health

The first 1111 days of life: environmental factors and childhood obesity, is a window of opportunity for the optimisation of growth and development, as well as for shaping future health, particularly in the prevention of chronic non-communicable diseases. A partnership between NMS and Fiocruz to break down frontiers in the dissemination of knowledge. 490 people registered for it.



Figure 32 - Celebration of World Thyroid Day

Celebration of World Thyroid Day

“Autoimmunity and thyroid cancer. What role does selenium play?” was the theme that brought together various experts at the NMS on 25 May 2023 to celebrate World Thyroid Day. The event, which was organised by NMS and *PharmaNord*, was moderated by the journalist and presenter, Paula Castanho.

Celebrating the 50th anniversary of the first Course in Medicine

The 5th November marked the 50th anniversary of the first Course in Medicine at NOVA Medical School. Half a century ago, the first course that would train a generation of doctors began, making its mark on the history of healthcare in Portugal, with remarkable achievements.

Science and Innovation Day at NOVA University, Lisbon

The NOVA Science and Innovation Day is an event that is attracting an increasing level of interest. As the rector mentioned at the event, “it has become a trademark of NOVA’s excellence in research and innovation”. NMS was represented in the physical space Kitchen Lab - showing NMS’s innovative space, in which science is brought to the table, and also with a stand representing Spin-of Your Biome. Throughout the day, there were several snack-making sessions with the participants, with explanations about functional foods and their health benefits.



Figure 33 - Brain Awareness Week

Participation in Brain Awareness Week

Based on the need to pass on to young people some concepts and ideas about how they can keep their brains healthier to live better and longer, NMS was present at Pedro Nunes Secondary School, with many activities.

This initiative involved not only teachers and researchers from NOVA Medical School, but also students from both programmes, in a session that was part of the European Researchers’ Night.

Molecular Gastronomy at the Pavilion of Knowledge

In the year 2023, two workshops in the area of Molecular Gastronomy were organised at the Pavilion of Knowledge.

Molecular gastronomy combines science with cooking to create unexpected textures and flavours through physical and chemical reactions. Chefs from all over the world use molecular gastronomy techniques to provide unusual gastronomic experiences, such as savoury ice creams, tasty foams, citrus air, smokes, among other sensory experiences - the focus is always on showing the science behind the food.

E-book - Recipes for the whole family

In 2023, we launched another E-book in the area of food. This E-book contains healthy and nutritious recipes, according to the Mediterranean Food Standard, as well as suggestions to include in meals for the whole family. Prepared by students from the Bachelor's Degree in Nutritional Sciences, this digital book was given to all the participants of the Summer Medical School: Lifestyle and is a resource that is available to the Community.



Figure 34 - N2S event

N2S

This event was targeted at all those interested in Nutritional Sciences who understand the importance and influence of this area in Health and Life Sciences. It consisted of workshops, lectures, round tables and keynote addresses, in which current topics were discussed by renowned speakers and trainers in the light of scientific evidence. Comprehensive know-how enables (future) professionals to be better able to respond to the adversities of clinical practice. The workshops in the Kitchen Lab were organised by various guests.

Workshop un-complicate your eating

As part of World Food Day, which was celebrated on 16 October, the students of the Bachelor's Degree in Nutritional Sciences were challenged to organise a workshop in the Kitchen Lab, which was open to the NMS community. Medical and Nutrition students got together to learn how to make healthy snacks.

The Workshop was organised by a Nutrition student under the supervision of a lecturer from the Nutrition and Lifestyles academic area, and the recipes were developed by our student.



Figure 35 - iMed Conference

iMED

The iMed Conference® is a project of the NMS Student Association, which has been held in Lisbon at the beginning of each academic year since 2009, targeted at the next generation of Life Sciences students. In 2023, this event proved yet again to be innovative, with a Culinary Medicine workshop being organised in the Kitchen Lab. The participants were challenged to design a recipe, with the support of Dr João Ribeiro, who has collaborated with the institution, demonstrating how medicine and food intersect in every aspect.



Figure 36 - Prevenir magazine publication

Gastrotechnics Course Unit - call for tenders and publication

Students from the Bachelor's Degree in Nutritional Sciences, as part of the Gastrotechnics Course Unit, were challenged to develop recipes with the motto "Gut brain axis", and the group that came up with the most innovative and tasty recipes would see their work published in the magazine Prevenir, specifically in the August 2023 issue.

World Diabetes Day

NMS, in collaboration with the Translational and Fundamental Research Group (GIFT) of the Portuguese Diabetes Association, celebrated World Diabetes Day on 15 November 2023, which was a huge success. The dissemination activity, held at the Biblioteca Arquitecto Cosmelli Sant'Anna in Lisbon, brought together a doctor, two biomedical scientists, a nutritionist and researcher in the same field, a sports researcher, and a diabetes patient who is herself a diabetes researcher for an engaging discussion with focus on increasing health literacy about this metabolic disease.

The event, entitled "World Diabetes Day - Dissemination Session", allowed for an open exchange of ideas in an informal and relaxed atmosphere between experts and the local population. The session covered various topics, including the origins of the different types of diabetes, lifestyle changes to prevent the disease, treatment approaches, and the latest scientific advances in the field. The potential of solutions generated by artificial intelligence was also debated, and myths and problems in the day-to-day lives of people with diabetes were debunked.

1.6.2 COMMUNITY SERVICE

Nutrition consultations

Considering that inadequate eating habits are one of the modifiable factors with the greatest impact on health, that there is a greater longevity and associated with a greater burden of disease, nutrition consultations in the university context seek to improve the patient’s metabolic performance.

In these consultations, individual health goals are defined in a personalised way.

Over the course of 2023, 42 consultations were held. At the end of the year, specific consultations were set up, and the process of establishing partnerships with patient organisations started, so that they can take advantage of this service at a reduced cost.

The consultations on offer are: nutrition and metabolism; pre-pregnancy nutrition; pregnancy nutrition; post-pregnancy nutrition; microbiota & intestinal health and weight management.

Pulmonary Function Testing

The NMS Functional Exploration | Pathophysiology Laboratory provides the entire community with quality services in the field of pulmonary functional testing, which is essential for the early detection of respiratory diseases, diagnostic confirmation, assessment of respiratory repercussions of other diseases or exposure to aggressive agents, assessment of disease progression, monitoring of response to therapy and pre-operative assessment.

For nearly three decades, this department has been carrying out research and transferring innovative functional tests into clinical practice. It was a pioneer in Portugal in transferring bronchial provocation tests with medicinal products and the determination of nitric oxide in exhaled air to clinical practice. It has studied the impact of indoor and outdoor pollution on health, particularly respiratory health, through its involvement in various research projects with focus on new methods for collecting and processing inflammation biomarkers.

In 2023, as part of the services rendered, 94 tests were performed on a total of 48 patients between 7 and 82 years of age, 28 of whom were male and 20 female. The majority of female users were in the 20-29 age group, while the males were in the 10-19 age group.

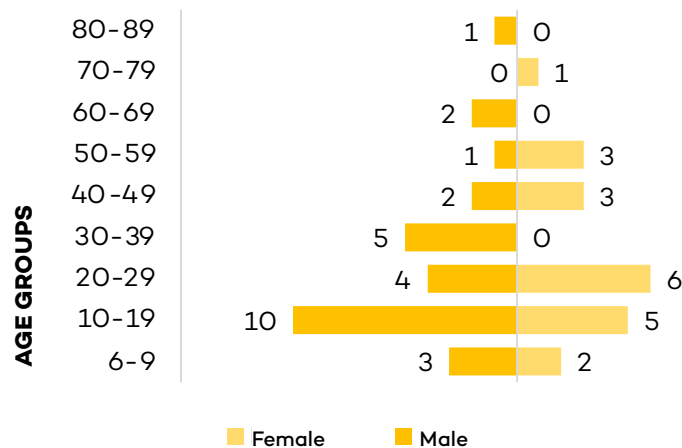


Chart 4 - Distribution by Age Group and Gender - Users assessed in 2023

According to the figure below, we can see that most of the tests carried out were for the “measurement of fractional exhaled nitric oxide” and “plethysmography with bronchodilation”, fundamental tests in the assessment of patients with asthma and chronic obstructive pulmonary disease (COPD). It should be noted that all users medicated with inhalation therapy were trained on the inhalation device used, with the purpose of correcting bad practices and promoting its proper use and adherence to treatment.

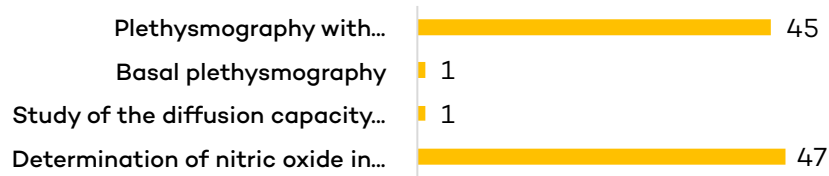


Chart 5 - Distribution of exams by type

Immunology and primary immunodeficiency laboratory

The Immunology and Primary Immunodeficiency Laboratory is consistently active in providing services to the community, and stands out for carrying out innovative and complex laboratory tests to assess patients with Primary Immunodeficiencies, post-transplant monitoring and assessments of severe inflammatory syndromes in Intensive Care Units (ICUs).

Recognised by the medical community, particularly in hospitals in the southern region, the laboratory has established partnerships with various hospital units and international institutions, and is considered a reference laboratory in immunology.

In addition to clinical services, the laboratory is dedicated to clinical and translational research, with an emphasis on Allergology, Autoimmunity and Reproductive Immunology. It stands out for its pioneering contributions to the development of algorithms for the predictive diagnosis of allergic diseases and the prognosis of autoimmune diseases. In the field of Reproduction, with the establishment being an international pioneer of normal values for cell populations in peripheral blood, as well as the monitoring of pregnant women to describe predictive markers of pregnancy complications (eclampsia, pre-term labour) and even in monitoring pregnant women with asthma/rhinitis (defining biomarkers of complications, as well as risk for their children).

Studies are carried out on laboratory parameters and microbiota associated with reproductive failure. The clinical research covers several areas, including retinopathy, pancreatitis and other immunological fields.

The laboratory also participates in training activities and is accredited by the Portuguese Medical Association for training interns in Immunoallergology and Clinical Pathology.

The statistical analysis of the services provided over the last 13 years, as described in the graphs, includes the number of samples tested in its activities.

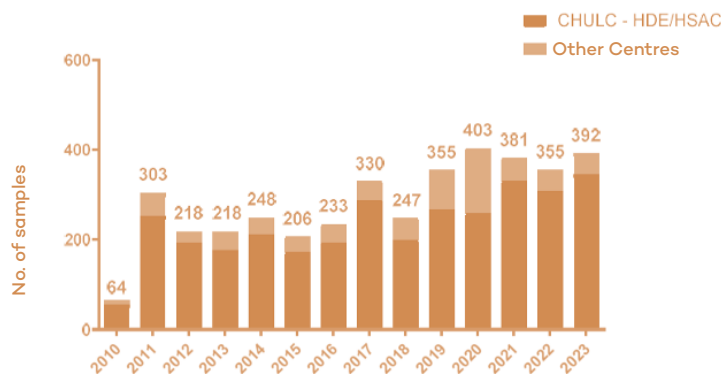


Chart 6 - Number of samples tested per year

1.6.3 NOVA CLINICAL RESEARCH UNIT - NOVA CRU

Considering that inadequate eating habits are one of the modifiable factors with the greatest impact, NOVA CRU is the clinical research management unit of NOVA University Lisbon. It was set up as a joint venture between NMS (founding institution) and NOVA Information and Management School and seeks to enhance the execution of clinical studies, either from the researcher's or from the industry's initiative, according to good clinical practices, promoting the creation of a support infrastructure for researchers to conduct clinical trials, thus contributing to the generation of relevant evidence with impact on clinical practice.

With expertise in areas such as the development of clinical research protocols, submission of clinical trials (EC) to the authorities, monitoring and management, data analysis, development of computer software that responds to the specific nature of Clinical Research, NOVA-CRU has a set of capabilities and experience that it places at the service of the academic, medical and pharmaceutical community.

NOVA CRU develops activities in 4 Core Business areas:

- Core Business 1: Clinical Trial Management:
- Core Business 2: Coordination of Studies in Hospital Units
- Core Business 3: Data Management and Statistics (joint venture with NOVA IMS);
- Core Business 4: Training.

In 2023, NOVA CRU provided services in the area of Clinical Trial Management, supporting clinical studies at different stages of life. Considering the nature and diversity of the activities involved in the life cycle of research studies, NOVA CRU presents a unique collaboration profile for each study that is discussed and negotiated with the developer and/or researcher of the study, and a collaboration plan is drawn up according to the specific requests and needs of each project.

With regard to Core Business 2, NOVA CRU provided services in the area of consultancy and coordination of studies in the West Lisbon Hospital Centre (CHLO), Setúbal Hospital Centre (CHS) and Dr. Gama Pinto Ophthalmology Institute (IOGP). The provision of this type of service includes the allocation of qualified human resources for the function, residents in the respective Hospital Units, and/or consultancy regarding the strategic plan and implementation of the model of study coordination, adapted to the reality of each hospital unit.

In the 4 areas constituting NOVA CRU, it has directly collaborated in 643 clinical trials, in different phases of their life cycle, including the feasibility phase and support with submission.

Within the scope of its activities, NOVA CRU provided more than four hundred thousand euros worth of services to the community and collaborations with NMS research projects.



Figure 37 - Nova-cru logo

1.6.4 U.ME - EXPONENTIAL MEDICINE UNIT

The basic plan of activities of this collaborative intelligence centre has been followed, with its action taking the form of the NMS's three pillars of action: Teaching (including postgraduate training), Research (Applied) and Community Service, and there has been a clear focus on the implementation of the different projects assigned to the participation of u.me: exponential medicine unit, in the ATT Agenda: Accelerating and Transforming Tourism, funded by the RRP C5 Programme, namely: configuration actions (organisation of the team's functional profiles, assessment of installed capacity, tendering procedures, selection of methodologies and procedural management tools, logistics and training plan for Human Resources) and project management (recruitment procedures, financial, logistics and HR management), research activities (study of the state of the art, meetings with Consortia, analysis of market metrics, study of biomedical evidence, communication plan, visual identity and brand ecosystem analysis studies, usability research and UI/UX strategy) and IT development of digital platforms (analysis of functional architecture models, compliance requirements, trials of frameworks and programming cycles).



Figure 38 - Profile S3 - Safe, Healthy, Sustainable

The image features four concentric yellow circles centered on a white background. The circles are of uniform thickness and are arranged in a nested pattern, with the smallest circle at the center and the largest at the outer edge. The text '1.7' is positioned in the center of the innermost circle, and 'ADVANCED TRAINING' is positioned below it, centered within the second circle from the center.

1.7

ADVANCED TRAINING

1.7.1 ADVANCED TRAINING | NON-DEGREE COURSES

Advanced training continues to be a strong focus for NMS in the year 2023, with a wide and diversified offer, seeking to empower healthcare professionals with the knowledge and tools they need to face both current and future challenges.

Its main goals are to promote knowledge, research and knowledge sharing, and for its courses to:

- Encourage career-long learning by combining theoretical and practical training programmes;
- Offer interdisciplinary training opportunities, in which healthcare professionals from different areas work together to solve problems/challenges;
- Be based on evidence-based practice, in which healthcare professionals have the opportunity to critically evaluate the latest research and apply it to their clinical practice;
- Promote a culture of innovation and encourage healthcare professionals to explore new approaches and new technologies.

In the year 2023, 17 theoretical and practical courses were offered in various specialities, including nutrition, gynaecology, obstetrics, cardiology, genetics, research, trauma, resuscitation and project management, with a total of 351 participants.

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1.8

SUSTAINABILITY



Figure 39 - Eco-Escolas (Eco-Schools) Logo

NMS is committed to the Sustainability of the Planet, contributing to the health and welfare of humanity. Its mission focuses on training a new generation of excellent health professionals committed to sustainability and on research in interdisciplinary biomedical areas, including clinical research aimed at solving health problems that most affect society.

NMS already has extensive experience in the integration of the sustainability theme, with particular emphasis on the activities carried out by students and employees with an impact on the Community, and has been an Eco-School since 2015, with recognition granted by ABAE (European Blue Flag Association), having received the Eco-School Green Flag every year since

then. In 2022, NMS received the 1st “EcoCampus Portugal” award, which is granted to institutions that are already integrated into the Eco-Schools network in Higher Education (colleges, higher schools, universities and polytechnic colleges). This award is integrated internationally with the FEE EcoCampus network.

As part of the activities carried out by the Eco-Schools Council during the 2022/23 academic year, the 2023 World Earth Day Celebration is noteworthy, which involved partnership with the Lisbon City Council and Sociedade Ponto Verde.

In 2023, NMS continued to be a full member of NOVA 4 The Globe, which consists of an interdisciplinary platform that promotes dialogue and collaboration in the NOVA Community around the different areas of knowledge that contribute to sustainability, in the area of teaching, research, value creation and infrastructures and services.

In 2023, NMS joined NOVA’s newly created Collaborative Network for Socio-Territorial Innovation and, by mapping its activities, contributed to the definition of NOVA’s Integrated Social Innovation Strategy, which seeks to work on the themes of food, academic mobility, student accommodation, community and campuses.

Within the scope of the 3 Pillars underlying the University, Teaching, Research and Community, a reassessment was made in 2023 of the contribution by NMS to the achievement of the Sustainable Development Goals (SDGs) by 2030, as established by the United Nations, summarised in the image below.



Figure 40 - Sustainable development

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1.9

QUALITY

All the quality assessment and monitoring instruments defined within the scope of the NOVA SIMAQ (Internal Quality Monitoring and Evaluation System) have been implemented at NMS, and in 2023, all the documents relating to the 2021/2022 academic year and the 2022 calendar year were concluded and approved, namely:

- Procedures Manual;
- Course Unit Sheets;
- Assessment questionnaires for the Teaching-Learning domain;
- Questionnaire on global satisfaction with the Organic Unit;
- Reports of the course units and study cycles;
- Management of Compliments, Suggestions or Complaints (through the Website);
- Improvement Action Plan;
- Quality balance of the various domains of NOVA.

In 2023, the Course Reports for the 2021/2022 academic year were produced via the NetP@ Digital Platform for the first time.



Figure 41 - Quality Verification

1.9.1 SELF-EVALUATION PROCESS FOR THE INTEGRATED MASTER'S DEGREE IN MEDICINE

On 1 and 2 June, the NMS received a visit from the External Evaluation Committee (CAE) of the Agency for Assessment and Accreditation of Higher Education (A3ES) to evaluate the Integrated Master's Degree in Medicine, which received a favourable decision for accreditation for 6 years, without imposing any conditions.

During the visit by CAE, A3ES was audited by a team of experts from the World Federation for Medical Education (WFME), with the purpose of obtaining accreditation by the WFME and making it possible for the Cycles of Studies in Medicine of Portuguese Medical Schools to be recognised by American universities, allowing Portuguese students or doctors to carry out part of or complete their training in the USA.

1.9.2 NEW INSTITUTIONAL ASSESSMENT PROCESS AND CERTIFICATION OF NOVA SIMAQ BY A3ES

NOVA underwent the Institutional Assessment and Certification process of SIMAQ (Internal Quality Monitoring and Evaluation System) by A3ES and the CAE visits between 6 and 10 November 2023, and NMS was one of the Organic Units selected to receive A3ES.

The CAE's visits resulted in a favourable opinion, with the recommendation to the A3ES Board of Directors being to accredit NOVA for 6 years, without imposing any conditions.

1.9.3 CREATION OF NEW STUDY CYCLES

In 2023, the NMS submitted to A3ES the creation of a Master's Degree in Cardiovascular Prevention, which is currently being analysed by the Agency.

The NMS Doctorate in Medicine, submitted in 2022, was accredited by A3ES in 2023 and is in a position to start operating.

1.9.4 SELF-EVALUATION PROCESSES

In 2023, the NMS submitted the evaluation of the Doctorate in Health Sciences and the Master's in Human Nutrition and Metabolism to A3ES. These study programmes are currently being analysed by the Agency.

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1.10

**TRANSFORMATION AND
STRATEGIC RELATIONSHIPS**

In the pursuit of academic excellence and innovation in healthcare, NMS embarked on a transformative journey which culminated in the creation of the Transformation and Strategic Relations service in October 2023. This initiative represents a strategic commitment to promote growth, improve educational standards and boost the institution's mission to build a new campus that embodies the future of medical education and research.

The creation of the service was a significant milestone for NMS, setting a strategic course that guides the school towards achieving its lofty ambitions and with a clear mission: to drive transformation through strategic collaborations and partnerships, aligning the school's values with the practical needs and challenges of health education, with the purpose of establishing NMS as a leading institution on a global scale.

The service's activities have had a profound impact, with each partnership and project contributing significantly to the school's transformation. The service not only catalysed the school's growth, but also laid a solid foundation on which the new campus will be built, symbolising a beacon of progress and excellence in medical education.

1.10.1 LOCAL PARTNERSHIPS TO IMPROVE THE HEALTH PROFILE

Together with its corporate commitments, the service has established important relationships with strategic businesses in the health sector: CUF, BIAL and Germano de Sousa. The relationship with Cascais City Council was also extremely important in leveraging the transformation process involved in the new campus in Carcavelos.

These partnerships were relevant to the school's intention to improve community health profiles and integrate practical health solutions into local infrastructures, in line with the school's dedication to serving the community.

1.10.2 GLOBALISATION

The service's globalisation efforts have positioned NMS in a globalised scenario, establishing partnerships with renowned institutions and expanding the school's influence beyond national borders. These strategic alliances have opened doors to unrivalled opportunities for collaborative research, academic exchange and cultural enrichment.

The service's commitment to globalisation has resulted in significant collaborations:

- **Moll Group - Brazil:** Improving health management education;
- **Funcex - Brazil:** Promoting trade and economic development in the health sector;
- **FUSVE - Brazil:** Encouraging educational exchange in the health field;
- **Harvard Medical School - USA:** Promoting joint research and academic collaboration;
- **D^3 - Harvard Business School - USA:** Focus on innovation and entrepreneurship in healthcare;
- **UHGE - Rwanda:** It seeks to improve education and the provision of healthcare in Africa;
- **HHERF - Global, United Kingdom:** Partnership for health education and research funding.

The Estoril Conferences, organised jointly by NOVA SBE and NMS, were fundamental in expanding NMS's international reputation. By bringing together a diverse range of innovative leaders, the conferences fostered an environment conducive to the exchange of ideas, inspiring transformative projects and initiatives. The Estoril Conferences have become a forum with an impact, bringing together international stakeholders to debate and shape the future of healthcare.

1.10.3 FUTURE PROSPECTS

As the NMS advances, the Transformation and Strategic Relations service is ready to solidify its achievements by formalising various collaboration protocols. These agreements represent a commitment to long-term partnerships and shared visions for innovation in health education and research.

The immediate future heralds the signing of significant agreements with a diverse range of partners:

- A notable but anonymous individual donor pledged support, underlining the community's belief in the school's mission. This generous patron, choosing to remain anonymous, embodies the spirit of altruism that drives the school's endeavours;
- Siemens is ready to formalise its partnership, focusing on the advancement of medical imaging and diagnostic technologies in the educational sphere;
- AstraZeneca denotes progress in establishing a REAL World Evidence Knowledge Centre at NMS, with a focus on generating insights from real-world data to inform clinical practice and health policies. In addition, this partnership will go deeper into sustainability activities, promoting environmental responsibility in healthcare practices and aligning with global efforts to ensure a sustainable future;
- The Santander Foundation continues its commitment to promoting educational excellence through programmes with an impact on the community and academic resources;
- The collaboration with Gilead is expanding into the pioneering field of Cell Therapy. This collaboration seeks to promote discussion on the therapeutic potential of cellular medicine, positioning NMS at the forefront of this area of biomedical research;
- Jerónimo Martins is preparing to strengthen its involvement in nutrition and public health programmes, aligning itself with the school's focus on health education.

Collaboration with Harvard Medical School

A milestone is the organisation of the first collaborative course with the Harvard Medical School, scheduled to be launched in 2024. This course will include two face-to-face events at NMS, promoting a practical learning experience and facilitating the exchange of knowledge between two of the world's leading educational institutions in healthcare.

Integration with Harvard Business School's D³ Initiative

The D³ initiative of the Harvard Business School will collaborate in the organisation of the Estoril Conferences. It is hoped that this collaboration will bring a new perspective on innovation and entrepreneurship in health to the conferences, enriching the discourse and expanding the reach and impact of this event.

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1.11

LIBRARY

The Library Service is a support structure to the activities carried out at NMS, and its main responsibilities are: to manage, organise and disseminate all the document-based resources and sources, through methods and information technologies relevant to the areas of teaching/learning and medical research, promoting the access of users to information, namely, through dissemination, orientation and cooperation in networks and national and international information projects.

1.11.1 BIBLIOGRAPHICAL RESOURCES: ACQUISITIONS AND DOCUMENT MANAGEMENT

In 2023, the subscriptions to periodicals and databases were renewed, and there was a positive response to the requests by teachers and researchers for the acquisition of literature for various course units, both for the Integrated Master’s Degree in Medicine and the Bachelor’s Degree in Nutritional Sciences.

124 records were made in the Library’s general collection, of which 58 monographs were acquired by teachers and were part of the literature for the Course Units, with 35 being from the Bachelor’s Degree in Nutritional Sciences and 23 from the Integrated Master’s Degree in Medicine, and the rest corresponding to 31 doctoral theses and 35 master’s dissertations.

In collaboration with the Academic Service and in order to comply with Ministerial Order no. 285/2015 of 15 September, which establishes that doctoral theses and master’s dissertations are subject to the mandatory deposit of a digital copy in a repository that is part of Portugal’s Open Access Scientific Repository network, 327 NMS academic works were deposited, of which 261 were integrated master’s dissertations, 35 were master’s dissertations and 31 were doctoral theses, as can be seen in the below chart.

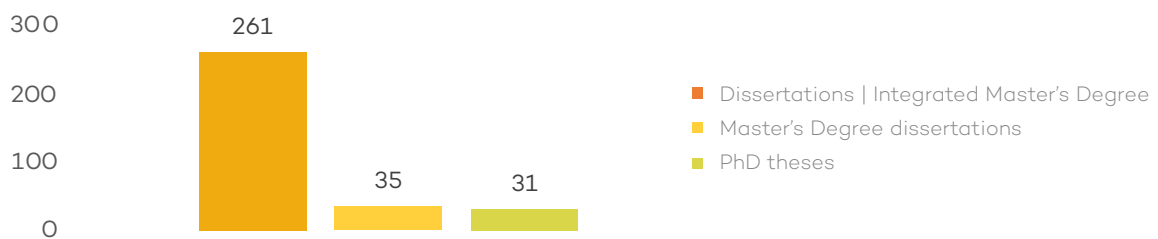


Chart 7 - No. and type of documents deposited in RUN - NMS

1.11.2 BIBLIOGRAPHICAL RESOURCES: ACCESS AND USERS

During the year 2023, 466 bibliographical resources were consulted in person and 169 were taken on loan.

NMS subscribes to several online resources, including 10 magazines, two collections of e-books the Access Medicine platform and the UpToDate database.

The following table shows the number of downloads that were made during the year:

Resource	Value
Access Medicine	5,478
Springer e-books 2 collections	2,248
UpToDate	155,997
Magazines	9,632
TOTAL	173,355

Table 34 - Number of downloads

1.11.2.1 USE OF OPEN ACCESS RESOURCES: RUN

With regard to the use of the Institutional Repository, in 2023, there were 103,808 downloads and 48,739 consultations were carried out, as can be seen in the following chart.

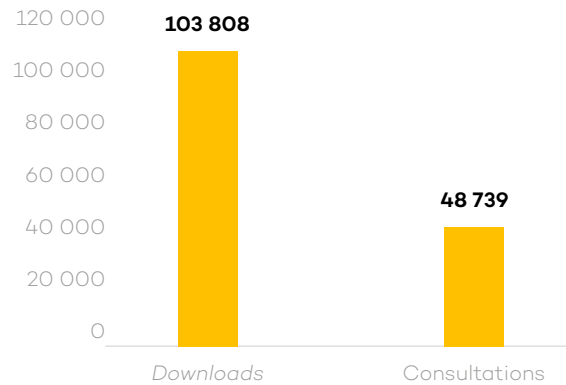


Chart 8 - Number of downloads and RUN queries - NMS

1.11.3 USERS

1.11.3.1 USER MANAGEMENT

The NMS Library provides access to existing and available resources for all internal user communities (undergraduate, master’s, postgraduate and doctoral students, researchers, teaching and non-teaching staff), as well as external users, thus supporting teaching, clinical practice and research activities from a document-based and information point of view. The year 2023 was also marked by high demand from external users, particularly in the last quarter of the year, making it necessary to set maximum quotas for use by external users.

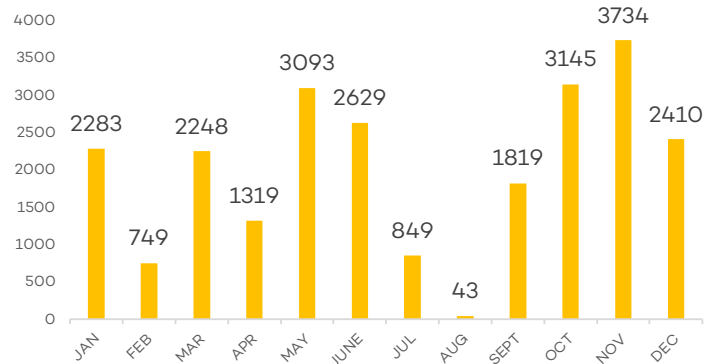


Chart 9 - Number of users per month

Use of the library continues to grow, with a total of 24,321 users per year, which represents a very significant increase compared to the 2022 figures, with 8,671 more users.

1.11.3.2 TRAINING

- Sabe + às quartas-feiras

With regard to user training, the “Sabe + às quartas-feiras” programme continued, with the goal of holding 2-hour online training sessions on Wednesdays, on different topics, from the resources and databases available, to search strategies, publication practices and bibliometrics, for example.



- Welcome sessions for 1st year students
The Library also held welcome sessions for 1st year students during the month of October, for a total of 79 students. The purpose of these sessions was to present the services and resources provided by the Library, the spaces and the functions.
- Research/publication support
In May, three webinars were held on the topic: “From research question to publication”, targeted at MIM and LCN students, as well as NMS Masters and Doctoral students. This initiative was supported by AENMS and the magazine Frontal.

1.11.3.3 COLLABORATION WITH EDUCATION

At the invitation of several teachers, the Library collaborated in various Course Units.

Month/Teacher	Course	Course Unit
September (Prof. Dr Paulo Pereira)	PhD Health Sciences	Bibliometrics and the search for information Programme Critical Skills
September (Prof. Dr Paulo Pereira)	Biomedical Research (NBR)	Bibliometrics and the search for information Programme Critical Skills
December (Prof. Dr Bruno Heleno)	Master's Degree in Epidemiology, Biostatistics and Health Research (EPIBIS)	Searching for and organising information
February (Prof. Paulo Paixão)	Master's in Medical Microbiology	Research and the ethical use of information

Table 35 - Classes given by invitation

Collaborated in three workshops at the IV ARSLVT Family Medicine Internship Days, between June and September.

The 1st Erasmus+ Staff Week for Librarians was held in October, and was attended by 12 librarians from European academic institutions, as already mentioned in Chapter 4 - Teaching Leading to a Degree.

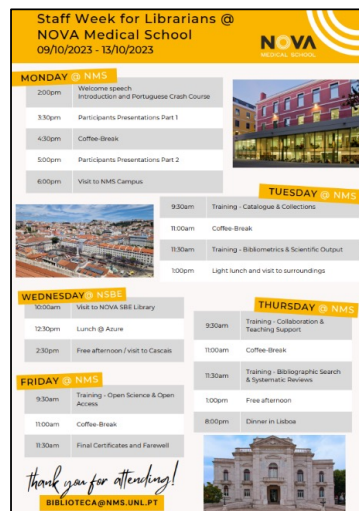


Figure 42 - Erasmus + Staff of Librarians

1.11.4 COMMUNICATION AND PUBLICITY

It continued to monthly disseminate the list of publications (articles) with NMS affiliation and indexed in PubMed, Scopus and Web of Science.

The exhibition “The Great Evils and the Great Remedies” and the NMS Library’s collection of Old Printed Books, consisting of 352 works in 376 volumes from 1690 to 1900, took place between 27 February and 31 March.

On 15 March, Professor Dr Pedro Soares Branco gave a brief presentation on the History of the Medical Book.

In October, the Egas Moniz and the Nobel Prize in Medicine exhibition was on display, where, in addition to materials produced by the library, books by Egas Moniz were exhibited, some of which had dedications from the author.

The Library is responsible for the validation of the scientific production of NMS and its export to the NOVA – RUN Repository. UNL uses the PURE (Elsevier) system as a tool to manage the institutional scientific production and apart from the Library, authors and/or researchers also have access credentials to update their profile and scientific production.

The image features three concentric yellow circles centered on a white background. The circles are of uniform thickness and are arranged in a nested fashion, with the innermost circle being the smallest and the outermost being the largest. The text is centered within the innermost circle.

1.12

BUILDINGS

NMS has several buildings, and its activities are carried out and distributed across them:



Figure 43 - Building S - Head Office

Building S - Head Office

Area: 7,043.11 m²

Education and Services Centre

Campo dos Mártires da Pátria, 130

1169-056 Lisbon



Figure 44 - Building A - Yellow

Building A - Yellow

Area: 971.13 m²

Research Centre

Rua do Instituto Bacteriológico, nos. 5, 5-A and 5-B

1150-190 Lisbon



Figure 45 - Building B - Bordeaux

Building B - Bordeaux

Area: 1,743.92 m²

Library and Simulation Centre

Rua do Instituto Bacteriológico, n.ºs 3 & 3-A

1150-090 Lisbon

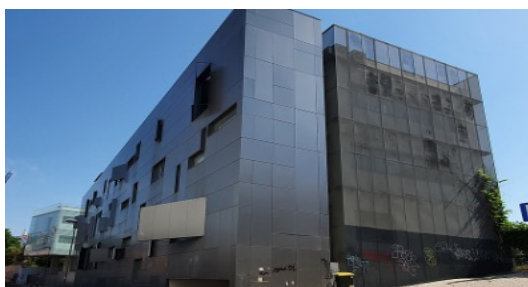


Figure 46 - Building C - Grey

Building C - Grey

Area: 2,347.34 m²

Research Centre

Rua Câmara Pestana, n.ºs 6 & 6-A

1150-082 Lisbon

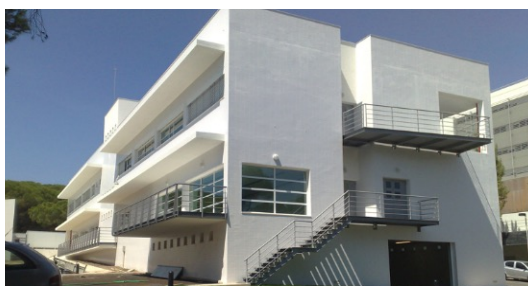


Figure 47 - School Building of the S. Francisco Xavier Hospital

School Building of the S. Francisco Xavier Hospital

Area: 1,197.43 m²

Teaching Centre

Estr. Forte do Alto Duque

1449-005 Lisbon



Figure 48 - School Building of the Pulido Valente Hospital

School Building of the Pulido Valente Hospital

Area: 1,235.68 m²

Teaching Centre

Alameda das Linhas de Torres

117 1769-001 Lisbon



In these buildings, NMS has a wide range of spaces, rooms, laboratories and auditoriums that serve the entire school community, as well as the rest of the community, and can be used for various events, training courses, congresses, meetings and ceremonies, among others.



Figure 49 - NMS Auditoriums



Figure 50 - NMS Kitchen Lab

Figure 51 - Clinical Simulation Centre

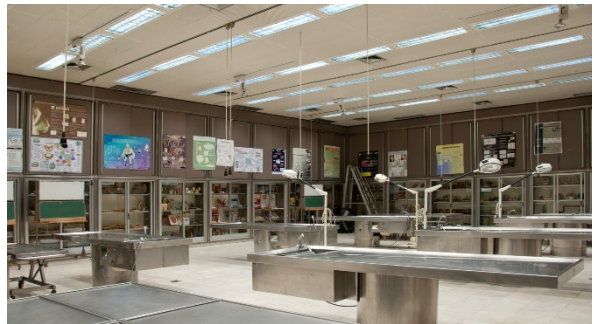


Figure 52 - Anatomical theatre

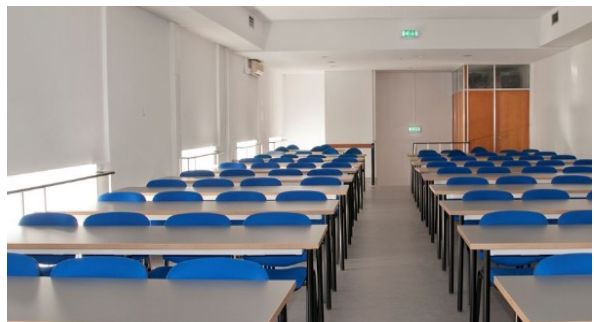
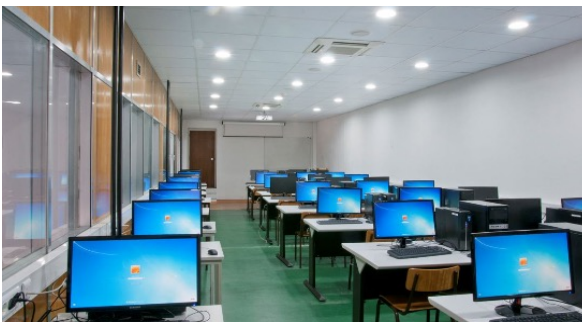


Figure 53 - NMS classrooms



NOVA

HEALTH
FOR THE
FUTURE

SINCE 1977

NOVA MEDICAL SCHOOL

RECEPÇÃO WELCOME DESK



1.13

**ECONOMIC AND
FINANCIAL ANALYSIS**

1.13.1 BALANCE SHEET

1.13.1.1 BALANCE SHEET - NET ASSETS

2023-2022 Asset Structure							In euros
HEADINGS	2023		2022		Variation		
Assets	Value	Relative Weight	Value	Relative Weight	Absolute	Relative	
Non-current assets	34,516,858	59%	35,655,393	67%	(1,138,534)	-3%	
Tangible fixed assets	34,508,271	100%	35,638,149	100%	(1,129,878)	-3,2%	
Intangible assets	3,588	0%	5,638	0%	(2050)	-36%	
Financial investments	5,000	0%	11,606	0%	(6,606)	-57%	
Current assets	23,546,819	41%	17,623,177	33%	5,923,643	34%	
Inventories	0	0%	0	0%	0	0%	
Debtors from non-refundable transfers and grants	17,535,343	74%	13,531,487	77%	4,003,856	30%	
Customers, taxpayers and users	1,886,323	8%	1,731,551	10%	154,771	9%	
State and other Public Sectors	285,646	1%	0	0%	285,646	0%	
Other Receivable Accounts	1,280,125	5.4%	904,662	5.1%	375,464	42%	
Deferrals	203,934	0.9%	157,813	0.9%	46,122	29%	
Cash and cash equivalents	2,355,448	10%	1,297,664	7.4%	1,057,784	81.5%	
TOTAL	58,063,678	100%	53,278,570	100%	4,785,108	9%	

Table 36 - 2023-2022 Asset Structure

In 2023, the Total Assets of NMS amount to €58,063.678 which represents an increase of 9% compared to 2022, amounting to €4,785,108.

From the analysis of the Asset structure, it appears that its variation essentially results from the 34% variation in Current Assets, and the most significant heading, with an increase of €4,003,856 compared to 2022, is that of Debtors from non-refundable transfers and grants. The variation relates essentially to the recognition of the amount receivable with the Recovery and Resilience Plan (RRP) project - Measure 5, in the amount of approximately €3.8 million.

Also in Current Assets, the Other Receivable Accounts item shows a variation of 42% compared to 2022, translating into an increase of €375,464, essentially due to the amount receivable from agreements in the amount of approximately €317,000. The remaining variation is essentially due to the accounting of the amount receivable from the RRP - measure 6.

Also noteworthy is the "Cash and Cash Equivalents" item, which shows an increase of €1,057,784 in cash and cash equivalents compared to the previous year, essentially due to the receipt of approximately €1,000,000 under the Recovery and Resilience Plan (RRP).

1.13.1.2 Balance Sheet - Equity and Liabilities

Equity and Liabilities Structure 2023-2022

In euros

HEADINGS	2023		2022		Variation	
	Value	Relative Weight	Value	Relative Weight	Absolute	Relative
Equity	30,525,258	53%	31,188,735	59%	(663,477)	-2%
Capital Assets	0	0%	0	0%	0	0%
Other equity instruments	0	0%	0	0%	0	0%
Reserves	16,137,103	53%	16,137,103	52%	0	0%
Retained Earnings	(1,508,970)	-5%	(759,802)	-2%	(749,168)	99%
Other changes in Equity	16,101,685	53%	16,560,602	53%	(458,918)	-3%
Net earnings for the year	(204,559)	-1%	(749,168)	-2%	544,609	-73%
Liabilities	27,538,420	47%	22,089,834	41%	5,448,585	25%
Non-current liabilities	742,229	1%	607,577	1%	134,652	22%
Provisions	742,229	100%	607,577	100%	134,652	22%
Current liabilities	26,769,191	46%	21,482,257	40%	5,313,933	25%
Trade Payables	1,185,354	4%	530,677	2%	654,677	123%
State and other Public Sectors	620,234	2%	550,494	3%	69,741	13%
Investment Suppliers	247,517	1%	160,469	1%	87,048	54%
Other accounts payable	4,026,653	15%	3,571,045	1%	455,608	13%
Deferrals	20,716,432	77%	16,669,572	78%	4,046,860	24%
TOTAL	58,063,678	100%	53,278,570	100%	4,785,108	9%

Table 37 - 2023-2022 Equity and Liabilities Structure

The value of the Equity and Liabilities in 2023 is €58,063,678, representing an Equity of approximately 53% of that total.

In the year under analysis, the Equity amounted to €30,525,258, observing a reduction of 2% in the amount of €663,477, compared to 2022.

This decrease is essentially due to the headings "Other changes in equity" and "Net earnings for the year", amounting to €(458,918) and €(204,559) respectively.

The decrease in "Retained earnings" is essentially due to the application of the 2022 results.

The decrease noted under the heading "Other changes in equity" is mainly due to the recognition of the investment subsidy for the simulation centre, research projects and the Research and Library Buildings.

1.13.1.3 Income statement

Calculation of Net Earnings, 2023-2022

In euros

HEADINGS	2023		2022		Variation	
	Value	Relative Weight	Value	Relative Weight	Absolute	Relative
Revenue:						
Taxes, contributions and charges	2,421,039	10%	2,362,658	11%	58,381	2%
Sales and services rendered	1,135,584	5%	1,536,131	7%	(400,547)	-26%
Transfers from the Treasury	12,341,164	52%	10,220,680	48%	2,120,484	21%
Current subsidies obtained	6,433,579	27%	5,184,124	24%	1,249,455	24%
Reversals of impairment losses/provisions	99,206	0%	232,541	1%	(133,334)	57%
Supplementary income	204,136	1%	501,558	2%	(297,423)	59%
Income from controlled entities	319	0%	1,606	0%	(1,287)	80%
Other Income	1,084,171	5%	1,219,703	6%	(135,532)	11%
	23,719,197	100%	21,259,001	100%	2,460,196	12%
Expenses:						
Transfers and subsidies granted	670,372	3%	386,775	2%	283,597	73%
External supplies and services	4,877,063	20%	4,705,029	21%	172,034	4%
Personnel expenses	16,254,565	68%	14,750,606	67%	1,503,959	10%
Depreciation and amortisation costs	1,724,585	7%	1,663,208	8%	61,377	4%
Impairment losses	15,564	0%	6,309	0%	9,255	147%
Provisions for the period	228,081	1%	163,100	1%	64,981	40%
Other costs	153,526	1%	313,679	1%	(160,153)	51%
Interest expenses and other charges	0	0%	19,463	0%	(19,463)	100%
	23,923,756	100%	22,008,169	100%	1,915,587	9%
Net Earnings for the Year	(204,559)		(749,168)		544,609	73%

Table 38 - Calculations of Net Revenue for 2023-2022 Financial Year

In 2023, and compared to 2022, there was an increase in the income structure of NMS.

In the 2023 financial year, income amounted to €23,719,197, which represented a positive variation of 12%, in the amount of €2,460,196. As can be seen, this development was largely due to the heading Transfers from Treasury and Operating subsidies obtained.

This heading has a relative weight of 79%, showed a variation of 22% compared to 2022. This increase is essentially due to the increase in Treasury transfers of €2,100,000 and the income recognised under the Recovery and Resilience Plan of approximately €650,000 and the increase in income associated with research projects amounting to approximately €660,000.

The total NMS Expenses amounts to €23,923,756, which represents a 9% increase compared to 2022, and the heading with the greatest expression is Personnel Costs, which represents 68% of NMS's expenses in 2023 and shows an increase of 10%.

The aggregate accounts of external supplies and services also contributed to the value verified in the "Cost Structure", with a weight of 20%. These costs were up by 4% compared to the previous year. The increase of €172,034 is mostly explained by the increase in electricity costs due to the effects of inflation and the energy crisis.

It is also important to disaggregate the Personnel Costs accounts:

2023-2022 Personnel cost structure

In euros

HEADINGS Expenses	2023		2022		Variation	
	Value	Relative Weight	Value	Relative Weight	Absolute	Relative
Remuneration of corporate and management bodies	34,911	0%	53,340	0%	(18,429)	-35%
Personnel remuneration	13,229,507	81%	11,992,664	81%	1,236,843	10%
Charges on remuneration	2,896,829	18%	2,635,704	18%	261,126	10%
Accidents at work and occupational diseases	55,154	0%	49,370	0%	5,784	12%
Social welfare expenses	0	0%	235	0%	(235)	100%
Other social charges	38164	0%	19,294	0%	18,870	98%
TOTAL	16,254,565	100%	14,750,606	100%	1,503,959	10%

Table 39 - 2023-2022 Personnel costs structure

On 31 December 2023, the heading "Personnel costs" showed an amount of €16,254,565, thus showing an increase of €1,503,959 compared to the previous year.

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1.14

**ANALYSIS OF
BUDGET IMPLEMENTATION**



In euros					
Initial Budget	Corrected Budget	Previous Management Balance	Net Collected Revenue	Expense Paid	Management Balance
23,988,323	34,488,885	289,952	22,695,198	21,854,079	841,119

Table 40- Budget Analysis

During the financial year, the budget was adjusted in line with needs, implying the registration of budgetary changes that led to an increase of €10,500,562 compared to the initially approved budget, justified by the following reinforcements:

1. Previous management balance, representing €289,953;
2. Reinforcement of €3,070,116 provided by the Ministry of Education for the year 2023;
3. Reinforcement of €4,182 for the payment of tuition fees to scholarship holders from the Republic of Cape Verde 2022/2023;
4. The RRP budget, components 5 and 6, totalled €6,915,768.

The difference of €220,543 refers to one-off internal movements carried out between the constituent entities of the NOVA University of Lisbon and the RUNL, which were not foreseen in the initial budget.

1.14.1 PREVIOUS MANAGEMENT BALANCE

The previous management balance amounts to €289.952, and is distributed by funding source and activity as follows:

In euros		
Funding Source	Value	Relative Weight
National Financial Effort (State Budget)	182,762	63.0%
European Union funding	22,704	7.8%
Own Revenue	84,486	29.1%
TOTAL	289,952	100%

Activity	Value	Relative Weight
193 - Education	135,195	46.6%
202 - Research	152,070	52.4%
258 - Administrative Management	731	0.3%
266 - Social Action	195	0.7%
TOTAL	289,952	100%

Table 41 - Management Balance by Activities and Funding Sources

The analysis of the management balance by funding sources shows that it essentially results from the Sources of State Budget Funding, class 3, with a total weight of 79.3%, followed by European Union funding, class 4, with a weight of 8% and finally Own Revenue with a total weight of 12.6%.

It should be remembered that, according to the Budget Framework Law, its use is limited to the payment limit of the Caixa Geral de Aposentações (General Pensions Fund).

With regard to existing activities, the weight falls mainly on Teaching and Research activities, with 46.6% and 52.4%, respectively.

1.14.2 REVENUE

In a budget analysis of the revenue in 2023, it is based on a total collected by NMS of €22,695,198.

However, taking into account that this figure includes the balance of the previous year, amounting to €289,952, the actual revenue is €21,854,079.

In 2023, the degree of budget execution of the revenue represents 66%, compared to the corrected forecast.

1.14.2.1 NET COLLECTED REVENUE BY REVENUE GROUPING

In euros

Grouping	Corrected Forecast	Net Collected Revenue	Absolute Deviation	Relative Weight	Level of Implementation
Fees, Fines and Other Penalties	2,796,306	226,130	-534,999	10.0%	Level of Implementation
Current Transfers	23,171,444	15,846,671	-7,324,773	69.8%	81%
Sale of Current Goods and Services	2,684,368	1,522,162	-1,162,206	6.7%	68%
Other Current Revenue	42,084	41,511	-573	0.2%	57%
Capital transfers	5,401,098	2,629,963	-2,771,135	11.6%	99%
Replacements Not Deducted from Payments	103,632	103,631	-1	0.5%	49%
Previous Management Budget	289,953	289,953	0	1.3%	100%
TOTAL	34,488,885	22,695,198	-11,793,687	100.0%	66%

Table 42 - Collected revenue by grouping

The headings that stand out:

- Current transfers represent 70% of revenue;
- Capital Transfer with 12%;
- Fees, fines and other penalties with 10%, referring to tuition fees and fees;
- Sales of Goods and Services account for 7%.

The distribution of the revenue collected is shown in the following chart:

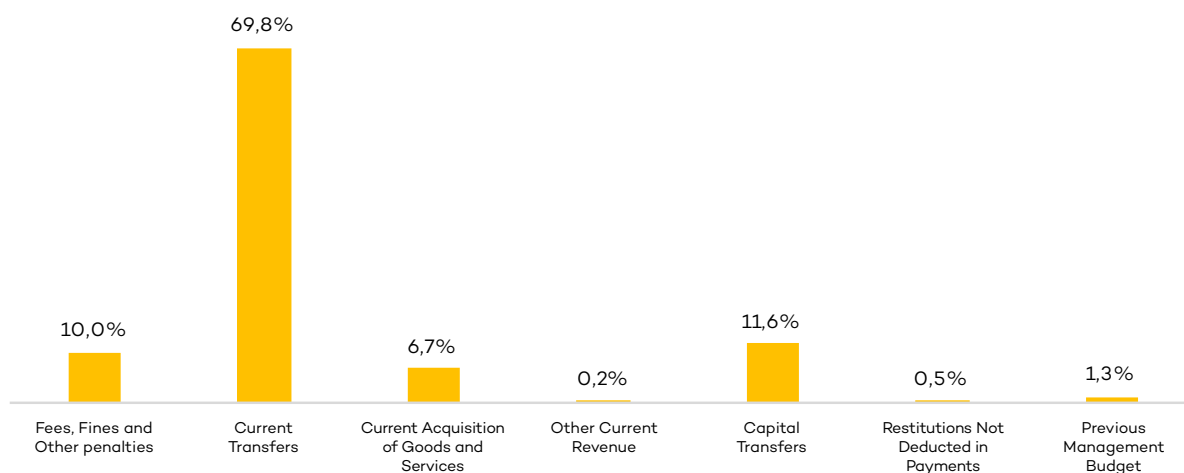


Chart 10 - Analysis of Net Collected Revenue by grouping

With regard to the current transfers component, which represents about 70% of NMS revenue, it includes the value of transfers from the State Budget in the amount of €12,336,982 and €4,182, covering scholarships to Cape Verde, which corresponds to 78% of this grouping.

In terms of Capital Transfers, it can be concluded that a large part of the value of the grouping corresponds to transfers made by the Foundation for Science and Technology, within the scope of research projects and by IAPMEI, within the scope of RRP, component 5.

With regard to tuition fees revenue, which amounts to €2,261,307, the breakdown by study cycle is as follows:

In euros		
Tuition fees	Net Collected Revenue	Relative Weight
Tuition Fees - 1st Cycle and Integrated Master's Degree	1,197,235	52.9%
Tuition Fees - 2nd Cycle	352,008	15.6%
Tuition Fees - 3rd Cycle	323,325	14.3%
Tuition fees - Postgraduate programmes	139,854	6.2%
Miscellaneous Rates and Interest on late payments	248,884	11.0%
TOTAL	2,261,307	100%

Table 43 - Tuition fees revenue by study cycle

TUITION FEES

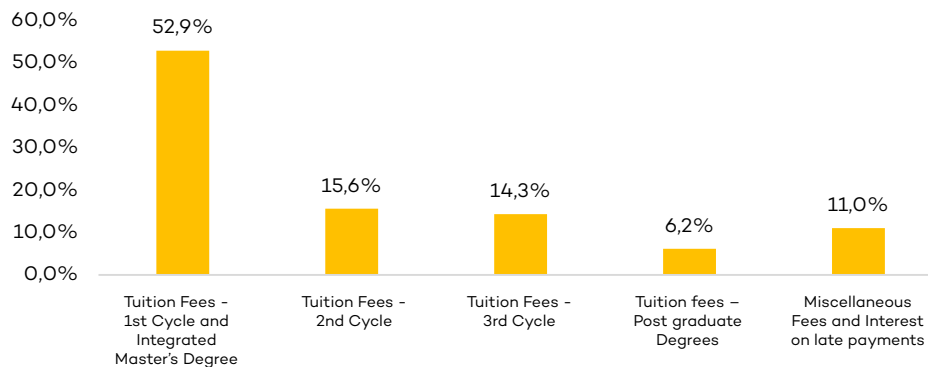


Chart 11 - Analysis of the evolution of revenue by study cycle

It is possible to verify that the most important and expressive component are the 1st cycle integrated masters' degree tuition fees, which represent 53% of the total fees, followed by 2nd cycle and 3rd cycle tuition fees, which represent 15.6% and 14.3%, respectively.

1.14.2.2 NET COLLECTED REVENUE BY FUNDING SOURCE

The net collected revenue of NMS amounts to €21,695,198, of which 65.6% corresponds to the national financial effort (class 3 of Funding Sources). Included in this are the sums received directly from the State Budget in the amount of €12,336,982 and €4,182 relating to Cape Verde scholarships, which corresponds to around 83% of this grouping. The remaining 17% refers essentially to funds transferred from tax revenue between agencies and transfers between agencies allocated to co-funded projects.

In relation to own revenue sources, which represent 24.5% of the total revenue, it should be noted that 41% of this grouping corresponds to tuition fees through fees, fines and other penalties, amounting to €2,261,307, 28% relates to current transfers with a weight of €1,555,624 and 27% corresponds to sales of goods and services rendered totalling €1,522,162. The remaining 4% correspond to non-reimbursed restitutions, balances carried forward, other residual current revenue and capital transfers amounting to €229,629.

In euros		
Funding Source	Net Collected Revenue	Relative Weight
National Financial Effort (State Budget)	14,893,258	65.6%
European Union funding	2,233,219	9.8%
Own Revenue	5,568,722	24.5%
TOTAL	22,695,198	100%

Table 44 - Collected revenue by Funding Source

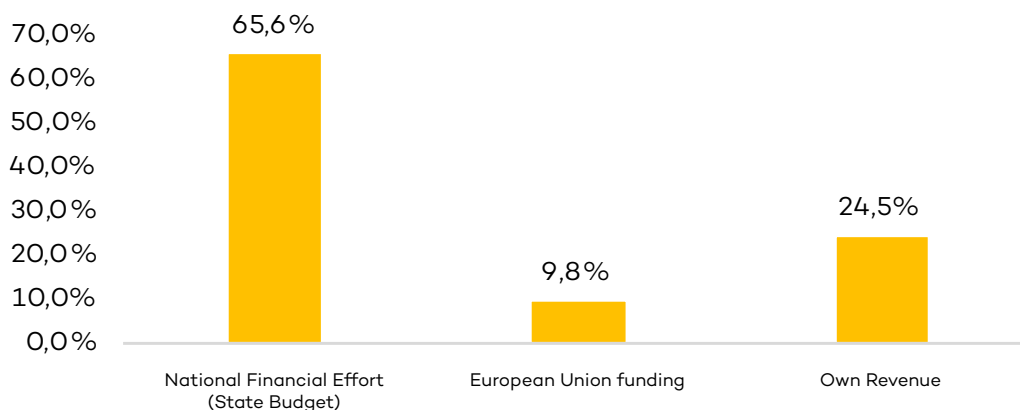


Chart 12 - Analysis of the evolution of collected revenue by Funding Source

1.14.2.3 NET COLLECTED REVENUE BY ACTIVITY

With regard to NMS' net collected revenue by activity, it is presented as follows:

In euros

Activity	Net Collected Revenue	Relative Weight
000102-075 - RRP Blue Bioeconomy	5,738	0.0%
000102-111 - <i>Global and Civic</i> - Youth	201,362	0.9%
000102-197 - RRP ATT - Accelerating and Transforming Tourism	479,281	2.1%
000102-807 - <i>Global and Civic</i> - Adults	132,425	0.6%
193 - Education	16,639,791	73.3%
202 - Research	5,218,489	23.0%
258 - Administrative Management	9,478	0.0%
266 - Social Action	8,634	0.0%
TOTAL	22,695,198	100%

Table 45 - Collected revenue by activity

The revenue collected from RRP projects, in proportion to the expenditure paid out, totalled €818,806, with a weight of 7.2%.

It is important to mention that the Teaching and Research activities in 2023, contemplate the following measures:

In euros

Measures	Teaching (193)	Research (202)
016 - Education - Research	-	5,218,489
018 - Education - Higher education schools	16,639,791	-
TOTAL	16,639,791	5,218,489

Table 46 - Collective revenue by measures and activities

In summary, we can check the distribution of net collected revenue by funding source and activities:

	In euros			
	National Financial Effort (State Budget)	European Union funding	Own Revenue	Total
000102-075 - RRP Blue Bioeconomy	0	5,738	0	5,738
000102-111 - RRP - Youth	0	201,362	0	201,362
000102-197 - RRP ATT - Accelerating and Transforming Tourism	0	479,281	0	479,281
000102-807 - RRP - Adult	0	132,425	0	132,425
193 - Education	12,665,766	39	3,973,986	16,639,791
202 - Research	2,221,684	1,409,039	1,587,767	5,218,489
258 - Administrative Management	129	5,334	4,015	9,478
266 - Social Action	5,680	0	2,954	8,634
TOTAL	14,893,258	1,414,412	5,568,722	22,695,198

Table 47 – Collected revenue by activity and Funding Source

1.14.3 EXPENSES

In 2023, the expense paid by NMS totals €21,854,079.

Considering the corrected appropriations, which amount to €34,369,502, the degree of overall implementation of NMS expenditure stands at 64%.

In terms of commitments, during 2023, NMS committed €24,400,225, with an overall execution level of budget allocation of practically 100%. The highest representation of the amount committed is the grouping of personnel costs with about 72% of the total (€16,297,146), followed by the current acquisition of goods and services with 20% (€6,071,383), the acquisitions of capital goods with 3% (€1,105,667) and finally current transfers with 3% (€644,560).

At the end of 2023, unpaid commitments amount to €2,546,146, distributed essentially by personnel costs totalling €504,325 euros with a weight of 20%, current acquisition of goods and services, accounting for €1,662,266 with a weight of 65%, and acquisition of capital goods, totalling €378.542 with a weight of 15%.

1.14.3.1 EXPENSES PAID BY EXPENSE GROUPING

Grouping	In euros				
	Corrected Appropriation	Commitments Made	Paid Expenses	Relative Weight	Level of Implementation
Personnel Costs	19,446,903	16,297,146	15,792,821	72.3%	81%
Current Acquisition of Goods and Services	8,459,244	6,071,383	4,409,117	20.2%	52%
Current Transfers	728,346	644,560	643,557	2.9%	88%
Subsidies	27,700	26,815	26,815	0.1%	97%
Other Current Expenses	386,385	254,655	254,645	1.2%	66%
Acquisition of Capital Goods	5,320,924	1,105,667	727,125	3.3%	14%
TOTAL	34,369,502	24,400,225	21,854,079	100%	64%

Table 48 – Expenses paid per grouping

The headings that stand out in terms of paid expenses:

- Personnel Costs represents 72% of paid expenses;
- Acquisition of goods and services with 20%;
- Acquisition of Capital Goods 3%;
- Current transfers with 3%, and
- Other current expenses, with 1%.

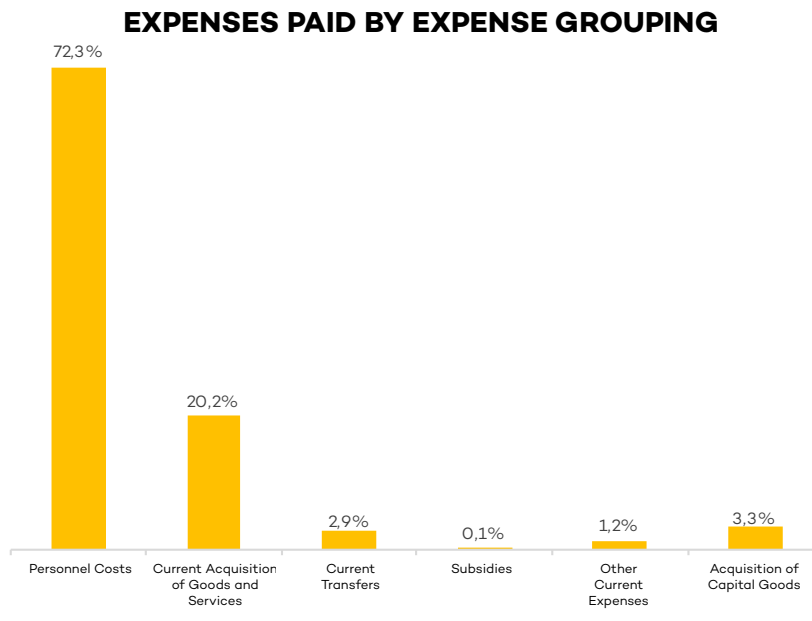


Chart 13 - Analysis of the evolution of expenses paid by grouping

As would be expected, the most important grouping is personnel costs, which amounts to €15,792,821, representing 72% of expenses paid in 2023, including payroll costs.

In euros		
Funding Source	Expense Paid	Relative Weight
National Financial Effort (State Budget)	12,532,875	79,4%
European Union funding	948,845	6,0%
Own Revenue	2,311,101	14,6%
TOTAL	15,792,821	100%

Table 49 - Personnel Costs by Funding Source

In euros		
Activity	Expense Paid	Relative Weight
000102-075 - RRP Blue Bioeconomy	5,738	0,0%
000102-111 - RRP - Youth	114,160	0,7%
000102-197 - RRP ATT - Accelerating and Transforming Tourism	374,687	2,4%
000102-807 - RRP - Adult	114,161	0,7%
193 - Education	12,877,099	81,5%
202 - Research	2,306,977	14,6%
TOTAL	15,792,821	100%

Table 50 - Personnel costs by activity

It is important to note that the main resources for funding personnel costs are through the national financial effort with 79.4%, which aggregates the class 3 funding sources, which includes the direct amount received from the State Budget transfer of €12,336.982 and also around 14.6% of personnel costs is supported by own revenue.

Acquisition of goods and services totalled €4,409,117, which represents 20% of total paid expenses.

Acquisitions of capital goods, totalling €727,125, represent a relative weight of 3%, a large part of which relates to the purchase of basic equipment, with around 65% (€471,879), including: The purchase of equipment for research projects, RRP and teaching, 18% for the purchase of computer equipment and Software (€133,711), 10% for the conservation or repair of buildings (€69,084), and 7% for the purchase of administrative equipment (€52,450).

The breakdown by type of paid expenses is as follows:

In euros		
Type of Expenses	Expense Paid	Relative Weight
Goods	727,125	3.3%
Current	21,126,954	96.7%
TOTAL	21,854,079	100%

Table 52 - Expenses paid by Funding Source

This shows that 96.7% are of a current nature, i.e. of a fixed nature and of a legal nature, staff, facilities and services operation.

1.14.3.2 EXPENSES PAID BY SOURCE OF FUNDING AND ACTIVITY

In euros		
Funding Source	Expense Paid	Relative Weight
National Financial Effort (State Budget)	14,225,958	65.1%
European Union funding	2,165,791	9.9%
Own Revenue	5,462,330	25.0%
TOTAL	21,854,079	100%

Table 52 - Expenses paid by Funding Source

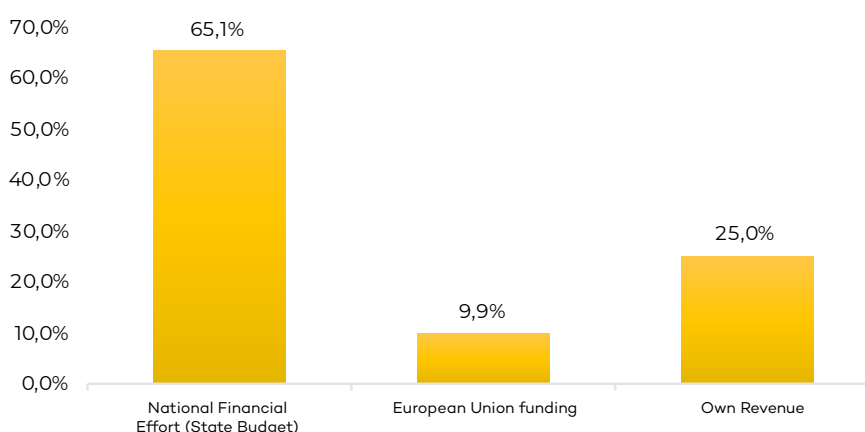


Chart 14 - Analysis of the evolution of expenses paid by Funding Source

With regard to the detail of expenses executed by funding source, in 2023, it can be seen that 65.1% of expenses were paid through the funding sources from the national financial effort, class 3, and 88% of this sum was used on personnel costs, amounting to €12,532,875.

In turn, 25.0% of expenses were paid with own revenue resources, which corresponded essentially to the acquisition of goods and services at 44%, personnel costs at 42%, the acquisition of capital goods at 7%, other current expenses at 3% and current transfers and subsidies at 4%.

Concerning community funding, which represents 9.9% of expenses paid, the most important are personnel costs at 44%, followed by the acquisition of goods and services with a representation of 38%, the acquisition of capital goods with 10% and finally, current transfers and other expenses, with a weight of 7%.

If the distribution of executed expenses is presented by activity, it is observed:

In euros		
Activity	Expense Paid	Relative Weight
000102-075 - RRP Blue Bioeconomy	5,738	0.0%
000102-111 - RRP - Youth	201,362	0.9%
000102-197 - RRP ATT - Accelerating and Transforming Tourism	479,281	2.2%
000102-807 - RRP - Adult	132,425	0.6%
193 - Education	16,007,926	73.2%
202 - Research	5,024,851	23.0%
266 - Social Action	2,495	0.0%
TOTAL	21,854,079	100%

Table 53 – Paid expenses by activity

The Teaching (193) and Research (202) activities include the following measures:

In euros		
Measures	Teaching (193)	Research (202)
016 - Education - Research	-	5,024,851
018 - Education - Higher education schools	16,007,926	-
TOTAL	16,007,926	5,024,851

Table 54 - Management Balance by Measures and Activities

1.14.4 MANAGEMENT BUDGET BALANCE

The budget implementation in the financial year 2023 of NMS results in a management balance for the period carried forward to 2024 of €841,119.

Their distribution by funding source is as follows:

In euros

Funding Sources	Net Collected Revenue	Relative Weight	Paid Expenses	Relative Weight 2	Balance	Relative Weight 3
National Financial Effort (State Budget)	14,893,258	65.6%	14,225,958	65.1%	667	79.3%
European Union funding	2,233,219	9.8%	2,165,791	9.9%	67	8.0%
Own Revenue	5,568,722	24.5%	5,462,330	25.0%	106	12.6%
TOTAL	22,695,198	100%	21,854,079	100%	841	100%

0%

Table 55 – Management Balance by Funding Source

In the budget balance by funding source, the component with the greatest weight is the National Financial Effort (State Budget) with about 79.3%, followed by the Funding from Own Revenue with about 12.6% and finally the European Union Funding with about 8%.

In turn, in the budget balance by activity, the component with the greatest weight is teaching activity (193) with about 75.1%, followed by research activity (202) with about 23%:

In euros

Activity	Net Collected Revenue	Relative Weight	Paid Expenses	Relative Weight 2	Balance	Relative Weight 3
000102-075 - PRR Blue Bioeconomy		0.0%	5 738	0.0%	0	0.0%
000102-111 - PRR - Youth	5 738	0.9%	201 362	0.9%	0	0.0%
Transforming Tourism	201 362	2.1%	479 281	2.2%	0	0.0%
000102-807 - PRR - Adult	479 281	0.6%	132 425	0.6%	0	0.0%
193 - Education	132 425	73.3%	16 007 926	73.2%	631 865	75.1%
202 - Research	16 639 791	23.0%	5 024 851	23.0%	193 638	23.0%
258 - Administrative Management	5 218 489	0.0%	0	0.0%	9 478	1.1%
266 - Social Action	9 478	0.0%	2 495	0.0%	6 139	0.7%
TOTAL	8 634	100%	21 854 079	100%	841 119	100%

Table 56 – Management Balance by activity

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1.15

MANAGEMENT ACCOUNTING

In order to produce relevant information, to help decision-making and to have a detailed internal view of its accounting position regarding costs, income and results, NMS has been investing in increasingly rigorous Management Accounting.

It must be up-to-date, exact and rigorous, available at the right time and obtained quickly and without error so as not to negatively influence both the opportunities and the quality of the decisions to be made, thus allowing an accurate real-time overview of the costs and revenue of the different areas of NMS' activity.

1.15.1 INCOME STATEMENT BY FUNCTION

In euros

INCOME STATEMENT BY FUNCTION	2023	2022	Variation
Direct income	23,237,166	20,630,761	2,606,404
Services provided	23,237,166	20,630,761	2,606,404
Incorporated Costs	17,286,008	15,073,987	2,212,021
Costs of services provided	17,286,008	15,073,987	2,212,021
Gross earnings for the period	5,951,158	5,556,775	394,383
General Income	482,031	628,239	-146 208
Taxes and fees	0	39	-39
Operating subsidies obtained	12,037	39,113	-27,077
Other income	469,994	589,087	-119,093
Unincorporated Costs	6,637,748	6,934,182	-296,434
Transfers and subsidies granted	41,022	45,900	-4,878
Administrative costs	5,472,279	5,840,534	-368,255
Financial costs	0	19,463	-19,463
Other costs	1,124,447	1,028,285	96,162
Net earnings	-204,559	-749,168	544,609

Table 57 - Income Statement by Function

In the Income Statement by Function (DRF), services rendered (direct income) account for 98% of total income. It should be noted that in the €23.2M of direct income, €12.3M relates to the State Budget allocated to the Teaching Activity, which corresponds to approximately 53% of operating income. It should also be noted that 10% of this income comes from tuition fees (€2.4M). Research activity has a relative weight of approximately 25% (€5.7M) in total operating income. It should also be noted that NOVA CRU's income corresponds to approximately €0.4M (2%), the Exponential Medicine Unit (EMU) to €0.2M (1%) and RRP's to €0.7M (3%).

Regarding the direct expenses presented in the Income Statement by Functions, 78% are related to Personnel Expenses, including researchers (25%), teachers (52%), teaching support staff and staff assigned to the branch (9%) community area (10%) - Community Activity. Regarding the service provision, they have a relative weight of 15% of direct expenses, of which the greatest expression is in the Research Activity due to direct expenses for the implementation of research projects and the maintenance of shared infrastructures to support research (70%). The most significant operating expenses regarding to the Teaching activity relate to student/ teacher support platforms, namely the acquisition of electronics learning services (E-Learning), the acquisition of MedQuizz Software for the Integrated Master's Degree in Medicine and the Bachelor's Degree in Nutritional Sciences and maintenance, repair and acquisition of technical equipment, among other services essential to teaching.

Regarding the general income registered in the Management and Development Activity, which is not related to the operation, the greatest expression is represented in the allocation of subsidies to investment related to the research and library buildings, renting of parking spaces and spaces. In the general structural costs, which support the operation of the NMS, approximately 55% are personnel costs and the remaining 45% are external of supplies and services necessary for the operation of the NMS, such as security and surveillance services, electricity, cleaning, water, conservation and repair of basic equipment, conservation and repair of buildings.

It should also be noted that the Income Statement by Functions includes depreciation and amortisation included in other costs.



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1.16

2024 ACTIVITY PLAN

1.16.1 EDUCATION

In 2024, the curriculum plan will be finalised for the new campuses - Carcavelos and Hospital Oriental de Lisboa. A curriculum with vertical and horizontal integration for different scenarios is being prepared. The curriculum of the Integrated Master's Degree in Medicine is intended to be modern, possible to apply in the available infrastructures in the main head office building and includes content from new subjects such as Digital Health, Global Health, and gesture training using a modern simulation centre, for example. To this end, a new coordinator has been appointed for the simulation centre, which will be upgraded. The purpose is also to reactivate the existence of Departments/Areas of knowledge in the basic sciences anchored in teaching and research needs and to consolidate the University Clinics in the NMS partner hospitals.

Postgraduate education will be developed following the appointment of new coordinators for the 2nd and 3rd cycles whose mission will be to make the offer more attractive and with international reach. During 2024, enrolment will open for the new doctoral programme in Medicine which was approved by A3ES at the end of 2023. The executive/advanced teaching offer will also be intensified and improved, particularly in the area of surgical training with cadavers and simulation targeted at training healthcare professionals. The simulation centre and the centre for surgical training with cadavers will be installed during 2024 on the Carcavelos campus.

1.16.2 RESEARCH

In the Research branch, 2024 will be a year of consolidation of the restructuring implemented in 2022 and 2023 and of leverage, with new goals for growth and creation of impact. The organisation into Research Areas will make it possible for the support services to work in a more targeted manner.

The Competitive Financing Centre has prepared call schedules aligned with each of the NMS research areas. In 2024, it will work closely with the research groups to outline a "personalised" pipeline of medium to long-term applications, to ensure the sustainability of research projects and of the necessary associated human resources. There is a strategic focus on diversifying funding sources and making NMS research global.

Also at the level of Group Leaders, individual work will also be carried out to analyse the researchers' profiles and outline a sustainable career plan that constitutes a roadmap at a personal level, while at the same time leveraging NMS research as a whole.

The Innovation and Value Creation Centre - Innovalue - plans to join the network of Support Offices for the Promotion of Industrial Property (GAPI) promoted by INPI by 2024, thus becoming the first office in the GAPI network to specialise in health and medicine. In 2024, Innovalue also intends to map and categorise NMS's innovative technologies and services, so that we can build a catalogue/portal targeted at potential partners and thus promote new collaborations and the creation of value based on the knowledge produced at NMS. The promotion of Contract Research services will continue to be an area of focus for Innovalue, leveraged on the large increase achieved during 2023.

In general, the Impact and Financing Service will continue to promote the consolidation of translational research, by strengthening the approach to hospitals and networking within the scope of CCAL. Specifically, there will be thematic workshops (focused on NMS research areas) will be held in NMS-affiliated health institutions, with the participation of clinical and biomedical researchers to discuss topics previously flagged as being of common interest, with good translational potential and for which funding opportunities are identified.

In 2024, we will continue to invest heavily in NMS's participation in strategic European networks in the area of research and innovation, namely, EIT Health and EATRIS. These networks are a source of partnerships, new knowledge, innovative ideas and access to funding, enabling NMS to be increasingly competitive on the European and global scene.

1.16.3 COMMUNITY

Throughout 2024, we intend to expand and develop innovative projects with the purpose of directing the knowledge generated in academia towards society.

We are committed to developing initiatives with a tangible impact, embracing the responsibility of extending the progress made in the areas in which the school operates. We have positioned ourselves as an institution committed to sharing knowledge, promoting healthy lifestyles and contributing to a society that grows old with vitality.

It is based on this premise that, in 2024, we plan to develop new and other projects already consolidated in what is one of the pillars of our mission - community outreach.

The Summer Medical School: Lifestyle programme, which began in 2022 in a pilot format, will start in 2024 in an international format. It covers a wider range of age groups - from primary school children to young people in higher education, with different programmes.

A new service dedicated to the business community is being developed: team building sessions with focus on the health sector, to be held at the Kitchen Lab at NMS.

The launch of the quality label, to be awarded to products and services, is also one of the new services we will be adding to our offer in 2024.

With regard to the clinical offer, there are plans to create a clinical and diagnostic support centre that is open to the community, with the mobilisation of NMS teaching staff and researchers. This service makes it possible to combine the three areas of expertise to provide excellent care to the population, based on the most robust scientific evidence.

The community intervention projects and partnerships we have established with municipalities will enable us to make an active contribution to society in the areas of health.

In 2024, we plan to increase the number of Chairs, fostering institutional relationships with a view to developing the NMS and thus being able to leverage funded projects with an impact in the area of health, teaching, research and services to the community.

1.16.4 MANAGEMENT

As already mentioned, in 2024, the Management Branch team will mainly focus on optimisation - optimising the management of all its resources, from financial to material to human resources.

2022 and 2023 were years of change and consolidation, and we are now better able to manage with excellence, based on Processes, Technology and Knowledge sharing. All this will be managed by NMS People.

The purpose is for these teams to be increasingly integrated into NMS's core activities (Teaching, Research and Community), contributing their specific and multidisciplinary knowledge to an ever more efficient and effective NOVA Medical School!



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2.

**FINANCIAL
STATEMENTS**

2.1 BALANCE SHEET

In euros			
Items	Notes	Headings 2023 2022	
Assets			
Non-current assets			
Tangible fixed assets	5	34,508,270.93	35,638,149.41
Intangible assets	3	3,587.50	5,637.50
Financial holdings	18 and 20	5,000.00	11,605.83
		34,516,858.43	35,655,392.74
Current Assets			
Debtors for transfers and non-payable grants Customers, taxpayers and users	21	17,535,342.91	13,531,486.93
State and Other Public Bodies	18 and 21	1,886,322.64	1,731,551.46
Other accounts receivable	21	285,646.08	-
Deferrals	21	1,280,125.38	904,661.63
Cash and cash equivalents	21	203,934.44	157,812.56
	1	2,355,447.94	1,297,664.30
		23,546,819.39	17,623,176.88
Total assets			
Equity			
Reserves			
Retained earnings	21	16,137,102.81	16,137,102.81
Other changes in equity	21	(1,508,969.80)	(759,801.52)
Net earnings	21	16,101,684.57	16,560,602.37
	21	(204,559.32)	(749,168.28)
		30,525,258.26	31,188,735.38
Liabilities			
Non-current liabilities			
Provisions			
	15	742,228.95	607,576.82
		742,228.95	607,576.82
Current liabilities			
Suppliers	21	1,185,354.29	530,677.01
State and Other Public Bodies	21	620,234.47	550,493.89
Investment Suppliers	21	247,516.60	160,469.04
Other accounts payable	21	4,026,652.95	3,571,045.17
Deferrals	21	20,716,432.30	16,669,572.31
		26,796,190.61	21,482,257.42
Total Liabilities		27,538,419.56	22,089,834.24
Total Equity and Liabilities		58,063,677.82	53,278,569.62

2.2 INCOME STATEMENT BY NATURE

In euros			
Income and expenses	Notes	Periods	
		2023	2022
Earnings before tax Net earnings	14	2,421,038.52	2,362,657.67
Sales	13	-	480.00
Services provided and concessions	13	1,135,583.96	1,535,650.94
Operating subsidies obtained	14	18,774,742.57	15,404,804.03
Gains/(losses) attributable to controlled entities, associated companies and joint ventures	13, 18 and 20	(6,605.83)	1,605.83
External supplies and services	21	(4,877,063.05)	(4,705,028.67)
Personnel costs	19	(16,254,564.59)	(14,750,605.74)
Operating subsidies granted	21	(658,046.54)	(375,783.64)
Social benefits	21	(12,325.61)	(10,991.25)
Receivables impairment (losses/reversals)	18 and 21	(9,787.09)	65,133.40
Provisions (increases/decreases)	15	(134,652.13)	(2,002.25)
Other income	13 and 16	1,288,306.92	1,721,261.67
Other costs	16 and 21	(146,601.61)	(313,679.47)
Results before depreciation and financing costs		1,520,025.52	933,502.52
Depreciation and amortisation costs/reversals		(1,724,584.84)	(1,663,207.94)
Operating income (before financing costs)		(204,559.32)	(729,705.42)
Interest and similar costs incurred	3 and 5		
Profit before tax			
Net earnings	13	-	(19,462.86)
	21	(204,559.32)	(749,168.28)
		(204,559.32)	(749,168.28)

2.3 STATEMENT OF CHANGES IN NET INCOME

In euros						
Description	Notes	Equity attributed to holders of the parent entity's equity				Total equity
		Reserves	Retained earnings	Other changes in equity	Net earnings	
Position as at the beginning of the period (1)		16,137,102.81	(759,801.52)	16,560,602.37	(749,168.28)	31,188,735.38
Changes in the period						
Capital transfers and subsidies	21	-	-	(458,917.80)	-	(458,917.80)
Other changes recognised in equity	21	-	(749,168.28)	-	749,168.28	-
Net earnings for the period (2)						
Comprehensive income (3)						
Net earnings for the period (3)						
Comprehensive income (4)=(2)+(3)	21				(204,559.32)	(204,559.32)
Closing Balance (5)=(1)+(2)+(3)					544,608.96	(663,477.12)
		16,137,102.81	(1,508,969.80)	16,101,684.57	(204,559.32)	30,525,258.26

2.4 CASH FLOW STATEMENT

In euros			
Items	Notes	Periods	
		2023	2022
Cash Flows from Operating Activities			
Receipts from customers		1,657,812.65	1,857,422.44
Cash Receipt from operating subsidiaries Cash Receipt from patients		18,346,968.56	16,496,274.65
Receipts from users		2,255,758.95	2,177,830.52
Payments to suppliers		(4,160,038.21)	(5,057,377.39)
Payments to staff		(15,937,471.81)	(14,607,942.25)
Payments of transfers and subsidies		(670,303.15)	(411,205.09)
Operations cash flows		1,492,726.99	455,002.88
Other Receivable/Payments		292,181.51	1,113,360.77
Cash flows from operating activities (a)		1,784,908.50	1,568,363.65
Cash flows from investment activities			
Payments due to:			
Tangible fixed assets		(727,124.86)	(810,986.46)
Intangible assets	3	-	(6,150.00)
Financial investments	18 and 20	-	(5,000.00)
Cash flows from investment activities (b)		(727,124.86)	(822,136.46)
Cash flows from funding activities			
Change in Cash and Cash Equivalents (a+b)		1,057,783.64	746,227.19
Cash and cash equivalents at the beginning of the period	1	1,297,664.30	551,437.11
Cash and cash equivalents at the end of the period	1	2,355,447.94	1,297,664.30
Reconciliation between Cash and Cash Equivalents and Management Balance			
Cash and cash equivalents at the beginning of the period = Previous Management			
Balance		1,297,664.30	551,437.11
Budget Execution		289,952.94	494,332.07
Cash Operations		1,007,711.36	57,105.04
Cash and cash equivalents at the end of the period = Balance for the following year		2,355,447.94	1,297,664.30
Budget Execution		841,119.38	289,952.94
Cash Operations		1,514,328.56	1,007,711.36

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3.

**ANNEX TO FINANCIAL
STATEMENTS**



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ANNEXES, REPORTS AND OPINIONS ON THE ACCOUNTS**ANNEX TO THE FINANCIAL STATEMENTS - SNC-AP****NOTE 1 - IDENTIFICATION OF THE ENTITY, REPORTING PERIOD AND ACCOUNTING REFERENCE****1.1 IDENTIFICATION OF THE ENTITY, REPORTING PERIOD**

Name of the entity: NOVA Medical School | Faculty of Medical Sciences (NMS) of NOVA University of Lisbon

Taxpayer No. [NIF]: 501 559 094

Address: NMS has its head office at Campo Mártires da Pátria 130, 1169-056 Lisbon

Organic classification code: 121038900

Supervised by: Ministry of Science, Technology and Higher Education

Legislation establishing the institution and main applicable legislation

NOVA Medical School | Faculty of Medical Sciences (NMS) is an organisational unit within the NOVA University of Lisbon. It is a legal person of public law, endowed with administrative, financial, cultural, scientific and pedagogical autonomy.

As a result of the transformation of UNL into a public foundation of private law (decree-law no. 20/2017, of 21 February) in accordance with the provisions of Law no. 62/2007, of 10 September (RJIES), NMS has become an Organic Unit of the NOVA University of Lisbon Foundation (FUNL). As an organic unit, it has administrative, financial, cultural, scientific and pedagogical autonomy and the competences defined by Law and by the respective statutes. NMS has tax personality.

In accordance with the Statutes of the NOVA Medical School of the NOVA University of Lisbon (NMS), Order no. 7374-C/2021, in the provisions of Article 2 - **Vision**, NMS is positioned as an institution of reference and excellence in the fields of medical and health sciences, of national and international relevance, being recognised for its quality teaching and the high level of its scientific research and services, with a central role in the development of the University Medical Centre of Lisbon.

In the provisions of Article 3 - **Mission** - NMS has as its mission the public service of providing qualifications of excellence in the fields of medical and health sciences. To achieve this mission, NMS undertakes the following objectives and commitments:

- a)** International competitive research, focusing on interdisciplinary areas, including research aimed at solving health problems affecting society;
- b)** Education of excellence, with an increasing emphasis on the second and third cycles, delivered through nationally and internationally competitive academic programmes;
- c)** A broad base for inter-institutional participation, taking advantage of the possibilities for creating new synergies in the field of health, both at the level of the organic units of the NOVA University of Lisbon and at a more global level;
- d)** The provision of a quality national and international service, capable of contributing in a relevant way to the improvement of healthcare and the qualification of human resources in the field of health, namely in Portuguese-speaking countries.

Statutory Auditor

The Statutory Auditor shall be appointed from among certified public accountants or certified public accountants firms by joint order of the minister responsible for the area of finance and the minister responsible for the area of higher education, after consultation with the Rector. The mandate has a duration of five years.

The Statutory Auditor may not have exercised remunerated activities at NOVA in the last three years before his/her mandate and may not exercise remunerated activities at NOVA in the three years following the end of his/her mandate.

The company Dfk & Associados, Sociedade de Revisores de Oficiais de Contas, Lda, with tax identification number 504 012 504,012,681, through its merger with the company Salgueiro & Associados, Lda, is the Statutory Auditor of the NOVA University of Lisbon (public tender, with advertisement of the call in the Official Journal of the European Union, pursuant to Article 20(1)(a) of the CCP, with reference number 03/CPI/2019), with the provision of the service beginning on 31/01/2020.

1.2 ACCOUNTING REFERENCE AND FINANCIAL STATEMENTS

a) Accounting benchmark

The attached financial statements were prepared in accordance with Decree-Law no. 192/2015 of 11 September (as amended by Decree-Law no. 85/2016, of 21 December) - Accounting Standardisation System for Public Administration Bodies.

The notes now presented follow what is established in the Public Accounting Standard (NCP) 1 - Structure and Content of Financial Statements, so the missing note numbers are not applicable to NMS or were not considered materially relevant.

Derogations from SNC-AP provisions

In the year ended 31 December 2023, there was no derogation from any provision foreseen by the SNC-AP.

b) Comparability

The financial statements are comparable with the previous year.

c) Cash and bank deposits

The breakdown of the amounts recorded under the “Cash and Bank Deposits” heading as of 31 December 2023 and 2022, by comparison with the previous period, is shown in the following table:

Account	31 Dec. 2023	31 Dec. 2022
Demand deposits	2,355,447.94	1,297,664.30
Treasury demand deposits	2,301,525.20	813,646.21
Bank demand deposits	53,922.74	484,018.09
Total cash and cash equivalents	2,355,447.94	1,297,664.30

Amount in euros (€)

Table 1.2.1 - Cash and cash equivalents

The amount shown as of 31 December 2023 under the heading “Demand deposits” was €2,355,447.94, an increase of €1,057,783.64 compared to the same period in the previous year. This variation is essentially due to the receipt of approximately €1 million under the Recovery and Resilience Plan (RRP) in the year ending 31 December 2023.

At the end of the year under review, for the cash and cash equivalents balances mentioned above, there are no amounts that are not available for use.

NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES, CHANGES IN ACCOUNTING ESTIMATES AND ERRORS

The main accounting policies and valuation criteria used in the preparation of the financial statements were as follows:

Measurement bases

The financial statements were prepared in accordance with NCP 1 - Structure and Content of Financial Statements. Euro is the functional and presentation currency.

Appropriate presentation and compliance with Public Accounting Standards (NCP)

These financial statements present fairly the financial position, the financial performance and the cash flows of the entity. They faithfully represent the effects of transactions, other events and conditions, in accordance with the definition and recognition criteria for assets, liabilities, income and expenses established in the framework and NCP.

Comparative information

Respecting the Entity Continuity Principle, the accounting policies have been adopted consistently over time. Upon changes in accounting policies, the comparative amounts affected by the reclassification will be disclosed by:

- a)** The nature of reclassification;
- b)** The amount of each item or class of items that has been reclassified;
- c)** The reason for reclassification.

Consistency of presentation

Whenever possible, the financial statements are consistent from one period to the next, both in terms of presentation and the accounting movements that give rise to them, except when significant changes occur in the nature which, in this case, are duly identified and justified in this Annex. In this way reliable and more relevant information is provided to the users.

Materiality and aggregation

The relevance of the information is affected by its nature and materiality. Each material class of similar items is presented separately in the financial statements. Items of a dissimilar nature or function shall be presented separately unless they are immaterial.

Offsetting

Due to the importance of assets and liabilities being reported separately, as well as expenses and income, these were not subject to offsetting, except those required by an NCP.

Continuity

Based on available information and future expectations, NMS will continue to operate for the foreseeable future, assuming there is no intention or need to liquidate or significantly reduce the level of its operations.

2.1 OTHER RELEVANT ACCOUNTING POLICIES

The main accounting policies and valuation criteria used in the preparation of the financial statements were as follows:

a) Intangible Assets

Measurement

Intangible assets are accounted for in accordance with NCP 3 - Intangible Assets and recognised and measured at acquisition cost deducted from accumulated depreciations and any accumulated impairment losses.

This item essentially comprises computer software.

An intangible asset is only recognised when it is probable that future economic benefits or expected service potential will flow from it and if the cost or fair value of the asset can be measured reliably.

When an intangible asset is acquired through a transaction without a consideration, its initial cost at the acquisition date is its fair value at that date. Given the difficulty in reliably measuring the fair value of some of these assets, namely legacies constituted by the personal estate of important historical and cultural figures, they are not recognised.

The amortisable amount of an intangible asset is imputed on a systematic basis over its useful life. Amortisation, calculated on a duodecimal basis, starts when the asset is available for use and is in the necessary condition to operate in the manner intended by the management board. For this purpose, the useful lives of the reference assets are considered, as established in Supplementary Classifier 2 - Registration and useful lives of tangible and intangible assets and investment properties, provided they do not conflict with the estimated useful life of the asset, taking into account its obsolescence or other wear and tear that occurs under the circumstances in which it is used. In this situation, the reasons for any change in the useful life are justified on a case-by-case basis.

Depreciation method

The amortisation method shall reflect the pattern in which the future economic benefits or service potential are expected to be consumed by the entity. The amortisation method used in the reporting period is the straight-line method.

Useful life

Computer *software* has an estimated useful life of 3 to 4 years.

Derecognition

Gains or losses arising from the sale or write-off of these assets are determined as the difference between the sale price and the carrying amount at the date of sale/write-off and are registered as “Other operating income and gains” or “Other operating costs and losses”, depending on whether an increase or decrease in value is generated, respectively.

b) Tangible Fixed Assets

Initial measurement

A tangible fixed asset is initially measured at acquisition cost, which includes:

- Purchase price including import duties, taxes not deductible or refundable, after deduction of trade discounts;
- Direct costs to put the asset in place and in the condition necessary for it to be used, such as land clearing, earth moving and drainage, additional costs on adapting machinery and facilities;
- Initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

Also included in the acquisition cost are any assets required for safety or environmental reasons that do not bring additional inflows, as without them the asset may not be operational and therefore will not generate any inflows.

When there are tangible fixed assets acquired without a consideration, the measurement is made as follows:

- Real Estate - at their taxable value (VPT);
- Other tangible assets - at cost of the amount received or, in the absence of this, the respective market value.

Income should be recognised for the amount of the recognised asset, except to the extent that a liability is also recognised for the same asset (subsequently when the liability is reduced, income is recognised).

However, if this transfer meets the definition of contributions from owners, neither a liability nor income is recognised, but an increase in equity (account 5942 - donations obtained - in other assets).

When a fixed tangible asset is acquired in a transaction where payment is deferred, both the asset and the liability are recognised at amortised cost in accordance with the effective interest method.

On initial recognition of a tangible fixed asset acquired in a transaction to exchange a non-monetary asset for another asset, the cost of the acquired tangible fixed asset shall be its fair value unless:

- The transaction for a consideration has no commercial substance;
- The fair value of the asset received and the fair value of the asset given up cannot be reliably measured, in which case the asset acquired is measured at the carrying amount of the asset given up;
- Both can be reliably measured, the cost is the fair value of the asset given up (unless the fair value of the asset acquired is clearly more evident).

Subsequent measurement

Subsequently, a tangible fixed asset is measured at its cost less accumulated depreciation and less any accumulated impairment loss, if applicable.

These assets may be revalued when the criteria and parameters for the revaluation are defined in an appropriate legal provision. The revalued asset's value will be its fair value at the revaluation date less subsequent accumulated depreciation.

Subsequent costs

The processing of subsequent costs related to a tangible fixed asset shall be as follows:

- Current technical assistance costs - to be recognised as expenses for the year;
- Replacements of certain components at regular intervals - the related costs should be added to the carrying amount of the asset, and the items replaced should be derecognised;
- Regular major inspections (regardless of parts of the asset are replaced) - the related costs should be added to the carrying amount of the asset, and the carrying amount of the previous inspection should be derecognised.

Useful life

The useful life of a tangible fixed asset is determined by:

- The expected use of the asset, which is assessed by reference to capacity or expected physical output;
- The expected physical wear and tear (number of shifts, repair and maintenance programme and the care and maintenance of the asset);
- The technical and commercial obsolescence;
- The limits of a legal or other nature on the use of the asset.

The asset is depreciated over its useful life. Each part of a tangible asset with a significant cost in relation to the total cost shall be depreciated separately, and components having the same useful life may be aggregated.

Land and buildings are separable assets that are accounted for separately even if acquired together.

The depreciation rates used are in accordance with the Supplementary Classifier 2 and correspond to the following estimated useful lives:

Class of goods	Years
Buildings and other constructions	05 - 80
Basic equipment	02 - 25
Transport equipment	06
Administrative equipment	02 - 08
Other tangible fixed assets	03 - 10

Table 2.1.1 - Depreciation rates by asset

Depreciation method

The depreciation method reflects the pattern in which future economic benefits or service potential are expected to be consumed by the entity. The straight-line method is used.

Residual value

The depreciable amount of an asset is calculated after deducting its residual value. The estimate of residual value shall be reviewed at each reporting date. Any change to the initial estimate is accounted for in the current or future years, as prescribed in NCP 2.

It is a presumption of the standard that the residual value of a tangible fixed asset is generally insignificant and therefore immaterial in calculating the depreciable amount.

Impairment

Whenever there are indications of impairment (internal and external sources), the asset is tested for impairment.

The carrying amount of the asset is reduced to its recoverable amount if, and only if, the recoverable amount is less than the carrying amount. Such a write-down is an impairment loss that shall be recognised immediately in the income statement.

When the amount estimated for an impairment loss is greater than the carrying amount of the asset, the carrying amount of the asset shall be reduced to zero or a liability shall be recognised if, and only if, that is required by another NCP.

The depreciation charge shall be adjusted in future periods according to the revised carrying amount of the asset.

If the situations that are the basis of the impairment change, the impairment loss is reversed. This reversal results in an increase in the value of the asset to its recoverable amount and should be recognised immediately in the income statement.

However, the increased carrying amount of an asset that is attributable to a reversal of an impairment loss should not exceed the carrying amount that would have been determined (net of depreciation) if no impairment loss had been recognised for the asset in prior periods.

After the recognition of the reversal, the depreciation charge or the residual value shall be reviewed and adjusted in accordance with the NCP applicable to the asset.

Derecognition

A tangible fixed asset is derecognised:

- At the date of disposal (including disposal by way of a transaction without a consideration); or
- When it is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

The disposal of a tangible fixed asset can occur:

- By sale – NCP 13 – Income from Transactions with a Consideration is applied for the recognition of income from the sale of goods;
- By entering into a finance lease NCP 6 – Leases is applied to a sale made by entering into a finance lease or to a sale followed by a lease.

Gains or losses arising from the write-off or disposal of a tangible fixed asset are determined as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the income statement (unless NCP 6 - Leases requires differently in the case of a sale followed by a lease) in the period of the write-off or disposal.

If payment for a tangible fixed asset is deferred, the consideration received shall be recognised initially at the cash price equivalent and the difference between the nominal amount of the consideration and the cash price equivalent shall be recognised as interest income in accordance with NCP 13 - Income from Transactions with a Consideration using the effective interest model.

c) Financial Holdings

Financial investments in subsidiaries, joint ventures and associates can be measured:

- In accordance with NCP 18 - Financial Instruments (fair value or at cost); or
- To the equity method as provided for in NCP 23 - Investments in Associates and Joint Ventures.

Under the cost method, the investment is initially recognised at its acquisition cost and subsequently adjusted for any impairment losses.

Under the fair value method, the investment is adjusted at least at each reporting date to its fair value on that date. Changes in fair value are recognised in the income statement in the period in which they occur.

The option of measuring the financial holdings at fair value is only available for the subsidiaries which equity instruments are publicly traded or, if not, which fair value can be reliably obtained. NCP 18 - Financial Instruments determines that the fair value is determined based on the quoted market price of the instrument, when this exists, or based on a valuation technique.

Under the equity method, the carrying amount is increased or decreased to recognise the development of the investor's share of the earnings of the investee after the acquisition date. The investor's share of the earnings of the investee is recognised in the investor's income statement. Distributions received reduce the carrying amount of the investment. The final value of the financial holding will include the value determined by applying the equity method together with any long-term interests that, in substance, form part of the investor's net investment in the investee.

d) Financial Instruments

Initial recognition and measurement

A financial asset, financial liability or equity instrument is recognised only when NMS becomes a contractual party to the instrument.

On initial recognition, financial assets and liabilities are measured at fair value.

Equity instruments are initially recognised at the amount of cash received or the fair value of the resources received or receivable in exchange. If the payment is deferred and the time value of cash is significant, the measurement should be at the current value of the amount receivable.

Transaction costs of financial assets and liabilities are included in the acquisition cost if the asset or liability is not subsequently measured at fair value, in which case they are immediately recognised in the income statement for the year.

Subsequent measurement

Financial assets and liabilities

All financial assets are subsequently recognised at fair value, with changes in fair value being recognised in the income statement, with the following exceptions:

- Equity instruments of other unlisted companies or which fair value cannot be reliably estimated, as well as associated derivatives, which are measured at cost less impairment losses;
- Contracts to grant or borrow loans that cannot be settled on a net basis and are expected to be recognised at cost or amortised cost less impairment losses and that the entity designates, upon initial recognition, to be measured at cost less impairment losses;
- Financial assets that the entity designates, upon initial recognition, to be measured at amortised cost using the effective interest method, less impairment losses;
- Non-derivative financial assets to be held to maturity, which shall be measured at amortised cost.

A financial asset can be measured at amortised cost if it meets all the conditions:

- It has a definite maturity;
- The returns to the holder are fixed amount, fixed interest rate during the investment or variable rate which is a typical market index or includes a spread over that index;
- They have no clauses that may imply loss of nominal value and accrued interest (excluding credit risk).

All financial liabilities are subsequently recognised at amortised cost using the effective interest method (“amortised cost”), with the following exception:

- Financial liabilities classified as held for trading, which should be measured at fair value through the income statement.
- A financial liability is classified as held for trading if:
 - It is supported mainly for the purpose of repurchasing it in the very near term;
 - It is part, at initial recognition, of a portfolio of identified financial instruments that are managed together and for which there is evidence that they have recently delivered real profits; or
 - Is a derivative (unless it is a designated and effective hedging instrument).



Derecognition

Financial assets

A financial asset should be derecognised only when:

- The contractual rights to the cash flows resulting from the financial asset expire;
- The entity transfers to another party all the significant risks and benefits associated with the financial asset; or
- The entity transfers to another entity part of the significant risks and benefits associated with the financial asset.

Any difference between the consideration received and the amount recognised and derecognised shall be included in the income statement for the period of the transfer.

Financial liabilities

A financial liability (or part of a financial liability) should be derecognised only when it is extinguished, that is, when the obligation established in the contract is discharged, cancelled or has expired.

Impairment

In accordance with paragraph 24 of NCP 18 - Financial Instruments, at each reporting date, NMS assesses the impairment of all financial assets that are not measured at fair value through the income statement. If objective evidence of impairment exists, NMS recognises an impairment loss in the income statement.

The amount to be recognised as an impairment loss should be measured as follows:

- For financial assets measured at amortised cost, the impairment loss is the difference between the carrying amount and the present (current) value of estimated cash flows, which should be discounted based on the original effective interest rate of the financial asset; and
- For financial assets measured at cost, the impairment loss is the difference between the carrying amount and the present value of estimated future cash flows discounted at a current market rate of return for a similar financial asset.

Reversal

For financial assets measured at amortised cost, if subsequently the amount recognised as an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the impairment loss should be reversed. The reversal of the impairment loss is recognised in the income statement.

The reversal cannot result in an increase in the value that the respective asset had before the impairment loss was recorded.

When the uncollectibility conditions that allow for the derecognition of the assets to which the impairments refer are verified, the impairment accounts are debited against the corresponding accounts of Class 2 - "Accounts Receivable and Payable".

For financial investments in affiliates which shares are not publicly traded and which fair value cannot be reliably measured, as well as derivatives that are associated, in these cases, the reversal of impairment losses is prohibited.

e) Transfers and Subsidies

Recognition

A subsidy (or a transfer) will only be recognised after there is certainty that:

- The conditions attached to it will be met; and
- It will be received.

A subsidy is not recognised until there is reasonable assurance that the entity will comply with the conditions attached to it, and that the subsidy will be received.

Non-repayable subsidies

Non-repayable subsidies related to tangible fixed and intangible assets are initially recognised in equity and subsequently:

- Those in respect of depreciable tangible fixed assets and depreciable intangible assets shall be allocated on a systematic basis as income in a manner that is balanced with the related costs that they are intended to offset;
- Those in respect of non-depreciable tangible fixed assets should be maintained in equity, unless the respective amount is needed to offset for any impairment loss.

Repayable subsidies

Repayable subsidies are accounted for as liabilities. It is a financial liability as provided for in the financial instruments.

A subsidy that was initially considered as non-repayable and becomes repayable will be accounted as a revision of an accounting estimate, i.e. it will have prospective effects.

f) Provisions and Contingent Liabilities

A provision is only recognised when, cumulatively:

- It has a present obligation (legal or constructive) as a result of a past event;
- It is probable that an outflow of resources embodying economic benefits or service potential will be required to pay this obligation;
- A reliable estimate of the amount of that obligation can be made.

A provision is measured at the best estimate of the amount required to settle the present obligation at the reporting date. The best estimate corresponds to the amount that NMS would rationally pay to settle the obligation at the reporting date or to transfer it to a third party at that date.

Estimates of outcome and financial effect are determined by the management board judgment, based on similar transactions and, in some cases, reports of independent experts.

To carry out the estimation, NMS determines the “expected value”, which is a statistical method that takes into account all possible outcomes and their associated probabilities.

When the effect of the time value of cash is materially relevant, the amount of a provision shall be the present value of the expected amount required to settle the obligation. When a provision is discounted to its present value, the amount of the provision will increase each year as the provision moves closer to the expected time of settlement. The discount rate to be used shall be a pre-tax rate that reflects both current market assessments of the time value of cash and the risks specific to the liability in question.

This increase in the value of the provision is recognised as a financial charge in the income statement.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation, the provision must be reversed. A provision is only used for expenditure for which it was originally recognised.

If there is a contingent liability, it is not recognised. It is disclosed, except if the possibility of an outflow of resources embodying economic benefits or service potential is remote.

Contingent liabilities are assessed continually to determine whether an outflow of resources embodying economic benefits or service potential has become probable. When it becomes probable, a provision must be recognised in the financial statements for that period.

g) Contingent Assets

A contingent asset is not recognised. Contingent assets are assessed continually to determine whether an inflow of economic benefits or service potential will occur and the value of the asset can be measured reliably. When such a change occurs, NMS recognises the asset and related income in the financial statements for that period.

In this ongoing assessment, if NMS determines that an inflow of economic benefits or service potential has become probable, then the contingent asset that was previously undisclosed, is now disclosed in the financial statements for that period.

h) Income - Transactions with a consideration

A transaction with a consideration is a transaction in which the entity provides a service or delivers a good and in exchange receives an amount approximately equal to the asset it has delivered or the service it has provided. Income includes only the gross inflows of economic benefits or service potential received, and is measured at the fair value of the consideration received or receivable.

If the consideration is received in the form of cash or cash equivalents, the fair value corresponds to the amount of cash or cash equivalents to be received. If this retribution is deferred in time, the fair value will be less than the nominal value, as it will have the effect of the passage of time (discount). The difference between the nominal value and this fair value is recognised as interest income in a proportional way with time.

If the consideration is received in the form of assets, it shall be valued at the fair value of the asset received.

Services rendered

Income from the Services rendered is recognised when the outcome of the transaction can be reliably estimated, being recognised in accordance with the percentage of completion - percentage of completion method.

Sales of goods

Income from the sale of goods is recognised when all the following conditions have been met:

- The entity has transferred to the purchaser the significant risks and advantages of ownership of the goods;

- In most cases, the transfer of the risks and advantages of ownership coincides with the transfer of legal title or the transfer of possession of the asset to the purchaser;
- The entity does not maintain continuing involvement in management at a level usually associated with ownership, nor effective control over the goods sold.

Interest, royalties and dividends

Income arising from the use by others of entity assets that generate interest, *royalties*, and dividends or similar distributions shall be recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the entity;
- The amount of income can be reliably measured.

i) Income - Transactions without a consideration

Recognition of the asset

NMS recognises an asset arising from a transaction without a consideration when it obtains control of resources that meet the definition of an asset and the recognition criteria. Instead of an asset, a decrease in a liability may be recognised (when, for example, the creditor forgives a liability). An inflow of resources from a transaction without a consideration recognised as an asset is recognised as income, except to the extent that a liability is also recognised for the same inflow. When the obligation that gave rise to the recognition of the liability is discharged, the amount of the liability recognised shall be reduced, and an amount of income equal to that reduction shall be recognised.

Initial measurement of asset

An asset acquired through a transaction without a consideration shall be initially measured at its fair value at the acquisition date (which corresponds to the best estimate of the inflow of resources to the entity).

Taxes and fees

The total tuition fees invoiced is recognised as a debt at the time of enrolment of the student against the corresponding Liabilities (Deferrals). Income is recognised on a duodecimal basis (at the end of the current financial year, income is recognised in the proportion of 4/12 for the year of enrolment, with the remaining 8/12 being recognised the following year, in line with the academic year).

Operating subsidies obtained

The State Budget allocation is attributed annually to NMS in accordance with the Law on University Funding and the respective income is recognised monthly.

Transfers/subsidies obtained allocated to current expenses and depreciation and amortisation of assets are deferred in the Balance Sheet, under the Deferrals heading, and recorded as income for the period ("Operating subsidies obtained"), in proportion, respectively, to the corresponding incurred costs and to the depreciation and amortisation costs of the assets during the life of the project, regardless of when they are received.

Transfers/subsidies related to tangible fixed and intangible assets are initially recognised in Equity, being subsequently recognised in the income statement (heading "Allocation of subsidies and transfers to investments") on a systematic and rational basis over the accounting periods

necessary to balance them with the related expenses, i.e. in proportion to the respective depreciation and amortisation expenses during the useful life of the assets. In the event that the grant is related to non-depreciable assets, they are kept in equity, unless the respective amount is necessary to offset any impairment loss.

j) Employee Benefits

NMS recognises a liability when the employee has provided service in exchange for benefits payable in the future and an expense when the entity consumes the economic benefits arising from the services provided in exchange for employees benefits. Employees benefits include salaries, contributions, paid annual leave and paid sick leave.

k) Events after the balance sheet date

Events after the balance sheet date that provide additional information about conditions that existed at the balance sheet date (“adjusting events” or events after the balance sheet date that give rise to adjustments) are reflected in the financial statements. Events after the balance sheet date that provide information on conditions that occur after the balance sheet date (“non-adjusting events” or events after the balance sheet date that do not give rise to adjustments) are disclosed in the financial statements if they are considered material.

l) Related Parties

Parties are considered related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions, or if the related entity and another entity are subject to common control. Related parties include:

- Entities that control or are controlled directly, or indirectly through one or more intermediaries, by the reporting entity;
- Associates (NCP 23 - Investments in Associates and Joint Ventures);
- Individuals who have, directly or indirectly, an interest in the reporting entity that gives them significant influence over it, and close family members of any of these individuals;
- Key management employees and their immediate family members; and
- Entities in which a substantial interest is held, directly or indirectly, by any person described in (c) or (d), or on which such person is able to exercise significant influence.

m) Accrual regime

NMS records its income and costs on an accrual basis, whereby income and costs are recognised as and when generated, regardless of the respective receipt or payment. The differences between amounts received and paid and the corresponding costs and losses and income and gains are recorded under “Other Accounts Receivable”, “Other Accounts Payable” or “Deferrals”.

2.2 MAIN ASSUMPTIONS CONCERNING THE FUTURE

As previously mentioned, the attached financial statements were prepared on a going concern basis, from the accounting records of NMS, kept in accordance with generally accepted accounting principles in Portugal.

Events that occur after the balance sheet date are considered in the preparation of the financial statements for the period. These events, if material, are disclosed in the annex to the financial statements.

2.3 CRITICAL VALUE JUDGEMENTS AND KEY SOURCES OF UNCERTAINTY ASSOCIATED WITH ESTIMATES

In the preparation of the accompanying financial statements, value judgments and estimates were made and various assumptions used that affect the reported amounts of assets and liabilities, as well as the reported amounts of income and costs for the period.

The estimates and underlying assumptions were determined with reference to the reporting date based on the best knowledge existing at the date of approval of the financial statements of the events and transactions in progress, as well as the experience of past and/or current events. However, events may occur in subsequent periods that were not foreseeable at the date of approval of the financial statements and so were not considered in those estimates. Changes to estimates that occur after the date of the financial statements will be corrected prospectively. For this reason and given the degree of uncertainty associated, actual results of the transactions in question may differ from the corresponding estimates.

The main value judgements and estimates made in the preparation of the attached financial statements are as follows:

- a)** Useful lives of tangible fixed and intangible assets and investment properties;
- b)** Impairment analysis of non-current assets and financial assets;
- c)** Estimated holiday and holiday allowance associated with employees;
- d)** Recognition of fee income;
- a)** Recognition of income associated with transactions without a consideration and with a consideration (multi-annual).

NOTE 3 - INTANGIBLE ASSETS

3.1 INTERNALLY GENERATED INTANGIBLE ASSETS AND OTHER INTANGIBLE ASSETS

a) Useful lives or amortisation rates used:

Supplementary Classifier 2 of the Multidimensional Chart of Accounts, published in the Annex to Decree Law no. 192/2015, of 11 September, is applied.

There are updated registration sheets at the reporting date, which contain, for each applicable item of intangible assets, among other information, the respective useful life or amortisation rate, as well as the respective net carrying amount.

b) Amortisation method:

The amortisation method used for intangible assets is the straight-line method.

c) Gross carrying amount at the beginning and at the end of the period:

During the years ended 31 December 2023 and 2022, the carrying amount of intangible assets, as well as their accumulated amortisation, was as follows:

Headings	Beginning of the period			End of the period		
	Gross amount	Cumulative amortizations	Initial Carrying amount	Gross amount	Cumulative amortizations	Initial Carrying amount
INTANGIBLE ASSETS						
Computer programmes and information systems	638,481.30	632,843.80	5,637.50	638,481.30	634,893.80	3,587.50
TOTAL	638,481.30	632,843.80	5,637.50	638,481.30	634,893.80	3,587.50

Amount in euros (€)

Table 3.1.1 - Intangible assets, carrying amounts

d) Reconciliation of the carrying amount at the beginning and end of the period:

In the year ended 31 December 2023, the following changes occurred:

Headings	Initial Carrying amount	Variations	Final carrying amount
		Depreciation for the period	
INTANGIBLE ASSETS			
Computer programmes and information systems	5,637.50	(2,050.00)	3,587.50
TOTAL	5,637.50	(2,050.00)	3,587.50

Amount in euros (€)

Table 3.1.2 - Intangible Assets, changes in the period

e) Depreciation and amortisation costs/reversals:

The amortisation costs regarding intangible assets are reflected in the Income Statement by Nature.

3.2 OTHER DISCLOSURES OF INTANGIBLE ASSETS:**a) Materially relevant intangible assets:**

No materially relevant intangible assets stand out.

b) Fully amortised intangible assets that are still in use::

Fully amortised intangible assets that are still in use amount to a total gross value of €632,331.30:

NOTE 5 - TANGIBLE FIXED ASSETS

Headings	Gross Value
Computer programmes and information systems	632,331.30
TOTAL	632,331.30

Amount in euros (€)

Table 3.21 - Fully amortised intangible assets

5.1 TANGIBLE FIXED ASSETS RECOGNISED IN THE FINANCIAL STATEMENTS:**a) Measurement bases:**

Tangible fixed assets acquired up to 1 January 2019 are recorded at their acquisition cost in accordance with generally accepted accounting principles up to that date, less depreciations.

In the transition to SNC-AP, rural and urban buildings should have been measured by their Taxable Value (VPT).

On transition, the cost method measurement criterion was maintained for the remaining non-current assets.

Tangible fixed assets acquired after 1 January 2019 are recorded at the net acquisition cost of the corresponding depreciations and accumulated impairment losses. The acquisition or production costs include the purchase cost, any costs directly attributable to the activities necessary to bring the assets to the location and condition necessary for them to operate as intended and, where applicable, the initial estimate of the costs of dismantling and removing the assets and restoring them to their intended location that the company expects to incur.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits will flow to the company and the cost can be measured reliably. Maintenance and repair costs are recognised as expenses in the period in which they occur.

b) Depreciation method used:

Depreciations of tangible fixed assets are calculated, after the date on which the assets are available for use, by the straight-line method, in accordance with the maximum useful life period given in Complementary Classifier 2 of the Multidimensional Chart of Accounts, published in the Annex to Decree Law no. 192/2015, of 11 September.

Maintenance and/or repair expenses that neither increase the useful life of the assets nor result in significant benefits or improvements to the tangible asset items were recorded as costs for the period.

c) Useful lives or depreciation rates used:

NMS has the cadastral records updated at the reporting date, which include, for each applicable item of tangible fixed assets, among other information, the respective useful life or depreciation rate, as well as the respective net carrying amount. The sum of net carrying amount at the reporting date in each of the records corresponds to the total of the column "Carrying Amount" in Table 5.1.1.

d) Gross carrying amount at the beginning and at the end of the period:

During the years ended 31 December 2023 and 2022, the movement occurred in the carrying amount of tangible fixed asset, as well as in the respective accumulated depreciations, was as follows:

Items	Beginning of the period			End of the period		
	Gross amount	Accumulated depreciations	Initial Carrying amount	Gross amount	Accumulated depreciations	Initial Carrying amount
Public goods, historical, artistic and cultural property						
Historical, artistic and cultural heritage	14,284.99	1,246.99	13,038.00	14,284.99	1,246.99	13,038.00
	14,284.99	1,246.99	13,038.00	14,284.99	1,246.99	13,038.00
Other tangible fixed assets						
Land and natural resources	6,360,120.00	-	6,360,120.00	6,360,120.00	-	6,360,120.00
Buildings and other constructions	34,912,079.50	8,218,077.58	26,694,001.92	34,776,156.52	8,997,867.12	25,778,289.40
Basic equipment	12,152,108.61	9,912,794.34	2,239,314.27	12,657,365.32	10,590,020.18	2,067,345.14
Transport equipment	23,051.47	23,051.47	-	23,051.47	23,051.47	-
Administrative equipment	4,226,345.52	3,985,110.88	241,234.64	4,282,199.67	4,089,873.79	192,325.88
Other	1,298,114.31	1,229,766.43	68,347.88	1,335,336.80	1,254,063.96	81,272.84
Tangible fixed assets in progress	22,092.70	-	22,092.70	15,879.65	-	15,879.65
	58,993,912.11	23,368,800.70	35,625,111.41	59,450,109.43	24,954,876.52	34,495,232.91
Total	59,008,197.10	23,370,047.69	35,638,149.41	59,464,394.42	24,956,123.51	34,508,270.91

Amount in euros (€)

Table 5.1.1 - Tangible fixed assets, carrying amounts

We can see that the carrying amount of “Tangible Fixed Assets” had a decrease of about 3%, in the amount of €1,129,878,50, which is detailed essentially by €1,722,534.84 relating to depreciation, as well as the additions that took place, in the amount of € 713,063.70 (see table 5.1.2). Regarding the item “Buildings and other construction”, it comprises more than half the amount of NMS Fixed Assets, however, it did not increase significantly in terms of the gross amount, with only some rehabilitation contracts having been completed.

Both “Land and natural resources” and “Transport equipment” did not undergo any change.

During the year ended 31 December 2023, the following changes occurred:

Items	Initial carrying amount	Variations				Final carrying amount
		Additions	Transfers within the organisation	Depreciation for the period	Decreases	
Public goods, historical, artistic and cultural property						
Historical, artistic and cultural heritage	13,038.00	-	-	-	-	13,038.00
	13,038.00	-	-	-	-	13 03800
Other tangible fixed assets						
Land and natural resources	6,360,120.00	-	-	-	-	6,360,120.00
Buildings and other constructions	26,694,001.92	9,651.76	-	(805,457.73)	(119,906.55)	25,778,289.40
Basic equipment	2,239,314.27	547,377.64	22,092.70	(740,938.66)	(500.81)	2,067,345.14
Transport equipment	-	-	-	-	-	-
Administrative equipment	241,234.64	96,866.85	-	(145,775.61)	-	192,325.88
Other	68,347.88	43,287.80	-	(30,362.84)	-	8 1,272.84
Tangible fixed assets in progress	22,092.70	15,879.65	(22,092.70)	-	-	15,879.65
	35,625 11141	713,063.70	-	(1,722 53484)	(120 40736)	34,495,232.91
Total	35,638 14941	713,063.70	-	(1,722 53484)	(120 40736)	34,508,270.91

Valores em euros (€)

Table 5.1.2 - Tangible fixed assets, variations for the period

The amount of the item “Transfers within the organisation” corresponds essentially to the transfer of Tangible fixed assets in progress for equipment within the scope of research that became available for use in the current financial year.

i. Additions for the period:

During the year ended 31 December 2023, the following additions occurred:

Headings	Additions
	Purchases
Other tangible fixed assets	
Buildings and other constructions	9,651.76
Basic equipment	47,377.64
Administrative equipment	96,866.85
Others	43,287.80
Tangible fixed assets in progress	15,879.65
TOTAL	713,063.70

Amount in euros (€)

Table 5.1.3 - Tangible fixed assets, additions for the period

The additions to the “Basic equipment” item essentially relate to equipment used in the Research branch, totalling approximately €323,000, and computer equipment under the Recovery and Resilience Plan (RRP) and the Research branch totalling approximately €200,000. Regarding the heading “Administrative equipment”, it essentially refers to the upgrade of furniture for use in NMS spaces.

ii. Decreases for the period:

During the year ended 31 December 2023, the following decreases occurred:

Headings	Additions
	Purchases
Other tangible fixed assets	
Buildings and other constructions	(119,906.55)
Basic equipment	(500.81)
TOTAL	(120,407.36)

Amount in euros (€)

Table 5.14 - Tangible fixed assets, decreases for the period

The decrease in “Tangible Fixed Assets” is essentially due to the derecognition of the Serralharia do Hospital de S. José.

5.2 OTHER DISCLOSURES

Carrying amount of fully depreciated tangible fixed assets that are still in use:

Fully depreciated tangible fixed assets that are still in use amount to a total gross value of €13,228,580.51:

Headings	Gross amount
Historical, artistic and cultural heritage	1,246.99
Basic equipment	8,227,123.62
Transport equipment	23,051.47
Administrative equipment	3,806,030.80
Others	1,171,127.63
TOTAL	13,228,580.51

Amount in euros (€)

Table 5.3.1 - Fully depreciated tangible fixed assets

NOTE 13 - INCOME FROM TRANSACTIONS WITH A CONSIDERATION

a) Accounting policies and methods adopted:

Under NCP 13, income for consideration is where the NMS receives assets or services, or extinguishes liabilities, and gives in return to the other party an approximately equal value (mainly in the form of goods, services or use of assets).

Sales – Income is recognised in the income statement:

- i. When the risks and benefits inherent in the ownership of the assets are transferred to the purchaser;
- ii. When there is no longer a continuing management involvement with a degree usually associated with ownership;
- iii. When the amounts of the revenues can be reliably quantified;
- iv. When it is probable that the economic benefits associated with the transaction will flow to the entity;
- v. When the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Services rendered – Income is recognised in the income statement by reference to the phase of fulfilment of service contracts at the balance sheet date.

Interest – Income is recognised in the income statement using the effective interest method.

Royalties – Income is recognised on an accrual basis.

Dividends – Income is recognised from the moment the shareholder's right to receive the dividend is established.

b) Amount of each significant category of income recognised in the period:

i. Services rendered:

In the years ended 31 December 2023 and 2022, the heading “Services Provided and Concessions” had the following composition:

Transaction Type with a consideration	31/12/2023	31/12/2022
PROVISION OF SERVICES		
Health sector specific services	218,585.53	172,822.69
Clinical services, appointments and examinations	218,585.53	172,822.69
Education sector specific services	309,135.41	60,685.44
Registration to seminars and congresses	7,290.00	12,580.00
Training initiatives	-	28,478.00
Other education sector specific services	301,845.41	19,627.44
Studies, opinions, projects and consultancy	421,472.61	415,440.90
Laboratory services	20,880.94	254,797.52
Other services	165,509.47	631,904.39
Other services	165,509.47	631,904.39
Total	1,135,583.96	1,535,650.94

Amount in euros (€)

Table 13.1 – Services Rendered

The decrease in Services Rendered is essentially due to the end of the COVID-19 testing services in the first quarter of 2022, which generated revenue of approximately €345,000 in the respective financial year (in the current financial year, this figure is zero).

In the years ending 31 December 2023 and 2022, the item “Health sector specific services” essentially includes Clinical Analyses from the Provision of Immunology Services. The item “Education sector specific services” includes teaching services provided under a partnership with a public organisation, amounting to approximately €275,000. In the previous financial year, this income was recorded under the heading “Other Services”. The “Studies, opinions, projects and consultancy” heading essentially includes income from the provision of “NOVA Cru” Clinical Research Services.

ii. Sale of goods:

In the years ended 31 December 2023 and 2022, the heading Sales had the following composition:

Transaction Type with a consideration	31/12/2023	31/12/2022
SALES OF GOODS		
Other goods	-	480.00
Total	-	480.00

Amount in euros (€)

Table 13.2 - Sales of Goods

In the year ended 31 December 2022, the amount shown relates to merchandising sales. There is no figure for the current financial year, as this is not one of NMS’s main activities. In the year ending 31 December 2023, this revenue is recorded under the heading “Other income”.

iii. Interest and similar income obtained:

In the years ended 31 December 2023 and 2022, the heading “Other income” had the following composition:

Description	31 Dec. 2023	31 Dec. 2022
OTHER INCOME		
Supplementary Income	204,135.51	501,558.25
Others	1,084,171.41	1,219,703.42
Corrections relating to previous periods	119,573.96	249,188.84
Allocation of subsidies and transfers for investments	951,887.93	834,778.55
Other unspecified	12,709.52	135,736.03
TOTAL	1,288,306.92	1,721,261.67

Amount in euros (€)

Table 13.3. - Other income

In the year ending 31 December 2023, the heading “Other income” consisted of the amount of €1,288,306.92, representing a decrease of €432,954.75. The decrease in the “Supplementary income” item is essentially due to a lower volume in the temporary rental of spaces.

The heading “Others” includes, essentially, the amount related to the allocation of subsidies and transfers for investments in the amount of €951,887.93 (as stated in NCP 14, this amount has a null effect in Net Earnings for the period, since the register of allocation of subsidies is equal to amortisations/depreciations in transactions without a consideration). In addition, in the year ended 31 December 2022, this heading included the amount of refundable VAT relating to research activities, totalling approximately €318,000. In the current financial year, there is a lower figure of approximately €103,000 relating to the VAT refund.

NOTE 14 - INCOME FROM TRANSACTIONS WITHOUT A CONSIDERATION

14.1 INCOME FROM TRANSACTIONS WITHOUT A CONSIDERATION:

In a transaction without a consideration the NMS either receives amounts from another entity without directly giving approximately equal value in return, or gives amounts to another entity without directly receiving approximately equal value in return.

a) Amount of revenue arising from transactions without a consideration recognised during the period by main classes showing separately:

i. Taxes, evidenced separately by the main classes of taxes:

In the years ended 31 December 2023 and 2022, the heading “Taxes, contributions and fees” had the following composition:

Transaction Type without a consideration	31 Dec. 2023	31 Dec. 2022
TAXES, CONTRIBUTIONS AND FEES		
Fees	2,421,038.52	2,362,657.67
Tuition fees	2,181,227.17	2,095,452.14
Other fees	56,982.45	72,380.70
Enrolment fees	14,622.00	3,365.65
Emoluments	68,138.00	65,431.75
Others	68,592.95	93,965.98
School Insurance	31,475.95	32,061.45
TOTAL	2,421,038.52	2,362,657.67

Amount in euros (€)

Table 14.1.1 - Taxes, contributions and fees

In the year ending 31 December 2023, the increase compared to the previous year is essentially due to the increase in income from degree courses - Doctorates.

ii. Transfers, evidenced separately the main classes of transfer revenues:

In the years ended 31 December 2023 and 2022, the heading “Operating transfers and subsidies obtained” presented the following composition:

Description	31 Dec. 2023	31 Dec. 2022
OPERATING SUBSIDIES OBTAINED		
Transfers - Treasury	12,341,164.00	10,220,680.00
Current transfers obtained	5,270,172.73	1,702,143.27
Current Subsidies	1,163,405.84	3,481,980.76
TOTAL	18,774,742.57	15,404,804.03

Amount in euros (€)

Table 14.12 - Current transfers and grants obtained

In the year ending 31 December 2023, the change in the “Transfers - Treasury” item is due to the increase in the requisition of funds in the amount of approximately €2.1 million.

In the current financial year, NMS standardised the accounting procedure for the “Current transfers obtained” and “Current subsidies” headings, so the variation in the two headings should be considered jointly. The variation is essentially due to the income recognised under the Recovery and Resilience Plan (RRP) of approximately €630,000 and the increase in income associated with research projects of approximately €660,000.

14.2 OTHER DISCLOSURES:

a) Accounting policies adopted:

Under NCP 14, income without a consideration is that in which NMS recognises an asset when it obtains control of resources that meet the definition of an asset and the recognition criteria. In certain circumstances, such as when a creditor forgives a liability, a decrease in the carrying amount of a previously recognised liability may arise.

b) Measurement bases:

An asset acquired through a transaction without a consideration shall be initially measured at its fair value at the acquisition date (which corresponds to the best estimate of the inflow of resources to the entity).

NOTE 15 - PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions are recognised when all of the following situations are met:

- i. There is a present obligation as a result of a past event;
- ii. It is probable that an outflow of resources embodying economic benefits will be required to settle the obligation;
- iii. A reliable estimate of the amount of the obligation can be made.

15.1 PROVISIONS:

a) Carrying amount at the beginning and end of the period:

As at 31 December 2023 and 2022, the breakdown of provisions (in the Financial Statement - Balance Sheet) is as follows:

Description	31 Dec. 2023	31 Dec. 2022
Provisions		
Ongoing legal proceedings	5,270,172.73	1,702,143.27
Other provisions	1,163,405.84	3,481,980.76
TOTAL	742,228.95	607,576.82

Amount in euros (€)

Table 15.1.1 - Provisions

As at 31 December 2023 and 2022, the breakdown of provisions for the period (in the Financial Statement - Income Statement) is as follows:

Description	31 Dec. 2023	31 Dec. 2022
Provisions		
Ongoing legal proceedings	(12,452.94)	(90,150.44)
Other provisions	147,105.07	92,152.69
TOTAL	134,652.13	2,002.25

Amount in euros (€)

Table 14.12 - Current transfers and grants obtained

In the year ending 31 December 2023, the item “Ongoing legal proceedings” decreased by €12,452.94 due to the reversal of a case in which the expectation is that no outflow will be generated for NMS (in the previous year, the amount was due to the reversal of two cases that had been concluded, one of which resulted in a partial payment by NMS).

In the year ended 31 December 2022, the “Other provisions” heading essentially includes amounts relating to project returns, as well as advances on services rendered. In the year ending 31 December 2023, the increase is essentially due to the reinforcement of project returns according to the information available at the time.

NOTE 16 – EFFECTS OF CHANGES IN EXCHANGE RATES

16.1 INITIAL RECOGNITION

A foreign currency transaction is one that is denominated or requires settlement in a foreign currency, including transactions arising from an entity:

- a) Buying or selling goods or services for which the price is denominated in a foreign currency;
- b) Borrowing or lending funds when the amounts payable or receivable are denominated in a foreign currency;
- a) Acquiring or disposing of assets, or assuming or paying liabilities, denominated in a foreign currency.

On initial recognition, a foreign currency transaction shall be recorded in the functional currency by applying to the foreign currency amount the spot exchange rate between the functional currency and the foreign currency on the date of the transaction.

The date of a transaction is the date on which the transaction initially qualifies for recognition under the NCP.

NMS has the procedure of using the date of the costs document as a reference for the exchange rate.

Changes in exchange rates may have an impact on cash or cash equivalents held or due in a foreign currency. The presentation of such exchange rate differences is dealt with in NCP 1 - Structure and Content of Financial Statements. Although these changes are not cash flows, the effect of exchange

rate changes on cash and cash equivalents held or due in a foreign currency are reported in the cash flow statement to reconcile cash and cash equivalents at start position and end position. These amounts are presented separately from cash flows from operating, investing and financing activities and include the differences, if any, if those cash flows are reported at the exchange rate at the end of the period.

At 31 December 2023 and 2022, the exchange rate differences heading was as follows:

Description	31 Dec. 2023	31 Dec. 2022
Exchange rate differences		
Favourable exchange rate differences	745.11	729.36
Unfavourable exchange rate differences	(769.82)	(1,423.70)
TOTAL	(24.71)	(694.34)

Amount in euros (€)

Table 16.11 - Exchange rate differences

NOTE 17 - EVENTS AFTER THE BALANCE SHEET DATE

No subsequent events with a significant impact on the financial statements ended 31 December 2023 are known at this time.

NOTE 18 - FINANCIAL INSTRUMENTS

18.1 ACCOUNTING POLICIES AND MEASUREMENT BASES:

The SNC-AP refers, through NCP 18, that the impairment of receivables should not take into account their age, but rather the expectation of receiving the amounts owed.

In accordance with paragraph 24 of NCP 18, "at each reporting date, an entity shall assess the impairment of all financial assets that are not measured at fair value through the income statement. If objective evidence of impairment exists, the entity should recognise an impairment loss in the income statement".

The objective evidence of impairment referred to in the Standard may be observed through the factors listed in paragraph 25 of the same NCP:

The objective evidence of impairment referred to in the Standard may be observed through the factors listed in paragraph 25 of the same NCP:

- a) Significant financial difficulty of the issuer or debtor;
- b) Breach of contract, such as non-payment or default in interest payment or debt amortisation;
- c) The creditor, for economic or legal reasons relating to the debtor's financial difficulty, offers the debtor concessions that the creditor would not otherwise consider;

- d) It becomes likely that the debtor will go bankrupt or will carry out any financial reorganisation;
- e) The disappearance of an active market for the financial asset due to financial difficulties of the debtor.

Observable information indicating that there is a decline in the estimated measurement of future cash flows of a group of financial assets since initial recognition, although the decline cannot yet be identified for a particular individual financial asset in the group, such as adverse national, local or sectoral economic conditions.

There are naturally other factors that may significantly affect and that should, to the same extent, be taken into consideration at each reporting date. Regarding the constitution of doubtful debt, the procedure will be the same, whether the debts are from students or other clients, and debts overdue for more than 365 days should be considered (due date = date of issue of the document plus 30 days). In relation to the constitution of impairment losses, for the current year, the approach taken was as follows:

- **Clients:** recognition of the impairment loss relating to debts overdue for more than 365 days (due date = date of issue of the document plus 30 days);
- **Students:** Students: recognition of impairment debt with due date (plus 30 days from the date of issue of the document) $\leq 31/08/n-2$.

18.2 CARRYING AMOUNT OF EACH OF THE CATEGORIES OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES:

At 31 December 2023 and 2022, the detail of impairment was as follows:

Assets	Type	Gross amount	Cumulative impairment	Recoverable amount
31/12/2023				
Receivables from customers	Revenue-generating asset	909,958.78	91,630.27	818,328.51
Receivables from students	Revenue-generating asset	1,071,406.60	3,412.47	1,067,994.13
Total		1,981,365.38	95,042.74	1,886,322.64
31/12/2022				
Receivables from customers	Revenue-generating asset	922,012.10	81,215.88	840,796.22
Receivables from students	Revenue-generating asset	894,795.01	4,039.77	890,755.24
Total		1,816,807.11	85,255.65	1,731,551.46

Amount in euros (€)

Table 18.2.1 – Asset impairment

As referred in the NCP 9, income producing assets are assets held with the main objective of generating an economic return. All other assets that do not meet this condition, are presented as non-income producing assets.

As at 31 December 2023 and 2022, the categories of financial assets and liabilities are detailed as follows:

Headings	Amount Carrying initial	Increases	Decreases	Amount Carrying final
		Others	Others	
Non-current assets				
Financial Investments	11,605.83	318.57	6,924.40	5,000.00
TOTAL	11,605.83	318.57	6,924.40	5,000.00

Amount in euros (€)

Table 18.2.1 - Financial instruments, assets

The decrease in the “Financial investments” heading is due to the recognition of results through the equity method of the holding in Associação Colabtrials - Laboratório colaborativo para a inovação em ensaios clínicos, leaving the holding with a nil value.

NOTE 19 - EMPLOYEE BENEFITS

19.1 DEFINED BENEFITS:

a) Accounting policy:

Short-term employee benefits include salaries, wages, food allowance, holiday and Christmas allowance and any other additional remuneration decided by the management from time to time.

All NMS employees were remunerated in accordance with their functions during the year. The obligations arising from short-term benefits are recognised as costs in the period in which the services are provided, on an undiscounted basis against the recognition of a liability that is extinguished with the respective payment.

In accordance with the applicable labour legislation, the right to holidays and holiday allowances for the period, as it coincides with the calendar year, falls due on 31 December of each year, and is only paid during the following period, therefore the corresponding costs are recognised as short-term benefits and treated as mentioned above.

b) Reconciliation of opening and closing balances:

In the year ended 31 December 2023 and 2022, NMS incurred the following personnel costs and employee benefits:

Description	31 Dec. 2023	31 Dec. 2022
PERSONNEL COSTS		
Remuneration of corporate and management bodies	34,910.61	53,339.86
Personnel remuneration	13,229,506.99	11,992,664.03
Charges on remuneration	2,896,829.41	2,635,703.51
Accidents at work and occupational diseases	55,153.51	49,369.67
Social welfare expenses	-	235.00
Other social charges	38,164.07	19,293.67
TOTAL	16,254,564.59	14,750,605.74

Amount in euros (€)

Table 19.1.1 - Personnel costs

On 31 December 2023, the heading “Personnel costs” showed an amount of €14,750,605.74, thus showing an increase of €669,136.75 compared to the previous year. This increase is justified by the increase of at least 3% decreed for the Civil Service, as well as new hires for the Teaching, Research, Community and Management & Development branches (as shown in the Human Resources chapter of the Management Report).

c) Total costs recognised in the income statement

The total costs related to the item under analysis is reflected in the Income Statement by nature, and it was recorded as an accrued cost amount including future benefits such as holidays, holiday allowances and respective charges payable in the next financial year, which is duly detailed in the corresponding item of note 21, paragraph g).

NOTE 20 - RELATED PARTY DISCLOSURES
20.1 DISCLOSURE OF CONTROL:

NMS as at 31 December 2023 had control over the following entities:

Name	Head Office	% of Control		Control final
		Direct	Indirect	
Instituto de Biologia Experimental e Tecnologica	Av. da República - Quinta do Marquês - Estação Agronómica Nacional	0.00%	0.44%	0.44%
Instituto de Biologia Experimental e Tecnologica	Largo do Senhor da Pobreza, Edifício da Escola Superior de Enfermagem São João de Deus - Évora	11.11%	0.00%	11.11%

Table 20.1.1 - Related parties, % of control

At 31 December 2023 and 2022, the detail of financial investments was as follows:

Description	31 Dec. 2023	31 Dec. 2022
FINANCIAL INVESTMENTS		
Associação Colabtrials - Collaborative laboratory for innovation in clinical trials	-	6,605.83
Instituto de Biologia Experimental e Tecnológica	5,000.00	5,000.00
TOTAL	5,000.00	11,605.83

Amount in euros (€)

Table 20.1.2 - Related parties, investments

The “Financial Investments” item shows, similarly to 2022, the amount of €5,000.00, related to the subscription of a unit (0.44%) in the associative capital of the Instituto de Biologia Experimental e Tecnológica. In addition, in the financial year ending 31 December 2022, NMS was one of the founding members of the non-profit association - Associação Colabtrials - Laboratório colaborativo para a inovação em ensaios clínicos (Colabtrials Association - Collaborative laboratory for innovation in clinical trials), making an initial contribution of €5,000. In the year ending 31 December 2023, the variation compared to the previous year is due to the recognition of the investees results using the equity method (note 18).

NOTE 21 - OTHER DISCLOSURES

a) Debtors from non-refundable transfers and grants

As at 31 December 2023 and 2022, the heading “Debtors from non-refundable transfers and grants” had the following composition:

Description	31 Dec. 2023	31 Dec. 2022
DEBTORS FROM NON-REFUNDABLE TRANSFERS AND GRANTS		
Debtors for allocation of operating grants, current account	17,535,342.91	13,531,486.93
TOTAL	17,535,342.91	13,531,486.93

Amount in euros (€)

Table 21.1 - Debtors from non-refundable transfers and grants

In the financial year ending 31 December 2023 and 2022, the balance of this item was €17,535,342.91 and €13,531,486.93 respectively. The variation relates essentially to the recognition of the amount receivable with the Recovery and Resilience Plan (RRP) project - Measure 5 amounting to approximately 3.8 million euros. The remainder of the variation corresponds to new research projects.

b) Customers, taxpayers and users

As at 31 December 2023 and 2022, the heading “Customers, taxpayers and users” presented the following composition:

Description	31 Dec. 2023	31 Dec. 2022
CUSTOMERS, TAXPAYERS AND USERS		
Customers	818,328.51	840,796.22
Current account customers	756,828.51	768,065.06
Clients with doubtful debt	153,130.27	153,947.04
Accumulated impairment loss	(91,630.27)	(81,215.88)
Students and users	1,067,994.13	890,755.24
Students and users current account	970,691.01	889,290.72
Students and users bad debt	100,715.59	5,504.29
Accumulated impairment loss	(3,412.47)	(4,039.77)
TOTAL	1,886,322.64	1,731,551.46

Amount in euros (€)

Table 21.2 - Customers, taxpayers and users

Under “Customers, taxpayers and users”, there was an increase in the balance of €154,771.18, essentially due to the value of the Scholarships financed by the Foundation for Science and Technology not having been received in the current year, unlike that of the year ending 31 December 2022.

c) State and other public sectors

At 31 December 2023 and 2022, the heading “State and other public sectors” presented the following composition:

Description	31 Dec. 2023		31 Dec. 2022
	Receivable	Payable	Payable
STATE AND OTHER PUBLIC SECTORS			
Personal income tax	-	176,962.49	172,356.10
Value added tax	285,646.08	118,122.46	71,525.06
Social Security contributions	-	325,149.52	306,612.73
TOTAL	285,646.08	620,234.47	550,493.89

Amount in euros (€)

Table 21.3 - State and other public sectors

In the year ending 31 December 2023, NMS began to account for refundable VAT receivable on research and development activities directly under “State and Other Public Sectors”, amounting to €285,646.08.

The variation is essentially due to the “Value Added Tax” item, due to the increase in VAT invoicing in the last two months of the 2023 financial year compared to the same period last year.

d) Other receivables

As at 31 December 2023 and 2022, “Other receivables” had the following composition:

Description	31 Dec. 2023	31 Dec. 2022
OTHER ACCOUNTS RECEIVABLE		
Debtors for accrued income	698,317.21	874,382.82
Other debtors	581,808.17	30,278.81
TOTAL	1,280,125.38	904,661.63

Amount in euros (€)

Table 21.4 - Other receivables

Under “Other receivables”, there was an increase of €373,463.75 compared to the previous year.

The positive variation in the “Other Debtors” item is due to the amount receivable from protocols totalling approximately €317,000. The remaining variation is essentially due to the accounting of the amount receivable from the RRP - measure 6.

On the other hand, there was a decrease in the “Debtors for accrued income” item, essentially due to the receipt of compensation (via the State Budget) for the increase in electricity costs, amounting to around €190,514.00 in the previous financial year.

e) Deferrals

As at 31 December 2023 and 2022, Deferrals presented the following composition:

Description	31 Dec. 2023	31 Dec. 2022
DEFERRED ASSETS		
Insurance - Students	2,255.24	22,811.32
Insurance - Other	7,402.41	7,712.67
Other deferred costs	194,276.79	127,288.57
TOTAL	203,934.44	157,812.56

Amount in euros (€)

Table 21.5 - Deferred assets

In the financial year ending 31 December 2023 and 2022, the balance of “Deferred assets” was €203,934.44 and €157,812.56, respectively. In 2023, the change in “Other deferred costs” is essentially due to the deferral of the cost of subscribing to electronic medical journals for the year 2024, which was billed in advance, in the amount of approximately €50,000 in the current year, unlike the previous year.

Description	31 Dec. 2023	31 Dec. 2022
DEFERRED LIABILITIES		
Tuition fees	1,333,053.32	1,305,978.31
Income to be recognised - Projects	18,338,020.22	14,403,088.59
Income to be recognised - Scientific Employment	586,340.71	591,196.90
Income to be recognised - Other	459,018.05	369,308.51
TOTAL	20,716,432.30	16,669,572.31

Amount in euros (€)

Table 21.6 – Deferrals liabilities

In the “Deferred liabilities” heading, there was an increase of €4,046,859.99 compared to the previous year, which is essentially due to the “Income to be recognised - Projects” heading due to the recognition of the RRP-Measure 5 project worth approximately €4.4 million. At the same time, there was a reduction in research projects, due to greater implementation, totalling approximately €400,000.

The heading “Tuition fees” in the year ended 31 December 2023 and 2022 includes the deferred amounts of tuition fees invoiced for the year 2024 as well as the tuition fees to be invoiced for the academic year 2023-2024.

The item “Income to be recognised - Scientific employment” represents the amount of €586,340.71 in the year ending 31 December 2023, relating to the advance payments made by the entity funding the respective programmes (partially offset by the amount in “Other accounts receivable” relating to programmes in which we made more payments to the employees enrolled in these programmes than the amount transferred by the funding entity).

In addition, the item “Income to be recognised - other” amounts to €459,018.05, which includes teaching services to be provided in 2024 in the amount of approximately €197,000, services rendered and subsidies to be provided, in the amount of €109,000 and €98,000, respectively.

f) Suppliers

As at 31 December 2022 and 2021, the heading Trade Payables was made up as follows:

Description	31 Dec. 2023	31 Dec. 2022
TRADE PAYABLES		
Trade Payables	1,185,354.29	530,677.01
TOTAL	1,185,354.29	530,677.01

Amount in euros (€)

Table 21.7 - Suppliers

In the financial year ending 31 December 2023 and 2022, the “Suppliers” item had a balance of €1,185,354.29 and €530,677.01, respectively. This variation essentially relates to the invoiced value of contracts in the last quarter of 2023, namely, cleaning and electricity (the latter accounting for about 12% of the total balance).

g) Investment suppliers

In the year ended 31 December 2023 and 2022, the heading “Investment suppliers” presented the following composition:

Description	31 Dec. 2023	31 Dec. 2022
INVESTMENT SUPPLIERS		
Current account - Due within 12 months	247,516.60	160,469.04
TOTAL	247,516.60	160,469.04

Amount in euros (€)

Table 21.8 - Investment providers

The “Investment Suppliers” item, with reference to 31 December 2023, shows 247,516.60 euros, an increase of 87,047.56 euros compared to 2022. This variation is essentially due to the higher volume of purchases of computer equipment under the RRP.

h) Other accounts payable

As at 31 December 2023 and 2022, other accounts receivable presented the following composition:

Description	31 Dec. 2023	31 Dec. 2022
OTHER ACCOUNTS PAYABLE		
Remuneration payable (estimated F+SF+SS)	2,301,410.11	1,994,475.66
Other creditors by accrued costs	656,752.68	553,522.25
Other sundry creditors	1,068,490.16	1,023,047.26
TOTAL	4,026,652.95	3,571,045.17

Amount in euros (€)

Table 21.9 - Other payables

In the year ended 31 December 2023 and 2022, the balance of “Other payables” was €4,026,652.95 and €3,571,045.17, respectively.

Under this heading, the main amount relates to accrued holiday pay and holiday pay to be paid in 2024, totalling approximately €2.3 million s (varying by €307,000 compared to the previous year due to the increase in personnel costs in 2023 as well as the salary increase decreed for 2024 in the amount of at least 3%.

The item “Other creditors by accrued costs” shows a variation in relation to expenditure on tutoring services in public hospitals or teaching services in private hospitals.

The item “Other sundry creditors” essentially corresponds to the debt with FUNL totalling approximately €1 million.

i) External supplies and services

As at 31 December 2023 and 2022, the heading “External supplies and services” was made up as follows:

Description	31/12/2023	31/12/2022
EXTERNAL SUPPLIES AND SERVICES		
Subcontracts	3,568.32	13,779.84
Specialized services	2,547,090.50	2,471,277.43
Specialized Services	1,270,995.03	844,671.30
Advertising, Communication and Image	25,489.87	15,046.40
Surveillance and security	457,762.69	448,112.75
Fees	261,445.56	340,568.84
Conservation and repair	471,161.29	542,717.01
Other specialized services	60,236.06	280,161.13
Consumables	1,138,958.47	1,091,621.35
Fast wear tools and utensils	44,837.32	41,915.80
Office Supplies	16,541.82	11,262.77
Giftware, advertising and publicity items	12,312.76	18,200.94
Educational, cultural and recreational materials	97,704.06	56,030.78
Hygiene and cleaning articles, clothing and personal items	18,375.95	-
Chemical and laboratory products	943,784.99	961,709.05
Other miscellaneous consumables	5,401.57	2,502.01
Energy and fluids	604,398.57	425,140.83
Electricity	484,486.28	348,580.03
Fuels & Lubricants	-	1,089.07
Water	43,365.25	44,197.36
Other fluids	76,547.04	31,274.37
Travel, accommodation and transport	209,569.75	147,525.26
Travel & accommodation	189,873.73	137,584.29
Travel costs	-	477.00
Transport of goods and other goods sold	19,696.02	9,463.97
Various services	373,477.44	555,683.96
Rentals	36,470.82	171,551.30
Communication	25,550.36	42,086.00
Insurance	27,160.49	33,654.43
Cleanliness, hygiene and comfort	283,619.32	270,464.55
Other services	676.45	37,927.68
Total	4,877,063.05	4,705,028.67

Amount in euros (€)

Table 21.10 - External supplies and services

The “External supplies and services” item saw an increase of €172,034.38 compared to the previous year, essentially due to the increase in electricity costs due to the effects of inflation and the energy crisis.

j) Transfers and subsidies granted

At 31 December 2023 and 2022, the heading “Operating Subsidies granted” was made up as follows:

Description	31/12/2023	31/12/2022
TRANSFERS AND SUBSIDIES GRANTED		
Current transfers granted	301,682.37	15,858.50
Public entities	212,260.51	14,038.70
Private organisations	88,427.77	575.00
Scholarship holders without link to the institution	994.09	1,244.80
Current subsidies granted	356,364.17	359,925.14
Students' Association	26,815.00	40,380.00
Research grant	291,393.74	307,915.45
Scholarship grant	38,155.43	11,629.69
Total	658,046.54	375,783.64

Amount in euros (€)

Table 21.11 - Transfers and grants granted

The item “Transfers and subsidies granted” showed an increase of €282,262.90 compared to the previous year, essentially due to the increase in the item “Current transfers granted - public and private entities” related to transfers to partners within the scope of Research Projects.

k) Social benefits

At 31 December 2023 and 2022, the heading “Social benefits” presented the following composition:

Description	31 Dec. 2023	31 Dec. 2022
SOCIAL BENEFITS		
Voluntary social insurance	12,325.61	10,991.25
TOTAL	12,325.61	10,991.25

Amount in euros (€)

Table 21.12 - Social benefits

Note: Voluntary social insurance - An optional contributory scheme that gives access to benefits granted by Social Security.

l) Other expenses

On 31 December 2022 and 2021, the breakdown of other expenses and losses presented the following composition:

Description	31/12/2023	31/12/2022
OTHER COSTS		
Taxes and fees	22.54	881.00
Bad debts	-	8,646.02
Gains and losses in non-financial investments	119,906.55	373.20
Other	26,672.52	303,779.25
Corrections relating to previous periods	3,236.43	225,232.91
Levies	8,669.83	5,000.00
Unfavourable exchange differences in operating activity	769.82	1,423.70
Other unspecified	13,996.44	72,122.64
Total	146,601.61	313,679.47

Amount in euros (€)

Table 21.13 - Other expenses and losses

Under “Other expenses”, there was a decrease of €167,077.84 compared to the previous year. The amount present in the 2022 financial year under “Corrections relating to previous financial years” essentially relates to credit notes issued to customers and students in the respective year in relation to invoices for 2021, a situation that did not occur to such an extent in the financial year ending 31 December 2023.

The increase in the “Expenses and losses on non-financial investments” item is due to the derecognition of the Serralharia do Hospital de S. José, which was included in the “Tangible fixed assets” item in 2022 (Note 5).

m) Interest and similar costs incurred

At 31 December 2023 and 2022, the heading “Interest and Similar Costs Incurred” presented the following composition:

Description	31 Dec. 2023	31 Dec. 2022
INTEREST AND SIMILAR COSTS INCURRED		
Other expenses - Banking Services	-	19,462.86
TOTAL	-	19,462.86

Amount in euros (€)

Table 21.14 - Interest and similar costs incurred

In the year ending 31 December 2023, bank commission costs began to be recorded under “Other Expenses”. In addition, the balance shown under this heading is nil, as NMS has no Financing activities.

n) Equity

The movements in shareholders' equity are shown in the table below:

Description	31/12/22	Increases	Decreases	Application of	31/12/23
Equity / Capital	-	-	-	-	-
Reserves	16,137,102.81	-	-	-	16,137,102.81
Revaluation surpluses	(759,801.52)	-	-	(749,168.28)	(1,508,969.80)
Other changes in equity	16,560,602.37	492,970.13	(951,887.93)	-	16,101,684.57
Net earnings	(749,168.28)	-	(204,559.32)	749,168.28	(204,559.32)
Total equity	31,188,735.38	492,970.13	(1,156,447.25)	-	30,525,258.26

Amount in euros (€)

Table 21.15 – Equity

In the “Equity” heading, there was a decrease of €663,477.12, which is essentially due to the “Other changes in equity” and “Net profit for the period” headings, totalling €(458,917.80) and €(204,559.32) respectively.

The decrease in “Retained earnings” is due to the application of the 2022 results.

The decrease in “Other changes in equity” is essentially due to the recognition of the investment subsidy, namely for the Research Buildings and Library, the simulation centre and research projects, including the RRP.

o) Additional disclosure - *Follow-up of the 2022 reservation*

Following the reservation presented in the Limited Review Report of the 2022 Financial Statements by DFK, NMS analysed and gathered information to support the entries constituting the open balance of the “Buildings and Other Construction” item of Tangible Fixed Assets, in order to assess their impact and the respective technical framework. After completing the analysis, NMS carried out a joint review with FUNL and the Statutory Auditor of the status of its Tangible Fixed Assets. FUNL is currently in the process of finalising and analysing the overall situation.

BUDGET STATEMENTS

DOR 1 - STATEMENT OF BUDGET PERFORMANCE

RECEIPTS	FUNDING SOURCES (2023)						2022
	PR	RG	EU	EMPR	FOREIGN FUNDS	TOTAL	
Previous management balance	140,105.67	127,143.13	22,704.14	-	1,007,711.36	1,297,664.30	551,437.11
Budget operations [1]	140,105.67	127,143.13	22,704.14	-	-	289,952.94	494,332.07
Return of the budget operations balance	-	-	-	-	-	-	-
Receipt of the balance returned by Treasury operations [A]	-	-	-	-	1,007,711.36	1,007,711.36	57,105.04
Current income	5,413,314.27	12,532,840.80	1,725,495.80	-	-	19,671,650.87	17,718,307.26
Tax revenue	-	-	-	-	-	-	-
Direct taxes	-	-	-	-	-	-	-
Indirect taxes	-	-	-	-	-	-	-
Contributions to	-	-	-	-	-	-	-
Fees, fines and other penalties	2,261,306.64	-	-	-	-	2,261,306.64	2,194,235.61
Property income	-	-	-	-	-	-	-
Transfers and operating subsidies obtained	-	-	-	-	-	-	-
Current Transfers	-	-	-	-	-	-	-
Public Administrations	-	-	-	-	-	-	-
Central Administration - State	-	12,341,164.00	333,787.74	-	-	12,674,951.74	10,037,895.69
Central Administration - Others	133,485.60	191,676.80	219,537.90	-	-	544,700.30	596,589.17
Social welfare	-	-	-	-	-	-	-
Regional Administration	-	-	-	-	-	-	-
Local Administration	-	-	-	-	-	-	-
External - EU	-	-	1,172,170.16	-	-	1,172,170.16	1,868,918.06
Others	1,454,848.57	-	-	-	-	1,454,848.57	1,113,062.21
Current Subsidies	-	-	-	-	-	-	-
Sale of goods and services	1,522,162.38	-	-	-	-	1,522,162.38	1,789,331.85
Other current revenue	41,511.08	-	-	-	-	41,511.08	118,274.67
Capital revenue	2,144,944.84	-	485,018.63	-	-	2,629,963.47	2,953,671.57
Sale of investment goods	-	-	-	-	-	-	-
Capital transfers and subsidies	-	-	-	-	-	-	-
Capital transfers	-	-	-	-	-	-	-
Public Administrations	-	-	-	-	-	-	-
Central Administration - State	-	-	-	-	-	-	-
Central Administration - Others	2,144,944.84	-	485,018.63	-	-	2,629,963.47	2,953,671.57
Social Security	-	-	-	-	-	-	-
Regional Administration	-	-	-	-	-	-	-
Local Administration	-	-	-	-	-	-	-
External - EU	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-
Current Subsidies	-	-	-	-	-	-	-
Other capital revenue	-	-	-	-	-	-	-
Replacements not deducted from	103,631.13	-	-	-	-	103,631.13	225,144.20
Effective revenue [2]	7,661,890.24	12,532,840.80	2,210,514.43	-	-	22,405,245.47	20,897,123.03
Non-effective revenue [3]	-	-	-	-	-	-	-
Revenue from financial assets	-	-	-	-	-	-	-
Revenue from financial liabilities	-	-	-	-	-	-	-
Sum [4] = [1] + [2] + [3]	7,801,995.91	12,659,983.93	2,233,218.57	-	-	22,695,198.41	21,391,455.10
Cash operations [B]	-	-	-	-	6,270,069.03	6,270,069.03	2,314,901.59

ITEM	RECEIPTS	FUNDING SOURCES (2023)					TOTAL	2022
		PR	RC	EU	EMPL.	FOREIGN FUNDS		
	Current Expenses	7,087,658.17	12,096,764.41	1,942,531.59	-	-	21,126,954.17	20 278 985.70
D1	Personnel costs	-	-	-	-	-	-	-
D11	Fixed and Permanent Remuneration	1,940,899.06	9,953,321.79	771,422.98	-	-	12,665,643.83	11,614,861.21
D12	Variable or Incidental Allowances	119,081.27	79,432.53	10,733.47	-	-	209,247.27	266,862.50
D13	Social Security	1,661,936.65	1,089,304.88	166,688.26	-	-	2,917,929.79	2,690,327.83
D2	Purchase of goods and services	2,866,481.10	709,317.99	833,317.53	-	-	4,409,116.62	4,690,077.45
D3	Interest and other charges	-	-	-	-	-	-	-
D4	Transfers and operating subsidies obtained	-	-	-	-	-	-	-
D41	Current transfers	-	-	-	-	-	-	-
D411	Public Administrations	-	-	-	-	-	-	-
D4111	Central Administrations - Portuguese State	-	-	-	-	-	-	-
D4112	Central Administrations - Other entities	50,921.70	113,697.37	1,044.41	-	-	165,663.48	226,810.36
D4113	Social Security	-	-	-	-	-	-	-
D4114	Regional Administration	-	-	-	-	-	-	-
D4115	Local Administration	-	-	-	-	-	-	-
D412	Non-profit organisations	6,276.00	53,991.74	4,862.13	-	-	65,129.87	67,927.69
D413	Families	227,794.75	10,900.00	104,174.12	-	-	342,868.87	374,046.99
D414	Others	19,758.04	-	50,136.89	-	-	69,894.93	57,500
D42	Capital subsidies	26,815.00	-	-	-	-	26,815.00	40,380.00
D5	Other current expenses	167,694.60	86,798.11	151.80	-	-	254,644.51	307,116.67
	Capital Expenses	503,865.53	-	223,259.33	-	-	727,124.86	817,516.46
D6	Acquisition of capital goods	503,865.53	-	223,259.33	-	-	727,124.86	817,516.46
D7	Capital transfers and subsidies	-	-	-	-	-	-	-
D71	Capital transfers	-	-	-	-	-	-	-
D711	Public Administrations	-	-	-	-	-	-	-
D7111	Central Administrations - Portuguese State	-	-	-	-	-	-	-
D7112	Central Administrations - Other entities	-	-	-	-	-	-	-
D7113	Social Security	-	-	-	-	-	-	-
D7114	Regional Administration	-	-	-	-	-	-	-
D7115	Local Administration	-	-	-	-	-	-	-
D712	Non-profit organisations	-	-	-	-	-	-	-
D713	Families	-	-	-	-	-	-	-
D714	Others	-	-	-	-	-	-	-
D72	Capital subsidies	-	-	-	-	-	-	-
D8	Other capital expenditure	-	-	-	-	-	-	-
	Actual Expenses [5]	7,591,523.70	12,096,764.41	2,165,790.92	-	-	21,854,079.03	21,096,502.16
	Non-effective expenses [6]	-	-	-	-	-	-	5,000.00
D9	Expenses on financial assets	-	-	-	-	-	-	5,000.00
D10	Expenses on financial liabilities	-	-	-	-	-	-	-
	Sum [7] = [5] + [6]	7,591,523.70	12,096,764.41	2,165,790.92	-	-	21,854,079.03	21,101,502.16
	Cash operations [C]	-	-	-	-	5,763,451.83	5,763,451.83	1,364,295.27
	Balance for the following year	210,472.21	563,219.52	67,427.65	-	1,514,328.56	2,355,447.94	1,297,664.30
	Budget operations [8] = [4] - [7]	210,472.21	563,219.52	67,427.65	-	-	841,119.38	289,952.94
	Treasury operations [D] = [A] + [B] - [C]	-	-	-	-	1,514,328.56	1,514,328.56	1,007,711.36
	Overall balance [2] - [5]	70,366.54	436,076.39	44,723.51	-	-	551,166.44	(199,379.13)
	Primary expenses	7,591,523.70	12,096,764.41	2,165,790.92	-	-	21,854,079.03	21,096,502.16
	Current balance	(1,674,343.90)	436,076.39	(217,035.79)	-	-	(1,455,303.30)	(2,560,678.44)
	Capital balance	1,641,079.31	-	261,759.30	-	-	1,902,838.61	2,136,155.11
	Primary balance	70,366.54	436,076.39	44,723.51	-	-	551,166.44	(199,379.13)
	Total revenue [1] + [2] + [3]	7,801,995.91	12,659,983.93	2,233,218.57	-	-	22,695,198.41	21,391,455.10
	Total expenses [5] + [6]	7,591,523.70	12,096,764.41	2,165,790.92	-	-	21,854,079.03	21,101,502.16

DOR 2 - STATEMENT OF BUDGET EXECUTION OF REVENUE

Detailed budget classifications	Corrected forecasts	Outstanding forecasts	Uncollected revenue from previous periods	Settled revenue	Cancelled settlements	Revenue collected	Refunds and reversals		Net revenue collected			Receivables deferred	Revenue to be collected at the end of the period
							Issued	Paid	Previous periods	Current period	Total		
Current revenue	28,694,202.00 €	7,434,542.12 €	1,204,165.41 €	21,459,896.54 €	1,404,402.07 €	19,671,763.57 €	112.70 €	112.70 €	844,556.93 €	18,825,083.94 €	19,671,650.87 €	0.00 €	1,588,009.01 €
R1 - Tax Revenue	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R1.1 - Direct taxes	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R1.2 - Indirect taxes	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R2 - Contributions to social protection systems and health subsystems	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R3 - Fees, fines and other penalties	279,304.00 €	180,143.04 €	208,107.75 €	231,929.43 €	111,774.24 €	2,281,419.34 €	112.70 €	112.70 €	101,887.81 €	2,159,418.83 €	2,261,304.64 €	0.00 €	354,854.30 €
R4 - Property revenue	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R5 - Transfers and operating subsidies obtained	23,171,444.00 €	7,001,559.30 €	232,478.27 €	17,134,664.11 €	1,197,259.70 €	15,844,670.77 €	0.00 €	0.00 €	164,973.64 €	15,681,697.13 €	15,844,670.77 €	0.00 €	0.00 €
R6 - Sale of goods and services	1,484,368.00 €	252,246.84 €	783,579.27 €	1,743,218.42 €	94,796.66 €	1,521,812.38 €	0.00 €	0.00 €	57,705.48 €	1,464,106.90 €	1,521,812.38 €	0.00 €	909,938.78 €
Capital revenue	5,504,730.00 €	2,771,135.40 €	0.00 €	2,733,594.40 €	0.00 €	2,733,594.40 €	0.00 €	0.00 €	0.00 €	2,733,594.40 €	2,733,594.40 €	0.00 €	0.00 €
R8 - Sale of investment goods	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9 - Transferências e subsídios de capital	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1 - Transferências de capital	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1.1 - Capital transfers	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1.1.1 - Public Administrations - Portuguese State	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1.1.2 - Central Administration - Other entities	5,401,098.00 €	2,771,134.53 €	0.00 €	2,629,963.47 €	0.00 €	2,629,963.47 €	0.00 €	0.00 €	0.00 €	2,629,963.47 €	2,629,963.47 €	0.00 €	0.00 €
R9.1.1.3 - Social Security	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1.1.4 - Regional Administration	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1.1.5 - Local Administration	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1.2 - External - EU	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.1.3 - Other	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R9.2 - Capital subsidies	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R10 - Other capital revenue	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R11 - Refunds not deducted from payments	103,632.00 €	0.87 €	0.00 €	103,631.13 €	0.00 €	103,631.13 €	0.00 €	0.00 €	103,631.13 €	103,631.13 €	103,631.13 €	0.00 €	0.00 €
R12 - Revenue from financial assets	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R13 - Revenue from financial	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
Previous management budget	289,952.00 €	0.06 €	0.00 €	289,952.94 €	0.00 €	289,952.94 €	0.00 €	0.00 €	0.00 €	289,952.94 €	289,952.94 €	0.00 €	0.00 €
R02 - Budgetary Operations [1]	289,952.00 €	0.06 €	0.00 €	289,952.94 €	0.00 €	289,952.94 €	0.00 €	0.00 €	0.00 €	289,952.94 €	289,952.94 €	0.00 €	0.00 €
R02 - Return of budget opening	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R03 - Treasury operations [A]	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
R04 - Receipt of the balance returned entities	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €
Total	34,488,885.00 €	10,205,67.58 €	1,204,165.41 €	24,483,444.08 €	1,404,402.07 €	22,695,311.11 €	112.70 €	112.70 €	844,556.93 €	21,846,631.48 €	22,695,198.41 €	0.00 €	1,588,009.01 €

DOR 3 - STATEMENT OF BUDGET EXECUTION OF EXPENSES

Heading Descriptions	Unpaid expenses for periods	Corrected appropriations	Captured	Not captured	Available appropriations	Appropriations	Commitments	Bonds	Gross expenses paid	Reposições abóidas aos pagamentos	
	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	Issued	Received
Current expenses	1,010,459.24	29,048,578.00	0.00	0.00	5,754,016.79	23,294,558.21	23,294,558.21	22,844,420.47	23,214,796.52	2,087,842.35	2,087,842.35
D1 - Personnel costs	0	0	0	0	0	0	0	0	0	0	0
D1.1 - Fixed and Permanent Remuneration	263,660.35	157,856.43	0.00	0	2844,387.59	12,939,255.41	12,939,255.41	12,939,255.41	12,973,365.64	308,101.21	308,101.21
D1.2 - Variable or Contingent Allowances	5,969.22	240,549.00	0.00	0.00	27,472.12	213,076.88	213,076.88	213,076.88	209,821.67	574.40	574.40
D1.3 - Social Security	216,108.10	3,420,711.00	0.00	0.00	275,897.20	3,144,813.80	3,144,813.80	3,144,813.80	2,978,007.23	60,077.44	60,077.44
D2 - Purchase of goods and services	524,698.19	8,459,244.00	0.00	0.00	2,387,861.36	6,071,382.64	6,071,382.64	5,592,257.72	5,908,135.42	1,499,018.80	1,499,018.80
D3 - Interest and other charges	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4 - Transfers and operating subsidies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4.1 - Current transfers	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4.1.1 - Public Administrations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4.1.1.1 - Central Administration - Portuguese State	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4.1.1.2 - Central Administration - Other entities	0.00	168,588.00	0.00	0.00	2,921.52	165,663.48	165,663.48	165,663.48	326,027.73	160,364.25	160,364.25
D4.1.1.3 - Social Security	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4.1.1.4 - Regional Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4.1.1.5 - Local Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D4.1.2 - Non-profit organisations	0.00	125,123.00	0.00	0.00	59,993.13	65,129.87	65,129.87	65,129.87	119,121.41	53,991.74	53,991.74
D4.1.3 - Families	0.00	354,651.00	0.00	0.00	10,779.31	34,871.69	34,871.69	34,871.69	344,891.62	2,022.75	2,022.75
D4.1.4 - Other	0.00	79,987.00	0.00	0.00	10,092.07	69,894.93	69,894.93	69,894.93	73,334.79	3,539.86	3,539.86
D4.2 - Current subsidies	0.00	27,700.00	0.00	0.00	885.00	26,815.00	26,815.00	26,815.00	26,815.00	0.00	0.00
D5 - Other current expenses	23.37	386,385.00	0.00	0.00	131,730.49	254,654.51	254,654.51	254,654.51	254,796.41	151.90	151.90
Capital expenses	160,469.04	5,320,924.00	0.00	0.00	4,215,257.16	1,105,666.84	1,105,666.84	974,641.46	985,147.80	259,022.94	259,022.94
D6 - Acquisition of capital goods	160,469.04	5,320,924.00	0.00	0.00	4,215,257.16	1,105,666.84	1,105,666.84	974,641.46	985,147.80	259,022.94	259,022.94
D7 - Capital transfers and subsidies	0	0	0	0	0	0	0	0	0	0	0
D7.1 - Capital transfers	0	0	0	0	0	0	0	0	0	0	0
D7.1.1 - Public Administrations	0	0	0	0	0	0	0	0	0	0	0
D7.1.1.1 - Central Administration - Portuguese State	0	0	0	0	0	0	0	0	0	0	0
D7.1.1.2 - Central Administration - Other entities	0	0	0	0	0	0	0	0	0	0	0
D7.1.1.3 - Social Security	0	0	0	0	0	0	0	0	0	0	0
D7.1.1.4 - Regional Administration	0	0	0	0	0	0	0	0	0	0	0
D7.1.1.5 - Local Administration	0	0	0	0	0	0	0	0	0	0	0
D7.1.2 - Non-profit organisations	0	0	0	0	0	0	0	0	0	0	0
D7.1.3 - Families	0	0	0	0	0	0	0	0	0	0	0
D7.1.4 - Other	0	0	0	0	0	0	0	0	0	0	0
D7.2 - Capital subsidies	0	0	0	0	0	0	0	0	0	0	0
D8 - Other capital expenses	0	0	0	0	0	0	0	0	0	0	0
D9 - Expenses on financial assets	0	0	0	0	0	0	0	0	0	0	0
D10 - Expenses on financial liabilities	0	0	0	0	0	0	0	0	0	0	0
Total	1,170,928.28 €	34,369,502.00 €	0.00 €	0.00 €	9,969,276.95 €	24,400,225.05 €	24,400,225.05 €	23,789,061.93 €	24,200,944.32 €	2,344,865.29 €	2,344,865.29 €

Heading Descriptions	Despesas pagas líquidas			Commitments to be carried forward	Unpaid obligations	Commitments assumed for future periods				Obligations for future periods				
	Previous periods	Current period	Total			n+1	n+2	n+3	n+4	Following periods	n+1	n+2	n+3	n+4
	[12]	[13]	[14]+[12]+[13]	[15]+[7]-[6]	[16]+[6]-[14]									
Current expenses	886,903.56	20,240,050.61	21,126,954.17	480,137.74	1,687,466.30	1,74,747.08	130,614.60	11,677.71	0.00					
D1 - Personnel costs	0	0	0	-	-	0	0	0	0					
D1.1 - Fixed and Permanent Remuneration	263,660.35	12,401,983.47	12,665,643.83	0	27,361.58	0	0	0	0					
D1.2 - Variable or Contingent Allowances	5,969.22	203,278.05	209,247.27	0.00	3,827.61	0	0	0	0					
D1.3 - Social Security	216,108.10	2,701,821.69	2,917,929.79	0.00	224,984.01	30,016.25	15,008.13	0	0					
D2 - Purchase of goods and services	401,142.51	4,007,974.11	4,409,116.62	479,124.92	1,183,141.1	1,717,457.83	115,606.47	11,677.71	0.00					
D3 - Interest and other charges	0.00	0.00	0.00	-	0	0	0	0	0					
D4 - Transfers and operating subsidies	0.00	0.00	0.00	-	0	0	0	0	0					
D4.1 - Current transfers	0.00	0.00	0.00	-	0	0	0	0	0					
D4.1.1 - Public Administrations	0.00	0.00	0.00	-	0	0	0	0	0					
D4.1.1.1 - Central Administration - Portuguese State	0.00	0.00	0.00	-	0	0	0	0	0					
D4.1.1.2 - Central Administration - Other entities	0.00	168,588.48	168,588.48	-	0	0	0	0	0					
D4.1.1.3 - Social Security	0.00	0.00	0.00	-	0	0	0	0	0					
D4.1.1.4 - Regional Administration	0.00	0.00	0.00	-	0	0	0	0	0					
D4.1.1.5 - Local Administration	0.00	0.00	0.00	-	0	0	0	0	0					
D4.1.2 - Non-profit organisations	0.00	65,129.87	65,129.87	-	0	0	0	0	0					
D4.1.3 - Families	0.00	342,868.87	342,868.87	1,002.82	0	0	0	0	0					
D4.1.4 - Other	0.00	49,894.93	49,894.93	-	0	0	0	0	0					
D4.2 - Current subsidies	0.00	26,815.00	26,815.00	-	0	0	0	0	0					
D5 - Other current expenses	23.37	254,621.14	254,644.51	10.00	0	0	0	0	0					
Capital expenses	90,727.65	636,397.21	727,124.86	131,025.38	247,516.60	10,539.87	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D6 - Acquisition of capital goods	90,727.65	636,397.21	727,124.86	131,025.38	247,516.60	10,539.87	0	0	0	0	0	0	0	0
D7 - Capital transfers and subsidies	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1 - Capital transfers	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.1 - Public Administrations	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.1.1 - Central Administration - Portuguese State	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.1.2 - Central Administration - Other entities	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.1.3 - Social Security	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.1.4 - Regional Administration	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.1.5 - Local Administration	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.2 - Non-profit organisations	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.3 - Families	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.1.4 - Other	0	0	0	0.00 €	0.00 €	0	0	0	0					
D7.2 - Capital subsidies	0	0	0	0.00 €	0.00 €	0	0	0	0					
D8 - Other capital expenses	0	0	0	0.00 €	0.00 €	0	0	0	0					
D9 - Expenses on financial assets	0	0	0	0.00 €	0.00 €	0	0	0	0					
D10 - Expenses on financial liabilities	0	0	0	0.00 €	1,934,982.90 €	0	0	0	0					
Total	977,631.21 €	20,876,447.82 €	21,854,079.03 €	611,163.12 €	1,934,982.90 €	1,758,013.95 €	130,614.60 €	11,677.71 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €	0.00 €

Heading Description	Commitments assumed for future periods					Obligations for future periods				
	n+1	n+2	n+3	n+4	Subsequent periods	n+1	n+2	n+3	n+4	Subsequent periods
Current expense	1,748,751.75	134,763.96	11,677.71							0.00
Personnel costs	0	0								0
D1.1 - Fixed and Permanent Remuneration	0	0								0
D1.2 - Variable or Contingent Allowances	0	0								0
D1.3 - Social Security	30016.25	15008.13								0
D2 - Purchase of goods and services	1,718,735.50	119,755.83								11,677.71
D3 - Interest and other charges	0	0								0
D4 - Transfers and operating subsidies	0	0								0
D4.1 - Current transfers	0	0								0
D4.1.1 - Public Administrations	0	0								0
D4.1.1.1 - Central Administration - Portuguese State	0	0								0
D4.1.1.2 - Central Administration - Other entities	0	0								0
D4.1.1.3 - Social Security	0	0								0
D4.1.1.4 - Regional Administration	0	0								0
D4.1.1.5 - Local Administration	0	0								0
D4.1.2 - Non-profit organisations	0	0								0
D4.1.3 - Families	0	0								0
D4.1.4 - Other	0	0								0
D4.2 - Current subsidies	0	0								0
D5 - Other current expenses	0	0								0
Capital expenditure	10,539.87	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
D6 - Acquisition of capital goods	10,539.87	0	0	0						0
D7 - Capital transfers and subsidies	0	0								0
D7.1 - Capital transfers	0	0								0
D7.1.1 - Public Administrations	0	0								0
D7.1.1.1 - Central Administration - Portuguese State	0	0								0
D7.1.1.2 - Central Administration - Other entities	0	0								0
D7.1.1.3 - Social Security	0	0								0
D7.1.1.4 - Regional Administration	0	0								0
D7.1.1.5 - Local Administration	0	0								0
D7.1.2 - Non-profit organisations	0	0								0
D7.1.3 - Families	0	0								0
D7.1.4 - Other	0	0								0
D7.2 - Capital subsidies	0	0								0
D8 - Other capital expense	0	0								0
D9 - Expense on financial assets	0	0								0
D10 - Expense on financial liabilities	0	0								0
Total	€1,759,291.62	€134,763.96	€11,677.71	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00

DOR 5 - NOTES TO THE BUDGET STATEMENTS
DOR 5.1 - BUDGET CHANGES IN REVENUE

Items	Description	Revenue				Corrected forecasts	Notes
		Initial forecasts	Budget changes		Special credits		
			Enrolment/reinforce	Decreases/cancellations			
[1]	[2]	[3]	[4]	[5]	[6]	[7]=[3]+[4]-[5]+[6]	[8]
FCM23 - Nova Medical School Faculty of Medical Sciences							
0401220178	Tuition fees - Own resources - 1st Cycle - Higher Education - Bachelor's Degree (OE2021)	€98,490.00	€474.00	- €	- €	€98,964.00	
0401220278	Tuition fees - Own resources - 22 Cycle - Higher Education - Master's Degree (OE2021)	€415,350.00	- €	- €	- €	€415,350.00	
0401220378	Tuition fees - Own resources - 3rd cycle - Higher Education - Doctorate (OE2021)	€517,550.00	€103,460.00	€53,104.00	- €	€567,906.00	
0401220478	Tuition fees - Own resources - Higher education - Integrated Master's Degree (OE2021)	€1,154,370.00	€92,143.00	€60,011.00	- €	€1,186,502.00	
0401220678	Tuition fees - Own resources - Higher Education - Postgraduate programmes (OE2021)	- €	€217,983.00	- €	- €	€217,983.00	
0401990278	Own resources - Emoluments (OE2021)	- €	€134,372.00	- €	- €	€134,372.00	
0401999978	Own resources - Miscellaneous charges/Other (OE2021)	€174,479.00	€750.00	- €	- €	€175,229.00	
0601029978	Own resources - Private/Other (OE2021)	€5,389,015.00	€4,065.00	€2,661,870.00	- €	€2,731,210.00	
0602010178	Own resources - Banks and other financial institutions (OE2021)	€60,000.00	- €	- €	- €	€60,000.00	
0603019999	Tax receipts - Central Administration - State - Other	€9,320,538.00	€3,074,298.00	€53,672.00	- €	€12,341,164.00	
0603070178	Own resources - Central Admin. - SFAs	€10,593.00	€42,105.00	€5,698.00	- €	€47,000.00	
0603070199	Tax receipts - Central Administration - SFAs	€56,188.00	- €	- €	- €	€56,188.00	
06030701PS	FCT - Provision of Services	- €	€11,371.00	- €	- €	€11,371.00	
06030702PS	FCSH - Provision of Services	- €	€1,200.00	- €	- €	€1,200.00	
06030706PS	IHMT - Provision of Services	- €	€150.00	- €	- €	€150.00	
06030706RC	IHMT - Cost Sharing	- €	€263.00	- €	- €	€263.00	
06030706TC	IHMT - Current Transfers	- €	€15,294.00	- €	- €	€15,294.00	
06030708TC	ITQB - Current Transfers	- €	€18,575.00	- €	- €	€18,575.00	
06030709TC	ENSP - Current Transfers	- €	€24,440.00	- €	- €	€24,440.00	
06030710RC	REIT - Cost Sharing	- €	€8,749.00	- €	- €	€8,749.00	
06030710TC	REIT - Current Transfers	- €	€191,677.00	- €	- €	€191,677.00	
06030711TC	SAS - Current Transfers	- €	€2,496.00	- €	- €	€2,496.00	
0603100199	Tax receipts - Central Admin. - SFAs - Portuguese participation co-funded projects	€95,984.00	- €	- €	- €	€95,984.00	
0603110178	Own resources - Central Admin./SFAs-Community participation in co-funded projects	- €	€205,175.00	- €	- €	€205,175.00	
0607010178	Own resources - Non-profit organisations (OE2021)	€938,013.00	€98,553.00	€166,309.00	- €	€870,257.00	
0608019978	Own resources - Families/Other (OE2021)	- €	€18,405.00	- €	- €	€18,405.00	
0609010178	Own resources - ERDF - Interventions & specific actions	€263,139.00	€86,687.00	€184,187.00	- €	€165,639.00	
0609019978	Own resources - EU-institutions/Other institutions (OE2021)	€593,681.00	€269,828.00	€256,835.00	- €	€606,674.00	
0609040178	Own resources - EU-Member States (OE2021)	€49,749.00	€725,515.00	- €	- €	€775,264.00	
0609050178	Own resources - 3rd countries & international org. (OE2021)	€106,719.00	€1,988.00	- €	- €	€108,707.00	
0701999978	Own resources - Sale of assets/Other (OE2021)	- €	€124.00	- €	- €	€124.00	
0702010178	Own resources - Rental of premises & equipment (OE2021)	€301,500.00	- €	€9,012.00	- €	€292,488.00	
0702029978	Own resources - Other/Studies, opinions, proj. & consultancies (OE2021)	€278,000.00	€649,265.00	€14,968.00	- €	€912,297.00	
0702040178	Own resources - Lab. services (OE2021)	€157,500.00	€264,069.00	- €	- €	€421,569.00	
0702059978	Own resources - Other/Health act. (OE2021)	€8,000.00	€31,325.00	- €	- €	€39,325.00	
0702990378	Own resources - Serv. prov. to third parties/Other	- €	€14,022.00	- €	- €	€14,022.00	
0702999978	Own resources - Other/Other services (OE2021)	€698,573.00	€255,598.00	€71,029.00	- €	€883,142.00	
0703020178	Own resources - Buildings (OE2021)	- €	€121,401.00	- €	- €	€121,401.00	
0801010178	Own resources - Premiums, charges for risk guarantees (OE2021)	- €	€572.00	- €	- €	€572.00	
0801010278	Own resources - Exch. rate differences	- €	€746.00	- €	- €	€746.00	
0801990278	Own resources - VAT recovery	- €	€40,766.00	- €	- €	€40,766.00	
1003080199	Tax receipts - Central Admin. - SFA	€2,817,495.00	- €	- €	- €	€2,817,495.00	
1003090199	Tax receipts - Central Admin. - SFA - Portuguese participation co-funded projects	€300,121.00	- €	- €	- €	€300,121.00	
1501010110	Own resources - RNAP/Org. Min. Science, Tech. & Higher Ed.	- €	€103,632.00	- €	- €	€103,632.00	
1601010199	With the service - Tax Rec. (FF 313.316,358)	- €	€182,763.00	- €	- €	€182,763.00	
1601030178	With the service - Own Resources (FF 522,368)	- €	€84,486.00	- €	- €	€84,486.00	
1601030378	With the service - Own Resources - European Funds (FF 488)	- €	€22,704.00	- €	- €	€22,704.00	
TOTAL FCM23 - Nova Medical School Faculty of Medical Sciences		€23,805,047.00	€7,121,489.00	€3,536,695.00	- €	€27,389,841.00	
FCM-S-MCTES23 - FCM - 8 - MCTES - PROJECTS - SFA - 2023							
0603060178	Own resources - Central Admin. - State - Community partic. co-funded proj. (OE2021)	€183,276.00	- €	- €	€4,432,585.00	€4,615,861.00	
0603110178	Own resources - Central Admin./SFAs - Community part. co-funded proj.	- €	- €	€2,283,482.00	€2,483,183.00	€199,701.00	
1003100178	Own resources - Central Admin./SFAs - Community part. co-funded proj.	- €	€2,283,482.00	- €	- €	€2,283,482.00	
TOTAL FCM-8-MCTES23 - FCM - 8 - MCTES - PROJECTS - SFA - 2023		€183,276.00	€2,283,482.00	€2,283,482.00	€4,915,768.00	€7,099,044.00	
GRAND TOTAL		€23,988,323.00	€9,404,971.00	€5,820,177.00	€4,915,768.00	€34,488,885.00	

DOR 5.2 - BUDGET CHANGES IN EXPENSES

Items	Description	Initial appropriations	Expense			Corrected appropriations	Notes
			Enrolment/reinforcements	Budget changes			
				Decreases/cancellations	Special credits		
[1]	[2]	[3]	[4]	[5]	[6]	[8]=[3]+[4]-[5]+[6]-	[8]
FCM23 - Nova Medical School Faculty of Medical Sciences							
010102	Corporate boards	27,074.00	19,018.00	0.00	0.00	46,092.00	
010103A00	OE2023 - Permanent staff - Civil service reg. - Staff in post	3,226,072.00	454,069.00	625,822.00	0.00	3,054,319.00	
010103B00	OE2023 - PQ - Civil service reg. - Mandatory changes in salary positioning	0.00	1,483.00	0.00	0.00	1,483.00	
010103D00	OE2023 - PQ - Civil service reg. - Recruitment of staff for new positions	0.00	19,968.00	0.00	0.00	19,968.00	
010104A00	OE2023 - Permanent staff - Ind. employment contract reg. - Staff in post	2,441,635.00	1,158,662.00	687,092.00	0.00	2,913,205.00	
010104D00	OE2023 - PQ - CIT Reg. - Recruitment of staff for new positions	0.00	64,991.00	0.00	0.00	64,991.00	
010106A00	OE2023 - Staff on fixed-term contracts - Staff in post	5,252,303.00	1,161,793.00	894,171.00	0.00	5,519,925.00	
010106D00	OE2023 - Staff on fixed-term contracts - Recruitment of staff for new positions	0.00	176,146.00	0.00	0.00	176,146.00	
010108A00	OE2023 - Staff awaiting retirement - Staff in post	5,000.00	22,478.00	0.00	0.00	27,478.00	
010111A00	OE2023 - Representation - Staff in post	44,957.00	21,426.00	5,000.00	0.00	61,383.00	
010112	Supplements and bonuses	0.00	0.00	0.00	0.00	0.00	
010112A00	OE2023 - Supplements and bonuses - Staff in post	0.00	1,981.00	0.00	0.00	1,981.00	
010113A00	OE2023 - Meal allowance - Staff in post	369,388.00	132,649.00	20,080.00	0.00	481,957.00	
010113D00	OE2023 - Meal allowance - Recruitment of staff for new positions	0.00	10,849.00	0.00	0.00	10,849.00	
010114SFA0	OE2023 - Holiday Allowance - Staff in post	931,849.00	1,215,797.00	1,210,866.00	0.00	936,782.00	
010114SFD	OE2023 - Holiday Allowance - Recruitment of staff for new positions	0.00	19,526.00	0.00	0.00	19,526.00	
010114SNA	OE2023 - Christmas Allowance - Staff in post	931,849.00	1,238,749.00	1,200,620.00	0.00	969,978.00	
010114SNB	OE2023 - Christmas Allowance - Mandatory changes in salary positioning	0.00	595.00	0.00	0.00	595.00	
010114SND	OE2023 - Christmas Allowance - Recruitment of staff for new positions	0.00	6,656.00	0.00	0.00	6,656.00	
010202	Overtime	8,122.00	13,164.00	113.00	0.00	21,173.00	
010204	Subsistence allowances	0.00	16,332.00	0.00	0.00	16,332.00	
010205	Cashier's allowance	963.00	910.00	0.00	0.00	1,873.00	
010207	Technical and specialised collaboration	147,938.00	30,196.00	44,666.00	0.00	133,668.00	
010208	Allowances and subsistence, residence and accommodation allowances	0.00	6,841.00	0.00	0.00	6,841.00	
010212	Severance pay	55,476.00	2,306.00	23,202.00	0.00	34,580.00	
010214	Other allowances in cash or kind	20,314.00	15,998.00	10,230.00	0.00	26,082.00	
01030SA0A	Caixa Geral de Aposentações	609,408.00	65,870.00	17,928.00	0.00	657,350.00	
010305A0B	Social security contributions	2,351,437.00	1,139,903.00	1,118,795.00	0.00	2,372,545.00	
010308	Other pensions	0.00	8,622.00	0.00	0.00	8,622.00	
010309	Insurance	0.00	53,193.00	0.00	0.00	53,193.00	
010310AC	Accidents at Work and Occupational Diseases	0.00	13,254.00	0.00	0.00	13,254.00	
010310DO	Illness	0.00	22,926.00	0.00	0.00	22,926.00	
010310POO	Parental allowance	0.00	380.00	0.00	0.00	380.00	
020101	Raw materials and subsidiaries	807,541.00	1,496,946.00	842,170.00	0.00	1,462,317.00	
020102	Fuels & Lubricants	1,872.00	0.00	0.00	0.00	1,872.00	
020104	Cleaning & hygiene	14,000.00	8,200.00	1,000.00	0.00	21,200.00	
020108A00	Paper	7,995.00	0.00	6,500.00	0.00	14,995.00	
020108B00	Printing consumables	1,500.00	1,200.00	1,340.00	0.00	1,360.00	
020108C00	Other	12,991.00	7,805.00	3,500.00	0.00	17,296.00	
02011S	Prizes, awards & gifts	0.00	33,110.00	10,900.00	0.00	22,210.00	
020117	Tools & utensils	461,289.00	104,825.00	467,728.00	0.00	98,386.00	
020120	Educational, cultural and recreational materials	41,612.00	107,412.00	13,470.00	0.00	135,554.00	
020121	Other goods	300.00	32,050.00	4,726.00	0.00	27,624.00	
020201B00	Facility charges	491,884.00	1,016,507.00	757,311.00	0.00	751,080.00	
020202	Cleaning & hygiene	267,537.00	325,281.00	134,743.00	0.00	458,075.00	
020203	Property conservation	4,266.00	490,678.00	177,361.00	0.00	317,583.00	
020208	Leasing of other assets	11,849.00	36,982.00	7,686.00	0.00	41,145.00	
020209A00	Internet access	5,609.00	0.00	5,413.00	0.00	196.00	
020209B00	Fixed Data Communications	39,063.00	6,000.00	20,236.00	0.00	24,827.00	
020209C00	Fixed Voice Communications	0.00	4,966.00	2,000.00	0.00	2,966.00	
020209D00	Mobile Communications	0.00	2,160.00	0.00	0.00	2,160.00	
020209F00	Other communications services	5,500.00	160.00	1,015.00	0.00	4,645.00	
020210	Transport	0.00	27,236.00	1,270.00	0.00	25,966.00	
020212B00	Other	70,000.00	12,170.00	72,990.00	0.00	91,800.00	
020213	Travel and accommodation	104,892.00	149,565.00	55,491.00	0.00	198,966.00	
020214A00	IT services	24,575.00	18,000.00	0.00	0.00	42,575.00	
020214B00	Legal services	30,000.00	0.00	0.00	0.00	30,000.00	
020214C00	Economic & financial services	0.00	24,000.00	0.00	0.00	24,000.00	
020214D00	Other	134,794.00	248,317.00	115,658.00	0.00	267,453.00	
020215B00	Training - Other	31,375.00	268,920.00	63,940.00	0.00	236,355.00	
020216	Seminars, exhibitions & the like	43,050.00	168,354.00	47,625.00	0.00	163,779.00	
020217A00	Mandatory advertising	10,000.00	5,551.00	3,100.00	0.00	12,451.00	
020217B0A	National	5,000.00	20,475.00	100.00	0.00	25,375.00	
020217C00	Other	0.00	7,050.00	0.00	0.00	7,050.00	
020218	Surveillance and security	457,809.00	818,365.00	234,517.00	0.00	1,041,657.00	
020219A0A	Technical Assistance - Printers/Photocopiers/Scanner	30,735.00	36,000.00	62,700.00	0.00	4,035.00	
020219B00	Technical assistance - Computer software	274,130.00	10,936.00	13,000.00	0.00	25,349.00	
020219C00	Technical Assistance - Other	247,056.00	4,009,280.00	198,434.00	0.00	449,550.00	
020220A0C	IT services - Other	481,878.00	278,950.00	203,282.00	0.00	557,546.00	
020220E00	Other	934,142.00	876,835.00	802,383.00	0.00	1,008,594.00	
020223B00	Medical check-ups - Medical Board & Screening Check-ups	0.00	595.00	0.00	0.00	595.00	
020225	Other services	280,747.00	1,108,178.00	1,309,922.00	0.00	79,003.00	
040102	Private	130,000.00	27,359.00	123,970.00	0.00	33,389.00	
04030S01T	FCT - Current Transfers	0.00	42,637.00	0.00	0.00	42,637.00	
04030S02P	FCSH - Provision of Services	0.00	4,049.00	0.00	0.00	4,049.00	
04030S02T	FCSH - Current Transfers	0.00	3,037.00	0.00	0.00	3,037.00	
04030S07T	IMS - Current Transfers	0.00	23,254.00	0.00	0.00	23,254.00	
04030S10R	REIT - Cost Sharing	0.00	81,996.00	0.00	0.00	81,996.00	
04030S10T	REIT - Current Transfers	0.00	2,125.00	0.00	0.00	2,125.00	
04030S11P	SAS - Provision of Services	0.00	600.00	0.00	0.00	600.00	
04030S529B	FUNDAÇÃO PARA A CIÊNCIA E TECNOLOGIA, I.P.	0.00	4,500.00	0.00	0.00	4,500.00	
04030S580	UNIVERSITY OF PORTO - PUBLIC FOUNDATION	0.00	1,045.00	1,045.00	0.00	0.00	
04030S584	University of Aveiro - Public Foundation	0.00	5,342.00	0.00	0.00	5,342.00	
04030S580	UNIVERSITY OF PORTO - PUBLIC FOUNDATION	0.00	1,045.00	0.00	0.00	1,045.00	
040701	Non-profit institutions	576,683.00	112,802.00	564,362.00	0.00	125,123.00	
040802B0A	Scholarships - Scholarship holders	307,023.00	142,542.00	159,516.00	0.00	290,049.00	
040802B0B	Subsistence allowances - Scholarship holders	0.00	4,610.00	0.00	0.00	4,610.00	
040802B0C	Travel and Subsistence - Scholarship holders	0.00	617.00	0.00	0.00	617.00	
040802B0D	Others	20,000.00	33,347.00	650.00	0.00	52,697.00	
040802B0E	Scholarships	0.00	6,678.00	0.00	0.00	6,678.00	
040901	Rest of the world - European Union - Institutions	0.00	46,598.00	0.00	0.00	46,598.00	
050701A00	FCM Students' Association	45,000.00	27,000.00	44,300.00	0.00	27,700.00	
060203IVO	VAT payable	260,000.00	115,896.00	135,119.00	0.00	240,777.00	
060203000	Other	30,000.00	5,656.00	13,200.00	0.00	22,456.00	
070103B0B	Buildings - Conservation or Repair	520,950.00	50,500.00	421,754.00	0.00	149,696.00	
070107B0C	Computer equipment - Other	471,000.00	102,303.00	31,423.00	0.00	117,980.00	
070109B0B	Administrative equipment - Other	40,720.00	93,600.00	44,836.00	0.00	89,484.00	
070110B0B	Basic equipment - Other	315,512.00	495,984.00	201,080.00	0.00	610,416.00	
TOTAL FCM23 - Nova Medical School Faculty of Medical Sciences		€23,805,047.00	€16,706,560.00	€13,241,149.00	- €	€27,270,458.00	

Items	Description	Expense				Corrected appropriations	Notes
		Initial appropriations	Enrolment/reinfor	Decreases/cancellatio	Special credits		
[1]	[2]	[3]	[4]	[5]	[6]	[8]=[3]+[4]-[5]+[6]-	[8]
FCM23 - Nova Medical School Faculty of Medical Sciences FCM-8-MCTES23 - FCM - 8 - MCTES - PROJECTS - SFA - 2023							
010102	Corporate boards	0.00	8,000.00	0.00	0.00	8,000.00	
010103A000	OE2023 - Permanent staff - Civil service reg. - Staff in post	0.00	41,393.00	0.00	0.00	41,393.00	
010104A000	OE2023 - Permanent staff - Ind. employment contract reg. - Staff in post	0.00	280,843.00	0.00	13,998.00	294,841.00	
010106A000	OE2023 - Staff on fixed-term contracts - Staff in post	116,580.00	0.00	375,031.00	1,239,950.00	981,499.00	
010106D000	OE2023 - Permanent staff - Recruitment of staff for new positions	0.00	32,221.00	0.00	0.00	32,221.00	
010111	Representation	0.00	0.00	0.00	0.00	0.00	
010111A000	OE2023 - Representation - Staff in post	0.00	18,976.00	0.00	0.00	18,976.00	
010113A000	OE2023 - Meal allowance - Staff in post	0.00	3,636.00	0.00	0.00	3,636.00	
010113D000	OE2023 - Meal allowance - Recruitment of staff for new positions	0.00	234.00	0.00	0.00	234.00	
010114SFA0	OE2023 - Holiday Allowance - Staff in post	9,715.00	2,573.00	0.00	33,681.00	45,969.00	
010114SFD0	OE2023 - Holiday Allowance - Recruitment of staff for new positions	0.00	364.00	0.00	0.00	364.00	
010114SNA0	OE2023 - Christmas Allowance - Staff in post	9,715.00	1,800.00	0.00	33,681.00	45,196.00	
010214	Other allowances in cash or kind	0.00	0.00	0.00	0.00	0.00	
010305A0A0	Caixa Geral de Aposentações	0.00	10,495.00	0.00	0.00	10,495.00	
010305A0B0	Social security contributions	47,266.00	2,167.00	3,000.00	235,513.00	281,946.00	
020101	Raw materials & subsidiaries	0.00	0.00	0.00	17,864.00	17,864.00	
020108C000	Other	0.00	3,500.00	0.00	0.00	3,500.00	
020117	Tools & utensils	0.00	0.00	0.00	6,926.00	6,926.00	
020121	Other goods	0.00	115.00	0.00	0.00	115.00	
020201	Facility charges	0.00	0.00	0.00	0.00	0.00	
020213	Travel & accommodation	0.00	0.00	0.00	2,108.00	2,108.00	
020217C000	Other	0.00	0.00	6,200.00	799,500.00	793,300.00	
020220E000	Other	0.00	2,732.00	1,460.00	32,689.00	33,961.00	
060202	Intangible assets	0.00	0.00	0.00	123,000.00	123,000.00	
060203IV00	VAT payable	0.00	152.00	0.00	0.00	152.00	
070107BOC0	Computer equipment - Other	0.00	69,563.00	66,222.00	221,400.00	224,741.00	
070110B0B0	Basic equipment - Other	0.00	59,107.00	805,958.00	4,155,458.00	3,408,607.00	
070113B000	AC-SFA	0.00	720,000.00	0.00	0.00	720,000.00	
TOTAL FCM-8-MCTES23 - FCM - 8 - MCTES - PROJECTS - SFA - 2023		€183,276.00	€1,257,871.00	€1,257,871.00	€6,915,768.00	€7,099,044.00	
GRAND TOTAL		€23,988,323.00	€17,964,431.00	€14,499,020.00	€6,915,768.00	€34,369,502.00	

DOR 5.4 - TREASURY OPERATIONS

Account code	Description	Opening balance	Receipts	Payments	Closing balance
07.19/07.29	Other income/expenditure from treasury operations	€1,007,711.36	€6,270,069.03	€5,763,451.83	€1,514,328.56
Total		€1,007,711.36	€6,270,069.03	€5,763,451.83	€1,514,328.56

DOR 5.5 - ADMINISTRATIVE CONTRACTS - STATUS OF CONTRACTS

The map, which is attached for information purpose, details the situation of contracts with financial implementation in 2023.

DOR 5.6 - ADMINISTRATIVE PROCUREMENT - AWARDS BY TYPE OF PROCEDURE

Type of contract	Awards by type of procedure												Total	
	Public tenders		Restricted bidding by		Procedure		Dialogue		Prior Consultation		Adjustment			
	Number of contracts	Contract price	Number of contracts	Contract price	Number of contracts	Contract price	Number of contracts	Contract price	Number of contracts	Contract price	Number of contracts	Contract price	Number of contracts	Contract price
	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]	[12]	[13]	[14]
Leasing/purchase of movable property	€0.00	€0.00	€0.00	€0.00		€0.00	€0.00	€0.00	€0.00	€3.00	€171,256.59	€181.00	€403,484.01	€184.00
Provision of services	€5.00	€992,103.85	€0.00	€0.00		€0.00	€0.00	€0.00	€0.00	€3.00	€202,606.50	€298.00	€1,912,258.64	€306.00
Total	€5.00	€992,103.85	€0.00	€0.00		€0.00	€0.00	€0.00	€0.00	€6.00	€373,863.09	€479.00	€2,315,742.65	€490.00

DOR 5.7 - TRANSFERS AND GRANTS - EXPENSES

Type of expenditure	Legal proviso	Purpose	Beneficiary	Budgeted expenses	Authorised expenses	Expenses paid	Authorised and unpaid expenses	Return of transfers/subsidies during the financial year
	[1]	[2]	[3]	[4]	[5]	[6]	[7]=[5]-[6]	[8]
Subsidies	Law 62/2007 of 10/09		Students' Association Nova Medical School Faculty of	A E N2M6	€26.815,00	€26.815,00	- €	- €
Total Subsidies				€26.815,00	€26.815,00	€26.815,00	- €	- €
Current transfers	Law 62/2007 of 10/10		BIOPEN IDEC PORTUGAL - Sociedade Farmacéutica,	€19.759,00	€19.758,04	€19.758,04	- €	- €
Current transfers	Law 62/2007 of 10/11		Calouste Gulbenkian Foundation - IGC	€3.540,00	€3.539,86	€3.539,86	- €	€3.539,86
Current transfers	Law 62/2007 of 10/12		FCT/NOVA - Faculty of Science & Technology UNL	€42.637,00	€42.636,26	€42.636,26	- €	€42.636,26
Current transfers	Law 62/2007 of 10/13		FCSH/NOVA - Faculty of Social Sciences & Humanities UNL	€4.049,00	€4.048,57	€4.048,57	- €	€4.048,57
Current transfers	Law 62/2007 of 10/14		FCSH/NOVA - Faculty of Social Sciences & Humanities UNL	€3.037,00	€3.037,00	€3.037,00	- €	€3.037,00
Current transfers	Law 62/2007 of 10/15		NOVA IMS - Information Management School UNL	€23.254,00	€23.253,60	€23.253,60	- €	€23.253,60
Current transfers	Law 62/2007 of 10/16		Rector's Office NOVA University of Lisbon	€81.994,00	€81.993,21	€81.993,21	- €	€81.993,21
Current transfers	Law 62/2007 of 10/17		Rector's Office NOVA University of Lisbon	€2.125,00	€2.125,00	€2.125,00	- €	€2.125,00
Current transfers	Law 62/2007 of 10/18		SASNOVA - Social Action Services UNL	€6.000,00	€6.000,00	€6.000,00	- €	€6.000,00
Current transfers	Law 62/2007 of 10/19		Foundation for Science & Technology	€4.255,00	€4.254,82	€4.254,82	- €	- €
Current transfers	Law 62/2007 of 10/20		Aveiro University	€2.670,00	€2.670,61	€2.670,61	- €	€2.670,61
Current transfers	Law 62/2007 of 10/21		University of Porto - Faculty of Engineering	€1.045,00	€1.044,41	€1.044,41	- €	- €
Current transfers	Law 62/2007 of 10/22		Institute of Experimental & Technological Biology - IBET	€53.992,00	€53.991,74	€53.991,74	- €	€53.991,74
Current transfers	Law 62/2007 of 10/23		V4H - Associação para a Investigação em Valor e Inovação	€11.139,00	€11.138,13	€11.138,13	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Adriana Margarida Mateus Capucho	€286.555,00	€286.554,22	€286.367,67	€186,61	€1.932,75
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Ana Catarina Guilherme Pêgo	- €	- €	- €	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Ana Catarina Guilherme Pêgo	€215,00	€214,45	€214,45	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Ana Rita de Ambrósio Colaço	€20,00	€19,92	€19,92	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Carlos Daniel Ferreira Rafael Pita	€510,00	€509,04	€509,04	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Catarina de Jesus Garcia Pinto	€340,00	€339,55	€339,55	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Cindy Alexandra Lopes Mendes	€277,00	€276,32	€276,32	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Daniela Filipa Pereira Marques	€80,00	€79,66	€79,66	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Duarte Pólvoira Brandão	€277,00	€276,32	€276,32	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		FILIPA ALEXANDRA DIAS MARTINS	€277,00	€276,32	€276,32	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Gonçalo Melo Nobre de Melo	- €	- €	- €	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Isabel Maria da Rocha da Costa Lemos	€277,00	€276,32	€276,32	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Jorge Miguel Santos Castanheira	€210,00	€209,11	€209,11	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Luana Rodrigues Macedo	€209,00	€208,45	€208,45	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Maria Beatriz Ribeiro Felgueiras	€215,00	€214,45	€214,45	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Mariana Afonso Barata	€210,00	€209,11	€209,11	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Mostafa Etehadifar	€215,00	€214,45	€214,45	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Sara Zahedi	€215,00	€214,45	€214,45	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Remuneration	€291,00	€290,86	€290,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Generic Supplier-1	€526,00	€525,20	€194,83	€330,37	€90,00
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Sara Zahedi	€6,00	€5,14	€5,14	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		ANA RITA BARROS CASTANHEIRA ALEGRE PICADO	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		ANA RITA CARREGA DUARTE	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		BARBARA MARIA RODRIGUES DE FREITAS MENESES	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		BEATRIZ MARTINS COELHO	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		BEATRIZ OLIVEIRA LOPES	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		CAROLINA TIAGO BRANCO	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		CATARINA DE LURDES TEIXEIRA BORGES	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		CATIA BEATRIZ PINA PASCOA	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Deborah Ojvine Aluh	€2.261,00	€2.260,17	€2.260,17	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Diana Gomes Pinto	€2.000,00	€2.000,00	€2.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		DIOGO ALEXANDRE ANTUNES MARQUES SILVEIRO	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		EDUARDO FRANCISCO RAMALHO CASCALHEIRA	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		EVA SACCHETTI COSTA	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		FRANCISCO GATÁLIO MARANHA	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		GUILHERME PESTANA AGUIAR	€2.000,00	€2.000,00	€2.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		HÉLIO GONÇALVES PIRES	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		INÊS ISABEL PACHECO DOS SANTOS	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		INÊS NETO MOREIRA	€2.000,00	€2.000,00	€2.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		João Fernando Tasqueira Sequeira	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		João Pedro de Aguiar Pires	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Leonor Magalhães Guedes Novais	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Luísa Cristiana Gonçalves de Carvalho	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		MADALENA PINHEIRO DOS SANTOS	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Mafalda Cande e Silva de Costa Martins	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		MARIA JOÃO DE MELO GONÇALVES	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Maria João Rodrigues Ferreira Ribeiro	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		MARIANA DUARTE FERREIRA MARQUES	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		MARTA DA PALMA TEIXEIRA PAIS MATOS	€200,00	€200,00	€200,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Marta Mesquita de Almeida Guimarães Matias	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		MATILDE CORDEIRO PEREIRA	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		MATILDE MARTINS DUARTE DA SILVA	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Patrícia Canotilho dos Santos Grácio	€2.754,00	€2.753,86	€2.753,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		PEDRO SANTIAGO HIPÓLITO GODINHO MARQUES	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		RITA MARIA FERNANDES COSTA	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Rodrigo dos Santos Dias Simões	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		RUI MIGUEL MARTINS PAULINO FAIA BELCHIOR	€500,00	€500,00	€500,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		SARA PATRICIA DA COSTA POMBO	€2.000,00	€2.000,00	€2.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Sofia Barbosa de Sousa	€1.000,00	€1.000,00	€1.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		SOFIA MIGUEL RIBEIRO	€2.000,00	€2.000,00	€2.000,00	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Remuneration	€12.326,00	€12.325,61	€12.325,61	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		AFONSO PINHAL DO CANTO	€265,00	€264,86	€264,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		ANTÓNIO MANUEL CORREIA CHARRÉU	€265,00	€264,86	€264,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Bruno Miguel Alves Catarino	€49,00	€48,79	€48,79	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Carolina Martinho Cardoso	€70,00	€69,70	€69,70	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		FRANCISCA AMADO GOMES AZEVEDO	€49,00	€48,79	€48,79	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Madalena Reis Gerdeira	€265,00	€264,86	€264,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		MARIA ÁVILA DE ABREU E ALVIM	€265,00	€264,86	€264,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Mariana Janete Leong Chang	€231,00	€230,01	€230,01	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Miguel António Prates Redmont	€35,00	€34,85	€34,85	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		RAFAELA AMADO GOMES DE AZEVEDO	€265,00	€264,86	€264,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		Rodrigo João Henriques de Almeida	€49,00	€48,79	€48,79	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		SÉRGIO EDUARDO RIBEIRO DE ALMEIDA	€196,00	€195,16	€195,16	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		SOFIA DE FREITAS CORREIA	€265,00	€264,86	€264,86	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		TOMÁS DE FILIPE ALVES PEREIRA	€231,00	€230,01	€230,01	- €	- €
Current transfers	Research Grants - Law no. 40/2004 of 18 August plus FCT Regulations - MCTES & Remuneration		European Research Executive Agency	€46.598,00	€46.597,03	€46.597,03	- €	- €
Total current transfers				€644.861	€644.836,5	€643.557,15	€1.279,43	€219.918,60
GRAND TOTAL				€671.676,00	€671.651,58	€670.372,15	€1.279,43	€219.918,60

DOR 5.8 - TRANSFERS AND GRANTS - REVENUE

Type of revenue	Legal provisions	Purpose	Funding entity	Expected revenue	Revenue received	Revenue aspects but not received	Return of transfers/subsidies during the financial year	Notes
	[1]	[2]	[3]	[4]	[5]	[6]=[4]-[5]	[7]	[8]
Current Transfers	Law 62/2007 of 10/09		Associação NEST - Centro de Inovação do Turismo	€145,000.00	€145,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		BIOMARIN EUROPE LIMITED - BRANCH IN PORTUGAL	€2,460.00	€2,460.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Cuf, S.A.	€98,505.00	€98,504.64	€0.36	- €	
Current Transfers	Law 62/2007 of 10/09		Dieticare - Alimentação Especial, Lda.	€3,000.00	€3,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		GLSMED Learning Health, S.A	€14,000.00	€14,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Glutamine-Alimentação Racional e Dietética Lda.	€500.00	€500.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Jonassen - Cilag Farmacéutica, Lda	€87,462.00	€87,461.34	€0.66	- €	
Current Transfers	Law 62/2007 of 10/09		Merck Sharp & Dohme, Lda.	€37,495.00	€37,495.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Nestlé Portugal, Unipessoal, Lda.	€4,000.00	€4,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Novo Nordisk Portugal, Lda	€4,000.00	€4,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		PIAM FARMACEUTICI S.P.A	€750.00	€750.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		SICGEN-Investigação e Desenvolvimento em Biotecnologia, Lda.	€4,000.00	€4,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		SMEG Portugal, Unipessoal, Lda	€5,000.00	€5,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Victoria - Seguros de Vida, S.A.	- €	- €	- €	- €	
Current Transfers	Law 62/2007 of 10/09		FUNDAÇÃO SANTANDER PORTUGAL	€60,000.00	€60,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Directorate-General for the Budget	€12,341,164.00	€12,341,164.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Directorate-General for Higher Education	€333,788.00	€333,787.74	€0.26	- €	
Current Transfers	Law 62/2007 of 10/09		Instituto de Emprego e Formação Profissional	€22,173.00	€22,172.50	€0.50	- €	
Current Transfers	Law 62/2007 of 10/09		Polytechnic Institute of Setúbal	€14,968.00	€14,967.80	€0.20	- €	
Current Transfers	Law 62/2007 of 10/09		UNIDADE LOCAL DE SAÚDE DE SÃO JOSÉ, E.P.E	€4,964.00	€4,964.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		University of Porto	€5,037.00	€5,036.68	€0.32	- €	
Current Transfers	Law 62/2007 of 10/09		FCT/NOVA - Faculty of Science & Technology UNL	€11,371.00	€11,370.07	€0.93	- €	
Current Transfers	Law 62/2007 of 10/09		FCSH/NOVA - Faculty of Social Sciences & Humanities UNL	€1,200.00	€1,200.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		IHMT/NOVA - Institute of Hygiene and Tropical Medicine UNL	€150.00	€150.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		IHMT/NOVA - Institute of Hygiene and Tropical Medicine UNL	€263.00	€263.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		IHMT/NOVA - Institute of Hygiene and Tropical Medicine UNL	€15,294.00	€15,293.95	€0.05	- €	
Current Transfers	Law 62/2007 of 10/09		ITQB/NOVA - António Xavier Institute of Chemical & Biological Technology UNL	€18,575.00	€18,575.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		ENSP/NOVA - National School of Public Health UNL	€24,440.00	€24,440.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Rector's Office NOVA University of Lisbon	€8,748.00	€8,747.05	€0.95	- €	
Current Transfers	Law 62/2007 of 10/09		Rector's Office NOVA University of Lisbon	€191,677.00	€191,676.80	€0.20	- €	
Current Transfers	Law 62/2007 of 10/09		SASNOVA - Social Action Services UNL	€2,496.00	€2,495.26	€0.74	- €	
Current Transfers	Law 62/2007 of 10/09		University of Porto - Faculty of Medicine of the University of Porto	€17,521.00	€17,520.79	€0.21	- €	
Current Transfers	Law 62/2007 of 10/09		University of Porto - Faculty of Engineering	€653.00	€652.59	€0.41	- €	
Current Transfers	Law 62/2007 of 10/09		IAPMEI - Agência para a Competitividade e Inovação, IP	- €	- €	- €	- €	
Current Transfers	Law 62/2007 of 10/10		University of Coimbra	€205,175.00	€205,174.81	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Faculty of Pharmacy Research & Development Association (FARM ID)	€5,720.00	€5,719.39	€0.61	- €	
Current Transfers	Law 62/2007 of 10/09		Students' Association Nova Medical School Faculty of Medical Sciences of Lisbon (AENMS)	€1,000.00	€1,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		FCT Association for Innovation & Development (NOVA.ID.FCT)	€24,176.00	€24,175.27	€0.73	- €	
Current Transfers	Law 62/2007 of 10/09		Danone Nutricia, Unipessoal Lda.	€3,000.00	€3,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Egas Moniz - Cooperativa de Ensino Superior, CRL	€9,142.00	€9,141.17	€0.83	- €	
Current Transfers	Law 62/2007 of 10/09		Amélia de Mello Foundation	€65,000.00	€65,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		i3S - INSTITUTE OF RESEARCH & INNOVATION IN HEALTH OF THE UNIVERSITY OF PORTO - ASSOCIATION	€209,642.00	€209,641.31	€0.69	- €	
Current Transfers	Law 62/2007 of 10/09		Institute of Experimental & Technological Biology - IBET	€327,519.00	€327,518.25	€0.75	- €	
Current Transfers	Law 62/2007 of 10/09		Telecommunications Institute	€24,589.00	€24,588.12	€0.88	- €	
Current Transfers	Law 62/2007 of 10/09		LNMD - Laboratório de Neurogastroenterologia e Motilidade Digestiva, Unipessoal, Lda.	€2,500.00	€2,500.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		REQUIMTE - Rede de Quím e Tecn.- Assoc. (REQUIMTE-P)	€192,891.00	€192,890.35	€0.65	- €	
Current Transfers	Law 62/2007 of 10/09		Joana Filipa Canais da Costa Sacramento	€15,000.00	€15,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		MÁRIO JORGE SIMÃO SILVA	€3,400.00	€3,400.00	- €	- €	
Current Transfers	Law 62/2007 of 10/09		Agência para o Desenvolvimento e Coesão, IP	€80,483.00	€80,482.55	€0.45	- €	
Current Transfers	Law 62/2007 of 10/09		Foundation for Science and Technology	€73,205.00	€73,204.38	€0.62	- €	
Current Transfers	Law 62/2007 of 10/09		University of Porto - Faculty of Medicine of the University of Porto	€11,952.00	€11,951.43	€0.57	- €	
Current Transfers	Law 62/2007 of 10/09		Agência para o Desenvolvimento e Coesão, IP	- €	- €	- €	- €	
Current Transfers	Law 62/2007 of 10/09		European Commission	€541,636.00	€541,635.95	€0.05	- €	
Current Transfers	Law 62/2007 of 10/10		ASS ECRIN EUROPEAN CLINICAL RESEARCH INF	€100,000.00	€100,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/11		Lisbon Tourism Association	- €	- €	- €	- €	
Current Transfers	Law 62/2007 of 10/12		Final Consumer - Belgium	€31,042.00	€31,041.48	€0.52	- €	
Current Transfers	Law 62/2007 of 10/13		EIT Health EV	€15,839.00	€15,838.39	€0.61	- €	
Current Transfers	Law 62/2007 of 10/14		Federation of European Neuroscience Societies	€997.00	€996.89	€0.11	- €	
Current Transfers	Law 62/2007 of 10/15		Masarykova University	€13,960.00	€13,960.00	- €	- €	
Current Transfers	Law 62/2007 of 10/16		No Self SRL	€15,000.00	€15,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/17		Complutense University of Madrid	€192,660.00	€192,659.09	€0.91	- €	
Current Transfers	Law 62/2007 of 10/18		University of Gent	€95,400.00	€95,400.00	- €	- €	
Current Transfers	Law 62/2007 of 10/19		Autism Research Institute	€18,282.00	€18,281.54	€0.46	- €	
Current Transfers	Law 62/2007 of 10/20		European Society of Clinical Microbiology & Infectious Diseases - ESCMID Executive Office	€10,000.00	€10,000.00	- €	- €	
Current Transfers	Law 62/2007 of 10/21		The Michael J. Fox Foundation for Parkinson's	€49,824.00	€49,823.94	€0.06	- €	
Current Transfers	Law 62/2007 of 10/22		Wellcome Trust Sanger Institute	€30,599.00	€30,598.25	€0.75	- €	
Total current transfers			Total current transfers	€15,816,687.00	€15,816,670.77	€16.23	- €	
Capital transfers	Law 62/2007 of 10/09		Foundation for Science & Technology	€2,075,511.00	€2,075,510.18	€0.82	- €	
Capital transfers	Law 62/2007 of 10/09		University of Coimbra	€19,071.00	€19,070.27	€0.73	- €	
Capital transfers	Law 62/2007 of 10/09		Foundation for Science & Technology	50,365.00 €	50,364.39 €	€0.61	- €	
Capital transfers	Law 62/2007 of 10/09		IAPMEI - Agência para a Competitividade e Inovação, IP	€485,019.00	€485,018.63	€0.37	- €	
Total capital transfers			Total capital transfers	€2,629,966.00	€2,629,963.47	€2.53	- €	
			GRAND TOTAL	€18,476,653.00	€18,476,634.24	€18.76	- €	

**DOR 5.9 - OTHER DISCLOSURES:
DOR 5.9.2. - DEBTS BY AGE OF BALANCES**

Economic classification associated with each of the DTAS headings	Description	Maturing debt		Aging schedules for overdue debt (in days) [C]				Exceptions [D]	Overdue payments [E]=[2]+[3]+[4]-[d]	Total debt by nature of expense		
		Short-term [A]	Medium/long-term [B]	< 90 [1]	[90 - 180] [2]	[180 - 365] [3]	> 365 days [4]			Short-term [F]=[A]+[C]	Medium/long-term [G]=[B]	SUM [H]=[F]+[G]
	Current Expenses	€794,581.91	- €	€892,884.39	- €	- €	- €	- €	- €	€1,687,466.30	- €	€1,687,466.30
	Personnel costs	€277,441.19	- €	- €	- €	- €	- €	- €	- €	€277,441.19	- €	€277,441.19
0101	Fixed and Permanent Remuneration	€273,611.58	- €	- €	- €	- €	- €	- €	- €	€273,611.58	- €	€273,611.58
0102	Variable or Incidental Allowances	€3,829.61	- €	- €	- €	- €	- €	- €	- €	€3,829.61	- €	€3,829.61
0103	Social Security, of which:	€277.06	- €	€226,606.95	- €	- €	- €	- €	- €	€226,884.01	- €	€226,884.01
010301; 010302	Health costs	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
010301; 010302	Public Admin. Social Sec. Fund [ADSE] & others from Public Admin. [AP]	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
	Other sectors outside the Public	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
010305	Social security contributions	€277.06	- €	€226,606.95	- €	- €	- €	- €	- €	€226,884.01	- €	€226,884.01
010305 AO A0	Caixa Geral Aposentações [CGA]	- €	- €	€42,169.63	- €	- €	- €	- €	- €	€42,169.63	- €	€42,169.63
010305 AO B0	Social Security - General Scheme	- €	- €	€177,235.64	- €	- €	- €	- €	- €	€177,235.64	- €	€177,235.64
010305 AO C0	Others	€277.06	- €	€7,201.68	- €	- €	- €	- €	- €	€7,478.74	- €	€7,478.74
10303; 010304; 010306 to 010309	Others	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
02	Purchase of Goods & Services	€516,863.66	- €	€666,277.44	- €	- €	- €	- €	- €	€1,183,141.10	- €	€1,183,141.10
03	Interest & other charges	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
04	Current Transfers	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
0403 to 0406	Public Administrations	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
0401; 0402; 0407 to 0409	Other current transfers	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
05	Subsidies	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
06	Other Current Expenses	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
07	Capital Expenditure	€75,857.66	- €	€171,658.94	- €	- €	- €	- €	- €	€247,516.60	- €	€247,516.60
08	Acquisition of Capital Goods	€75,857.66	- €	€171,658.94	- €	- €	- €	- €	- €	€247,516.60	- €	€247,516.60
08	Capital transfers	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
08 03 to 08 06	Public Administrations	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
08 01; 08 02; 08 07 to 08 09	Other Capital Transfers	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
09	Acquisition of financial assets	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
10	Repayments of financial liabilities	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
11	Other Capital Expenditure	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €	- €
	Sum	€870,439.57	- €	€1,064,543.33	- €	- €	- €	- €	- €	€1,934,982.90	- €	€1,934,982.90





**ANNEX DOR MAP 5.5.
ADMINISTRATIVE CONTRACTS -
STATUS OF CONTRACTS**

Entity	Agreement	Approval of the Court of Auditors				
		Registration number	Date			
[1]	[2]	[3]	[4]	[5]	[6]	[7]
MEO - Serviços de Comunicações e Multimédia, S.A.	Acquisition of SIP-Trunks over RCTs (2021-2023) - Aggregation - Procedure 01/CPJ/EGEC/UMC/2020	01/01/2021	€16,826.40	€16,826.40		
Imprensa Nacional Casa do Moado, S.A.	Estimated publications of public procurement procedure notices in the Government Gazette [DRE] for the year 2023	13/02/2023	€164.98	€164.98		
PROHS	Support & Preventive Maintenance Contract for Prohe Horizontal Sterilisers	13/03/2023	€5,754.43	€5,754.43		
Rentokil Initial Portugal - Serviços de Protecção Ambiental, Lda	Supply, cleaning/collection of 78 (seventy-eight) aseptic/hygienic containers - female hygiene	17/05/2022	€12,342.05	€12,342.05		
VODAFONE PORTUGAL COMUNICAÇÕES PESSOAIS, S.A.	Purchase of mobile/portable internet service for students doing internships at ARS Alentejo	19/10/2020	€1,357.39	€1,357.39		
Fundação Champalimaud	PURCHASE OF DROSOPHILA CULTURE MEDIUM & DROSOPHILA MELANOGASTER STOCKS FOR THE FLY VIVARIUM OF THE FCMINMS RESEARCH CENTRE	29/07/2023	€79,144.44	€79,144.44		
Pulmacor - Equipamento Médico, S.A.	Contract for preventive & corrective maintenance of the Jaeger plethymograph	01/01/2022	€1,838.85	€1,838.85		
CTT Expresso - Serviços Postais e Logística, S.A.	Mail services for NMSJFCM	01/01/2027	€55,090.66	€55,090.66		
Microprocessador - Sistemas Digitais, S.A.	MAINTENANCE & TECHNICAL ASSISTANCE FOR THE CENTRALISED TECHNICAL MANAGEMENT SYSTEM (GTC) OF THE NMSJFCM RESEARCH CENTRE - AD 06/2019	04/03/2020	€8,468.55	€9,141.37		
ENVIMAN - Manutenção de Sistemas Ambientais, Lda	Global Maintenance Contract for NMSJFCM Buildings	01/08/2023	€233,700.00	€233,700.00		
Siemens, SA	Corrective & Preventive Maintenance of the Automatic Fire Detection System (SAD) & the Automatic Gas Detection System (SADG) of the NMSJFCM Research Centre (2020/2021/2022)_AD 024/2020	30/06/2020	€4,581.75	€4,630.80		
Cerfiltra-Manutenção de Ar Condicionado, Lda	Preventive & corrective maintenance contract, provided by the technical services company Cerfiltra, under tender no. 228P0059	20/09/2022	€7,129.73	€8,579.73		
Ilyane Sofia Martins Lima	Services provided by Dr. Ilyane Lima for technical support in the Flow Cytometry Unit of the R&D Services & Infrastructures Centre	30/05/2023	€10,884.32	€10,884.32		
J. BRAZ C. - COMERCIO DE ARTIGOS CERAMICOS LDA	Conservation, enhancement & restoration of decorative stucco ornaments & paintings in the Hall of Acts & the Jury Room of the Faculty of Medical Sciences (NOVA Medical School of NOVA University Lisbon)	07/04/2022	€155,796.68	€160,407.68		
Increase Talent - Sistemas de Informação Consultadoria e Serviços, Lda	Purchase of annual licence for EOPHIA school management software In the 2023 renewal, read-only functionality and no updates, considering the implementation of the new SIGES Academic Management Software	01/01/2023	€861.00	€861.00		
Eden Springs Portugal SA	Supply of water bottles for the NMSJFCM Directorate	25/01/2023	€345.40	€345.40		
GraphPad Software Inc	Statistical analysis software - licence for 5 users	01/01/2023	€815.09	€815.09		
IBERLM - Higiene e Sustentabilidade Ambiental, S.A.	Procurement of Hygiene & Cleaning Services for the NMSJFCM Facilities	01/07/2023	€263,613.60	€268,058.54		
Canon Portugal, SA	COPYING & PRINTING EQUIPMENT & SERVICES SOLUTION	01/08/2021	€92,205.13	€92,205.13		
Cruzeta, Escultura e Cantarias, Restaura. Unipessoal Lda	Treatment of the wooden flooring in the Sala dos Atoas, Passos Perdidos and Nobre staircase Purchase of ceramic tiles to replace the broken ones on the roof of the head office building	01/08/2023	€15,854.70	€15,854.70		
Linkcom - Sistema de Informação SA	Provision of IT & systems support and consultancy services to NMS FCM	01/01/2022	€194,529.01	€194,529.01		
Melânia Raimundo Maia	Procurement of the services of engineer Melânia Maia, to provide support for the research project tasks.	21/09/2022	€19,752.00	€19,752.00		
Firmino Daniel de Oliveira Salvador	Logistical support services for NMSJFCM departments and NMSJFCM secretariats in hospitals	12/07/2022	€6,134.88	€6,134.88		
AquaService - WaterCare, Tratamento de Águas, Lda	Provision of water treatment services at NMS & consumables	08/02/2023	€2,029.24	€2,029.24		
Sofia Machado da Cruz de Albuquerque Rodrigues Mateus Cristovao	Provision of services to Dr. Sofia Rodrigues, as part of the 2023 Longevity Med Summit taking place in Lisbon.	01/02/2023	€13,653.00	€13,653.00		
Carl Zeiss Iberia, S.L.	Maintenance contract for Carl Zeiss Iberia S.L. for 2022	01/05/2022	€43,624.80	€43,624.80		
Enzifarma, S.A.	Maintenance/Extended Warranty Contract for Flow Cytometers	01/04/2022	€52,767.00	€52,767.00		
Merck Life Science S.L.U. Sucursal em Portugal	Preventive maintenance with supply of consumables for laboratory water purification systems	24/11/2022	€15,815.40	€19,704.11		
Share Science Unipessoal, Lda	Animal Health & Welfare Consultancy Services - Rodent Vivarium	15/02/2023	€6,642.00	€6,642.00		
AquaService - WaterCare, Tratamento de Águas, Lda	Contract for the provision of maintenance services & consumables required for maintenance for the year 2022, provided by the technical services of AquaService under tender no. AQ-357_22_V3	22/07/2022	€2,244.04	€2,244.04		
ARIA - Associação de Reabilitação e Integração Ajuda	Provision of maintenance & cleaning services for outdoor and garden areas at the Research & Teaching Centres and the School Building of the Hospital de S. Francisco Xavier, for 2022, 2023 and 2024	01/04/2022	€31,162.05	€33,723.02		
Sara Sofia Pereira Alves	Procurement of Histology Services & Pathological Anatomy Techniques	14/05/2023	€18,000.00	€18,000.00		
Science Suite Inc. - BioRender	Purchase of software licence - Academic Lab	03/10/2023	€1,114.34	€1,114.34		
Ultragen - Equipamento para experimentação e Inv. Científica Laboratorial	Lifetime licence Anibo Basic	01/11/2021	€27,849.66	€27,849.29		
Schmitt - Elevadores, Lda.	Lift & platform lift maintenance	31/01/2023	€19,704.40	€19,704.40		
VODAFONE PORTUGAL COMUNICAÇÕES PESSOAIS, S.A.	Virtual Call Centre - Covid-19 diagnostic service from CEDOC - Centre for the Study of Chronic Diseases of the Faculty of Medical Sciences of the University of Lisbon	19/08/2020	€13,146.35	€13,146.35		
Petrolgal, S.A.	Contract for the purchase of natural gas under lots 1 and 2 of the framework agreement for the supply of natural gas under the free market regime for mainland Portugal_PA04_2021_AQGN20_Lot 1 (Low pressure)	01/01/2022	€3,030.00	€3,030.00		
SENILIFE, UNIPESSOAL, LDA	Purchase of 2 PNDAE - National Automatic External Defibrillation Programme for Nova Medical School Faculty of Medical Sciences	24/02/2023	€3,612.70	€4,712.70		
Sevisan - Produtos de Higiene, S.A.	Hygiene supplies for all toilets in the NMSJFCM buildings	30/08/2022	€4,977.37	€4,977.38		
ENDESA	Purchase of electricity under the framework agreement for the supply of electricity in the free market, for the year 2023 - Research Centre (Cedoc I Cedoc II & Library) - CFE: PFD002000011714026594 and Head Office/Teaching Building - CFE: PFD002000053169981AJ	01/01/2023	€708,480.00	€708,480.00		
Catzenica Ingenieros, S.L.	PROCUREMENT OF PREVENTIVE & CORRECTIVE MAINTENANCE & CALIBRATION SERVICES FOR LABORATORY EQUIPMENT	17/10/2022	€14,227.50	€14,227.50		
TurboGrupo- Sociedade de manutenção de Grupos Geradores, Lda	Maintenance of the Generator Sets at the Teaching Centre & Research Centre - 2023	25/01/2023	€2,681.40	€2,681.40		
IBERLM - Higiene e Sustentabilidade Ambiental, S.A.	Hygiene & Cleaning Services	01/04/2021	€537,021.71	€538,942.70		
UNIDADE LOCAL DE SAÚDE DE LISBOA OCIDENTAL, E.P.E.	Electricity & Water Supply Protocol for the São Francisco Xavier Hospital School Building	01/01/2017	€105,691.20	€105,691.20		
Epal - Empresa Portuguesa de Águas Livres, S.A.	Water supply contract - Grey Building Floor 3 - Site code IBCP 6065597	01/01/2017	€16,791.20	€16,791.20		
Infrapeak, S.A.	Contract for the maintenance/use of Management Software for requests for assistance from NMS Facilities	25/01/2023	€5,225.05	€5,225.05		
TurboGrupo- Sociedade de manutenção de Grupos Geradores, Lda	Maintenance & Technical Assistance for Emergency Generator Sets Installed in NMS BuildingsFCM_AD 066/2019	27/01/2020	€4,649.40	€6,557.92		
Lusitania, Companhia de Seguros, S.A.	PRR Measure C5 - Project co-funded by the PRR - European Union Recovery and Resilience Plan Insurance Policy - Equipment	12/05/2023	€467.41	€467.41		
ESHÁ Research	Annual software renewal request - Food Processor	24/09/2023	€1,060.89	€1,060.89		
Michael Page Internacional Portugal	Procurement of Recruitment Services for the NMS Human Resources Department	13/10/2023	€16,658.94	€16,658.94		
Prestbtl, Emp. de Segurança SA	PROCEDURE 05/CPJ/2020 - INTERNATIONAL PUBLIC TENDER FOR THE PROCUREMENT OF SURVEILLANCE & SECURITY SERVICES - UNIL CLUSTER	01/04/2022	€1,264,222.75	€1,274,110.08		
Catzenica Ingenieros, S.L.	AD 47/2019 - PREVENTIVE & CURATIVE MAINTENANCE OF LABORATORY EQUIPMENT	04/09/2019	€394,373.30	€504,527.6		
José Amadeu Santos Carneiro	Procurement of Human Cadaver Handling and Preparation Services, as part of the NMS Advanced Training Courses & Anatomy II practical classes	16/05/2023	€9,150.00	€9,150.00		
Petrolgal, S.A.	Contract for the purchase of natural gas under lots 1 and 2 of the framework agreement for the supply of natural gas under the free market regime for mainland Portugal_PA04_2021_AQGN20_Lot 2 (Medium pressure)	01/01/2022	€8,236.37	€8,236.37		
WHITEHAT - SOLUÇÕES E SERVIÇOS PARA SISTEMAS DE INFORMAÇÃO, LDA	Renewal of licence for ESET PROTECT Entry antivirus software 2023-2026	17/06/2023	€4,682.04	€4,682.04		

Entity	Date of first payment	Payments during the period			Work to correct errors and omissions	Other work, including reduced works	Accumulated payments				Other work, including reduced works	
		Normal Work	Price review	Extra work			Normal work	Price review	Extra work	Work to correct errors and omissions		
												[1]
MEO - Servicos de Comunicações e Multimédia, S.A.	30/12/2021	€299,59	€0,00	€0,00	€0,00	€0,00	€560,96	€0,00	€0,00	€0,00	€0,00	€0,00
Imprensa Nacional Casa do Moado, S.A.	10/03/2023	€164,98	€0,00	€0,00	€0,00	€0,00	€164,98	€0,00	€0,00	€0,00	€0,00	€0,00
PROHS	12/04/2023	€3315,18	€0,00	€0,00	€0,00	€0,00	€3315,18	€0,00	€0,00	€0,00	€0,00	€0,00
Rentokil Inicial Portugal - Servicos de Protecção Ambiental, Lda	02/09/2022	€3811,26	€0,00	€0,00	€0,00	€0,00	€4511,09	€0,00	€0,00	€0,00	€0,00	€0,00
VODAFONE PORTUGAL COMUNICAÇÕES PESSOAIS, S.A.	21/12/2020	€261,48	€0,00	€0,00	€0,00	€0,00	€533,97	€0,00	€0,00	€0,00	€0,00	€0,00
Fundação Champalimaud	05/10/2023	€56,886,37	€0,00	€0,00	€0,00	€0,00	€56,886,37	€0,00	€0,00	€0,00	€0,00	€0,00
Palmacor - Equipamento Médico, S. A.	25/08/2022	€919,40	€0,00	€0,00	€0,00	€0,00	€1838,80	€0,00	€0,00	€0,00	€0,00	€0,00
CTT Expresso - Servicos Postais e Logistica, S.A.	29 Dec. 2017	€80,57	€0,00	€0,00	€0,00	€0,00	€264.052,27	€0,00	€0,00	€0,00	€0,00	€0,00
Microprocessador - Sistemas Digitais, S.A.	30/06/2020	€1411,43	€0,00	€0,00	€0,00	€0,00	€2.822,86	€0,00	€322,26	€0,00	€0,00	€0,00
ENVIMAN - Manutenção de Sistemas Ambientais, Lda	28/12/2023	€3132,42	€0,00	€0,00	€0,00	€0,00	€3132,42	€0,00	€0,00	€0,00	€0,00	€0,00
Siemens, SA	21/12/2020	€916,30	€0,00	€0,00	€0,00	€0,00	€2748,90	€0,00	€49,05	€0,00	€0,00	€0,00
Certifiltro-Manutenção de Ar Condicionado, Lda	23/11/2022	€3253,80	€0,00	€0,00	€0,00	€0,00	€7899,25	€0,00	€0,00	€0,00	€0,00	€0,00
Ilyone Sofia Martins Lima	31/05/2023	€10,884,32	€0,00	€0,00	€0,00	€0,00	€10,884,32	€0,00	€0,00	€0,00	€0,00	€0,00
J BRAZ C. - COMERCIO DE ARTIGOS CERAMICOS LDA	07/07/2022	€19,512,48	€0,00	€0,00	€0,00	€0,00	€155,794,68	€0,00	€4,611,00	€0,00	€0,00	€0,00
Increase Talent - Sistemas de Informação Consultadoria e Servicos, Lda	17/02/2023	€861,00	€0,00	€0,00	€0,00	€0,00	€861,00	€0,00	€0,00	€0,00	€0,00	€0,00
Eden Springs Portugal SA	28/09/2023	€95,52	€0,00	€0,00	€0,00	€0,00	€95,52	€0,00	€0,00	€0,00	€0,00	€0,00
GraphPad Software Inc	14/02/2023	€815,09	€0,00	€0,00	€0,00	€0,00	€815,09	€0,00	€0,00	€0,00	€0,00	€0,00
IBERLM - Higiene e Sustentabilidade Ambiental, S.A.	26/10/2023	€84.487,28	€0,00	€46,57	€0,00	€0,00	€84.487,28	€0,00	€46,57	€0,00	€0,00	€0,00
Canon Portugal, SA	21/03/2022	€28.307,88	€0,00	€0,00	€0,00	€0,00	€66.097,47	€0,00	€0,00	€0,00	€0,00	€0,00
Cruzeta, Escultura e Cantarias, Restaura. Unipessoal Lda	13/12/2023	€15.854,70	€0,00	€0,00	€0,00	€0,00	€15.854,70	€0,00	€0,00	€0,00	€0,00	€0,00
Linkcom - Sistema de Informação SA	30/06/2022	€44.891,31	€0,00	€0,00	€0,00	€0,00	€194.529,01	€0,00	€0,00	€0,00	€0,00	€0,00
Márcia Ramundo Maia	04/10/2022	€9.876,00	€0,00	€0,00	€0,00	€0,00	€19.752,00	€0,00	€0,00	€0,00	€0,00	€0,00
Fimino Daniel de Oliveira Salvado	24/11/2022	€378,47	€0,00	€0,00	€0,00	€0,00	€5.316,93	€0,00	€0,00	€0,00	€0,00	€0,00
AquaService - WaterCare, Tratamento de Aguas, Lda.	16/02/2023	€1.827,21	€0,00	€35,90	€0,00	€0,00	€1.827,21	€0,00	€35,90	€0,00	€0,00	€0,00
Sofia Machado da Cruz de Albuquerque Rodrigues Mateus Cristova	01/03/2023	€13.653,00	€0,00	€0,00	€0,00	€0,00	€13.653,00	€0,00	€0,00	€0,00	€0,00	€0,00
Carl Zeiss Iberia, SL	13/09/2022	€10.906,20	€0,00	€0,00	€0,00	€0,00	€43.624,80	€0,00	€0,00	€0,00	€0,00	€0,00
Enzifarma, S.A.	18/11/2022	€15.990,00	€0,00	€0,00	€0,00	€0,00	€28.782,00	€0,00	€0,00	€0,00	€0,00	€0,00
Merck Life Science S.L.U. Sucursal em Portugal	17/02/2023	€15.615,41	€0,00	€4.088,70	€0,00	€0,00	€15.615,41	€0,00	€4.088,70	€0,00	€0,00	€0,00
Share Science Unipessoal, Lda	20/02/2023	€6.088,50	€0,00	€0,00	€0,00	€0,00	€6.088,50	€0,00	€0,00	€0,00	€0,00	€0,00
AquaService - WaterCare, Tratamento de Aguas, Lda.	25/10/2022	€299,82	€0,00	€0,00	€0,00	€0,00	€749,55	€0,00	€0,00	€0,00	€0,00	€0,00
ARIA - Associação de Reabilitação e Integração Ajuda	05/09/2022	€11.070,00	€0,00	€2.560,97	€0,00	€0,00	€18.450,00	€0,00	€2.560,97	€0,00	€0,00	€0,00
Sara Sofia Pereira Alves	25/05/2023	€5.800,00	€0,00	€0,00	€0,00	€0,00	€5.800,00	€0,00	€0,00	€0,00	€0,00	€0,00
Science Suite Inc. - BioBender	17/11/2023	€1.114,34	€0,00	€0,00	€0,00	€0,00	€1.114,34	€0,00	€0,00	€0,00	€0,00	€0,00
Ultragene - Equipamento para experimentação e Inv. Científica Laboratorial	10/02/2022	€3.905,25	€0,00	€0,00	€0,00	€0,00	€27.849,29	€0,00	€0,00	€0,00	€0,00	€0,00
Schmitt - Elevadores, Lda.	08/05/2023	€10.922,40	€0,00	€0,00	€0,00	€0,00	€10.922,40	€0,00	€0,00	€0,00	€0,00	€0,00
VODAFONE PORTUGAL COMUNICAÇÕES PESSOAIS, S.A.	01/09/2020	€117,23	€0,00	€0,00	€0,00	€0,00	€2.173,51	€0,00	€0,00	€0,00	€0,00	€0,00
Petrogal, S.A.	16/03/2022	€6,28	€0,00	€0,00	€0,00	€0,00	€1.762,57	€0,00	€0,00	€0,00	€0,00	€0,00
SENILFE UNIPessoal LDA	24/05/2023	€3.887,70	€0,00	€275,00	€0,00	€0,00	€3.887,70	€0,00	€275,00	€0,00	€0,00	€0,00
Servisan - Produtos de Higiene, S.A.	24/10/2022	€591,63	€0,00	€0,00	€0,00	€0,00	€4.958,31	€0,00	€0,00	€0,00	€0,00	€0,00
ENDESA	23/03/2023	€310.427,88	€0,00	€0,00	€0,00	€0,00	€310.427,88	€0,00	€0,00	€0,00	€0,00	€0,00
Coltecnica Ingenieros, SL	27/02/2023	€14.227,50	€0,00	€0,00	€0,00	€0,00	€14.227,50	€0,00	€0,00	€0,00	€0,00	€0,00
TurboGrupo- Sociedade de manutenção de Grupos Geradores, Lda.	09/04/2023	€2.181,77	€0,00	€0,00	€0,00	€0,00	€2.181,77	€0,00	€0,00	€0,00	€0,00	€0,00
IBERLM - Higiene e Sustentabilidade Ambiental, S.A.	28/04/2021	€141.037,23	€0,00	€8.440,99	€0,00	€0,00	€346.876,11	€0,00	€9.132,84	€0,00	€0,00	€0,00
UNIDADE LOCAL DE SAÚDE DE LISBOA OCIDENTAL, E.P.E.	29/12/2017	€16.532,54	€0,00	€0,00	€0,00	€0,00	€62.103,58	€0,00	€0,00	€0,00	€0,00	€0,00
Epal - Empresa Portuguesa de Aguas Livres, S.A.	29/12/2017	€178,82	€0,00	€0,00	€0,00	€0,00	€7.037,97	€0,00	€0,00	€0,00	€0,00	€0,00
Infraspeak, S.A.	13/03/2023	€5.314,14	€0,00	€0,00	€0,00	€0,00	€5.314,14	€0,00	€0,00	€0,00	€0,00	€0,00
TurboGrupo- Sociedade de manutenção de Grupos Geradores, Lda.	13/04/2020	€387,45	€0,00	€0,00	€0,00	€0,00	€4.649,40	€1.908,52	€0,00	€0,00	€0,00	€0,00
Luísonia Companhia de Seguros, S.A.	07/06/2023	€450,02	€0,00	€0,00	€0,00	€0,00	€450,02	€0,00	€0,00	€0,00	€0,00	€0,00
ESHA Research	04/10/2023	€1.060,89	€0,00	€0,00	€0,00	€0,00	€1.060,89	€0,00	€0,00	€0,00	€0,00	€0,00
Michael Page Internacional Portugal	15/12/2023	€11.269,94	€0,00	€0,00	€0,00	€0,00	€11.269,94	€0,00	€0,00	€0,00	€0,00	€0,00
Prestabil, Emp. de Segurança SA	02/09/2022	€469.474,06	€0,00	€1.344,58	€0,00	€0,00	€695.498,11	€0,00	€2.079,02	€0,00	€0,00	€0,00
Coltecnica Ingenieros, SL	28/10/2019	€200,00	€0,00	€0,00	€0,00	€0,00	€10.350,00	€0,00	€0,00	€0,00	€0,00	€0,00
José Amadeu Santos Carneiro	28/06/2023	€5.512,50	€0,00	€0,00	€0,00	€0,00	€5.512,50	€0,00	€0,00	€0,00	€0,00	€0,00
Petrogal, S.A.	16/03/2022	€8.370,60	€0,00	€0,00	€0,00	€0,00	€32.854,23	€0,00	€0,00	€0,00	€0,00	€0,00
WHITEHAT - SOLUÇÕES E SERVIÇOS PARA SISTEMAS DE INFORMAÇÃO, LDA	27/07/2023	€4.682,04	€0,00	€0,00	€0,00	€0,00	€4.682,04	€0,00	€0,00	€0,00	€0,00	€0,00



Entity	Agreement				Approval of the Court of Auditors	
	Purpose	Date	Contract value	Contract price	Registration number	Date
[1]	[2]	[3]	[4]	[5]	[6]	[7]
Andor Technology	Procurement of services: Licence - a) Update for Imanis (2 units) REF: BP-UPDATE	01/01/2023	€4,206.00	€4,206.00		
Enzifarma, S.A.	PROCUREMENT OF MAINTENANCE/EXTENDED WARRANTY SERVICES FOR A BD BIOSCIENCES FLOW CYTOMETER	01/01/2023	€21,648.00	€21,648.05		
WLP - Wonderlevel Partners Lda*	Press Consultancy & Communication Consultancy Services	28/04/2023	€51,660.00	€51,660.00		
Petrogal, S.A.	Contract for the purchase of natural gas under lot 3 of the framework agreement for the supply of natural gas under the free market regime for mainland Portugal	01/01/2023	€133,116.75	€133,116.76		
ENDESA	Contract for the purchase of electricity under Lot 6 of the framework agreement for the supply of electricity under the free market regime, for the year 2022 _ Headquarters/Teaching Building - CPE: PTO00200065169981AJ & Research Centre - CPE: PTO002000117140165XH	01/01/2022	€255,125.00	€364,158.19		
Epal - Empresa Portuguesa de Águas Livres, S.A.	Water supply contract - Grey Building Floor 2 - Local Code 6065589	01/01/2017	€15,137.60	€15,137.60		
ExtinRisco - Comércio e Manutenção de Equipamentos De Segurança, Lda.	Maintenance contract for fire-fighting equipment 2023 & 2024	20/10/2023	€11,047.16	€11,047.16		
Linkcom - Sistema de Informação S.A	Provision of IT & systems support & consultancy services to NMS FCM CP 001/2022	08/02/2023	€171,853.14	€171,853.20		
Carl Zeiss Iberia, S.L.	TECHNICAL ASSISTANCE & MAINTENANCE OF NMS FCM CONFOCAL MICROSCOPES	27/07/2023	€56,163.00	€56,163.00		
Keepsolutions - University Of Minho	Maintenance & Support Service with Remote Assistance for the Koha Platform	01/01/2022	€13,726.80	€13,726.80		
Synclora, Lda.	Preventive Maintenance Service for the Fire Detection Systems (SADI) of 5 Power Stations - Headquarters, School Building, Rat Bioterium, Fish Bioterium & HSEFX_AD 009/2020	06/03/2020	€8,007.61	€11,864.80		
Enkrott - Gestão e Tratamento de Águas, S.A	Central maintenance of laboratory waste neutralisation.	01/03/2023	€1,276.19	€1,477.30		
AR Telecom - Acessos e Redes de Telecomunicações S.A	Purchase of data services - Internet Access & Connectivity_CP 02/2018	01/07/2019	€97,755.48	€97,755.48		
WLP - Wonderlevel Partners Lda*	Press Office Services	26/10/2022	€14,760.00	€20,295.00		
DIGITMARKET - Sistemas de Informação, S.A	Procurement of Microsoft Campus & School Agreement Licences for the Entities Constituting the Nova University of Lisbon (36 months)	01/01/2022	€51,540.37	€51,540.37		
Epal - Empresa Portuguesa de Águas Livres, S.A.	Water supply contract - Grey Building Floor 1 - Site Code 6065570	01/01/2017	€21,008.80	€21,008.80		
Correia & Matos, Lda	Procurement of Global Maintenance Services for NMS FCM Buildings	22/04/2022	€116,573.25	€116,573.25		
EUROFUNDING EU PROJECTS, S.L.	Application to the EIC PATHFINDER CHALLENGE - PRECISION NUTRITION	20/10/2023	€18,398.00	€18,398.00		
Alive Portugal - Agência de Viagens S.A.	Travel agency services under the EVCA project.	29/07/2023	€55,350.00	€55,350.00		
Gasin II - Gases Industriais, Unipessoal, Lda	Contract for the hire & supply of gases & preventive maintenance of gas networks (CE_010_SJ_2022)	01/07/2022	€83,595.22	€83,595.22		
Epal - Empresa Portuguesa de Águas Livres, S.A.	Water supply contract - Head Office Building - Local Code 2948516	01/01/2017	€141,969.04	€141,969.04		
Alfagene, Novas Tecnologias das Ciências da Vida, Lda	Procurement of primers - oligonucleotides	08/02/2023	€8,912.62	€8,912.62		
GAN - GRANADO ANTUNES, ALMEIDA NEVES & ASSOCIADOS, SOCIEDADE DE ADVOGADOS, SP, RL	Procurement of Legal Services.	22/11/2022	€24,538.50	€24,538.50		
Eurest Portugal, Lda	Provision of Meals in the Food Units of the NMS Teaching Centre - Canteen & Bar	18/08/2023	€84,072.00	€84,072.00		
Panther Ambition - Unipessoal Lda	Programming & configuration service for the EPICOUGH Project management platform.	06/02/2023	€23,874.30	€23,874.30		
Projecttime - Distribuição de Equipamentos Electrónicos Lda	Maintenance contract for time clocking terminals	31/01/2023	€10,147.75	€10,147.75		
CTT - Correios de Portugal, S.A.	Mail services for NMS FCM	01/09/2022	€2,120.00	€2,120.00		
Arte Numérica - Serviços Informáticos, Lda	AD No. 18/FCM-UNL/2019 - IT Network Services IT Services for the Administration & Maintenance of NMS FCM Network Infrastructure	06/06/2019	€19,787.63	€21,977.03		
Ana Raquel Branco Machado	Services provided by Dr. Raquel Machado to carry out activities in the Cell Culture & Fly Units of the R&D Services & Infrastructures Hub	29/05/2023	€7,200.75	€7,200.75		
Cruzeta, Escultura e Cantarias, Restaura, Unipessoal Lda	Repair & preservation of ceilings & walls in the common areas of the Zona Nobre & the entrance hall of the Head Office Building of the Faculty of Medical Sciences NOVA Medical School of NOVA University Lisbon	24/03/2022	€164,851.20	€201,820.08		
Ana Catarina Cardoso Duarte Ribeiro Valente Esteveira	Procurement of the services of Dr. Ana Catarina Valente, with a view to supporting the management of the research project	15/03/2023	€6,735.04	€6,735.04		
Ambimed - Gestão Ambiental, Lda	Laboratory Waste Management Services (Collection & Treatment of Hazardous Waste)	01/04/2022	€31,904.85	€31,904.86		
VODAFONE PORTUGAL COMUNICAÇÕES PESSOAIS, S.A.	PRR Measure C5 - Project co-funded by the PRR - European Union Recovery and Resilience Plan Computer equipment - telecommunications	10/02/2023	€4,274.87	€4,274.87		
Concessus - Sociedade de Apetrechamento Técnico e Científico,	Maintenance & technical assistance contract, with an annual preventive visit & an annual corrective S.A. visit, for the Climate Chambers of the Fly Bioterium. Tender no. 135	20/09/2022	€13,863.33	€13,914.99		
Maria Ana Santos Safara da Trindade Marcelino	Procurement of the services of Dr. Maria Marcelino to carry out activities in the Histology Unit of the R&D Services & Infrastructures Hub.	24/07/2023	€4,387.05	€4,387.05		
WALLFUTURE, LDA.	PC remote support software licence renewal for IT professionals & teams	19/07/2023	€2,956.92	€2,956.92		
Márcia Filipa Pinto Germano da Cruz Pascoalinho	Provision of services - teaching secretariat at Hospital S. Francisco Xavier	27/04/2023	€4,250.00	€4,250.00		
MARKETING APLICADO, LDA (Marka, Lda)	AccessMedicine - Medicine Clinical Resource	01/01/2023	€74,373.36	€74,373.36		
MEO - Serviços de Comunicações e Multimédia, S.A.	Mobile Communications research project	09/02/2022	€2,820.41	€2,820.42		
Betting on future - serviços de limpeza unipessoal, Lda	Procurement of services for a specialised animal handler for the Rodent Bioterium	01/08/2022	€9,594.00	€9,594.00		
Contactica S.L	PREPARATION OF APPLICATION TO HORIZON-CL6-2022-FARM2FORK-01-09 MICROBIOMES IN FOOD PRODUCTION SYSTEMS (RIA)	26/04/2022	€21,355.55	€21,355.55		
Siemens, SA	Maintenance of the SADI & SADG system in the three Research Centre buildings	01/03/2023	€2,214.00	€2,214.00		
Fundação Calouste Gulbenkian - IGC-S.Acad.	Site Licences: FlowJo Site Licence	01/01/2023	€369.00	€369.00		
Dr. Joaquim Chaves Laboratório de Análises Clínicas, SA	Contract for the Provision of Services for Complementary Diagnostic Tests for the Year 2023	01/01/2023	€4,500.00	€4,500.00		
Sofia Margarida Silvério Serra	Procurement of the services of a librarian specialising in the field of health for the NMS Library	24/01/2023	€4,000.00	€4,000.00		
Projecttime - Distribuição de Equipamentos Electrónicos Lda	Technical assistance & update services for Innuxtime software - NMS FCM time clock (2020, 2021 & 2022) _ AD 020/2020	22/04/2020	€2,790.56	€2,790.59		
LAMS Education Asia Pte Lt	Procurement of E-Learning Services - LAMS Platform. Licence	01/09/2023	€11,775.00	€11,775.00		
Designarte	Renewal of pterinpt domain (1 year) + hosting (€ 175.00 23.0% per annum)	01/01/2023	€215.25	€215.25		
Synclora, Lda.	Contract for the maintenance of the fire detection system at 3 Central Offices - Head Office, Hospital S. Francisco Xavier and the Fish Bioterium, for the year 2023	25/01/2023	€2,687.55	€3,864.74		
João Cardia Soluções Técnicas, Lda	Maintenance contract for magnifiers	01/01/2022	€1,211.55	€1,211.55		
Izaso Scientific Lda	CE_009_2022_ PROCUREMENT OF MAINTENANCE AND TECHNICAL ASSISTANCE SERVICES FOR MICROSCOPES & HPLC	01/06/2022	€25,398.33	€25,398.30		
Enzifarma, S.A.	Maintenance/Extended Warranty for BD Biosciences Flow Cytometer	01/01/2020	€59,962.50	€59,962.50		
Arte Numérica - Serviços Informáticos, Lda	Moodle maintenance until 31/12/2022	01/01/2022	€984.00	€984.00		
Postis - Smart Access, Lda.	Preventive maintenance of access control & video surveillance systems at NMS FCM-UNL_AD 009/2019	24/04/2019	€9,557.10	€13,438.93		
PSE - Produtos e Serviços de Estatística, Lda.	Annual renewal of SPSS licence	01/08/2022	€18,922.32	€18,922.32		
Acin-ICloud Solutions, Lda.	Procurement of Subscription Services for the use of a Public Procurement Platform under the ASP (Application Service Provider) regime _Cluster SG_MEC - 01/09/2022 - 31/08/2025	01/09/2022	€251.07	€251.07		
Culligan Portugal S.A. (Fonte Viva) - Águas e Cafés, S.A.	Water Filtration Solution for the Staff Lounge	01/07/2023	€507.80	€507.80		
A Funerária da Boa Hora e Ajuda, Lda	Provision of Funeral Services within the scope of the MIM Anatomy Curricular Unit - 2022	01/01/2022	€80,875.95	€80,875.95		
Epal - Empresa Portuguesa de Águas Livres, S.A.	Water supply contract - Library Building - Local Code 6065600	01/01/2017	€51,405.60	€51,405.60		

Entity	Date of first payment	Payments during the period			Work to correct errors & omissions	Other work, including reduced works	Accumulated payments				Other work, including reduced works	Notes
		Normal Work	Price review	Extra work			Normal work	Price review	Extra work	Work to correct errors & omissions		
		[8]	[9]	[10]			[11]	[12]	[13]	[14]		
Andor Technology	05/06/2023	€4.206.00	€0.00	€0.00	€0.00	€0.00	€4.206.00	€0.00	€0.00	€0.00	€0.00	€0.00
Enzfarma, S.A.	14/06/2023	€18.040.02	€0.00	€0.00	€0.00	€0.00	€18.040.02	€0.00	€0.00	€0.00	€0.00	€0.00
WLP - Wonderlevel Partners Ld*	26/09/2023	€21.525.00	€0.00	€0.00	€0.00	€0.00	€21.525.00	€0.00	€0.00	€0.00	€0.00	€0.00
Petrogal, S.A.	14/04/2023	€43.615.01	€0.00	€0.00	€0.00	€0.00	€43.615.01	€0.00	€0.00	€0.00	€0.00	€0.00
ENDESA	08/04/2022	€0.00	€0.00	€74.641.75	€0.00	€0.00	€247.593.74	€0.00	€86.552.02	€0.00	€0.00	€0.00
Epal - Empresa Portuguesa de Águas Livres, S.A.	29/12/2017	€100.82	€0.00	€0.00	€0.00	€0.00	€4.582.05	€0.00	€0.00	€0.00	€0.00	€0.00
ExtinRisco - Comércio e Manutenção de Equipamentos De Segurança, Lda.	28/12/2023	€7.442.93	€0.00	€0.00	€0.00	€0.00	€7.442.93	€0.00	€0.00	€0.00	€0.00	€0.00
Linkcom - Sistema de Informação SA	02/05/2023	€128.889.90	€0.00	€0.00	€0.00	€0.00	€128.889.90	€0.00	€0.00	€0.00	€0.00	€0.00
Carl Zeiss Bera, S.L.	13/09/2023	€28.081.50	€0.00	€0.00	€0.00	€0.00	€28.081.50	€0.00	€0.00	€0.00	€0.00	€0.00
Keepsolutions - University Of Minho	22/06/2022	€3.431.70	€0.00	€0.00	€0.00	€0.00	€8.007.30	€0.00	€0.00	€0.00	€0.00	€0.00
Synclere, Lda.	21/12/2020	€1.232.46	€0.00	€0.00	€0.00	€0.00	€2.464.92	€0.00	€3.046.62	€0.00	€0.00	€0.00
Enkrott - Gestão e Tratamento de Águas, S.A	27/03/2023	€94.71	€0.00	€0.00	€0.00	€0.00	€94.71	€0.00	€0.00	€0.00	€0.00	€0.00
AR Telecom - Acessos e Redes de Telecomunicações SA	20/05/2019	€19.055.16	€0.00	€0.00	€0.00	€0.00	€30.553.81	€0.00	€0.00	€0.00	€0.00	€0.00
WLP - Wonderlevel Partners Ld*	27/12/2022	€4.920.00	€0.00	€5.535.00	€0.00	€0.00	€14.760.00	€0.00	€5.535.00	€0.00	€0.00	€0.00
DIGITMARKET - Sistemas de Informação, S.A	09/03/2022	€15.760.53	€0.00	€0.00	€0.00	€0.00	€46.997.11	€0.00	€0.00	€0.00	€0.00	€0.00
Epal - Empresa Portuguesa de Águas Livres, S.A.	29/12/2017	€189.49	€0.00	€0.00	€0.00	€0.00	€8.012.24	€0.00	€0.00	€0.00	€0.00	€0.00
Correia & Matos, Lda	17/08/2022	€2.229.93	€0.00	€36.807.75	€0.00	€0.00	€79.765.50	€0.00	€36.807.75	€0.00	€0.00	€0.00
EUROFUNDING EU PROJECTS, S.L.	18/12/2023	€1.528.05	€0.00	€0.00	€0.00	€0.00	€1.528.05	€0.00	€0.00	€0.00	€0.00	€0.00
Alive Portugal - Agência de Viagens SA.	16/11/2023	€2.028.45	€0.00	€0.00	€0.00	€0.00	€2.028.45	€0.00	€0.00	€0.00	€0.00	€0.00
Gasin II - Gases Industriais, Unipessoal, Lda	02/09/2022	€16.409.23	€0.00	€0.00	€0.00	€0.00	€23.867.14	€0.00	€0.00	€0.00	€0.00	€0.00
Epal - Empresa Portuguesa de Águas Livres, S.A.	29/12/2017	€2.270.11	€0.00	€0.00	€0.00	€0.00	€74.381.40	€0.00	€0.00	€0.00	€0.00	€0.00
Alfagene, Novas Tecnologias das Ciências da Vida, Lda	20/09/2023	€1.665.51	€0.00	€0.00	€0.00	€0.00	€1.665.51	€0.00	€0.00	€0.00	€0.00	€0.00
GAN - GRANADO ANTUNES, ALMEIDA NEVES & ASSOCIADOS, SOCIEDADE DE ADVOGADOS, SP, RL	29/12/2022	€7.549.14	€0.00	€0.00	€0.00	€0.00	€14.929.14	€0.00	€0.00	€0.00	€0.00	€0.00
Eurest Portugal, Lda	15/12/2023	€15.626.54	€0.00	€0.00	€0.00	€0.00	€15.626.54	€0.00	€0.00	€0.00	€0.00	€0.00
Panther Ambition - Unipessoal Lda	16/02/2023	€9.427.95	€0.00	€0.00	€0.00	€0.00	€9.427.95	€0.00	€0.00	€0.00	€0.00	€0.00
Projecttime - Distribuição de Equipamentos Eletrónicos Lda	16/04/2023	€761.07	€0.00	€0.00	€0.00	€0.00	€761.07	€0.00	€0.00	€0.00	€0.00	€0.00
CTT - Correios de Portugal, S.A.	15/12/2022	€1.577.96	€0.00	€0.00	€0.00	€0.00	€1.815.54	€0.00	€0.00	€0.00	€0.00	€0.00
Arte Numérica - Serviços Informáticos, Lda	19/07/2019	€1.522.13	€0.00	€0.00	€0.00	€0.00	€1.522.13	€0.00	€0.00	€0.00	€0.00	€0.00
Ana Raquel Branco Machado	31/05/2023	€7.200.75	€0.00	€0.00	€0.00	€0.00	€7.200.75	€0.00	€0.00	€0.00	€0.00	€0.00
Cruzeta, Escultura e Cantarias, Restaura, Unipessoal Lda	20/04/2022	€731.40	€0.00	€36.968.88	€0.00	€0.00	€164.851.20	€0.00	€36.968.88	€0.00	€0.00	€0.00
Ana Catarina Cardoso Duarte Ribeiro Valente Esteveira	27/03/2023	€6.735.04	€0.00	€0.00	€0.00	€0.00	€6.735.04	€0.00	€0.00	€0.00	€0.00	€0.00
Ambimed - Gestão Ambiental, Lda	13/09/2022	€17.323.09	€0.00	€0.00	€0.00	€0.00	€26.574.78	€0.00	€0.00	€0.00	€0.00	€0.00
VODAFONE PORTUGAL COMUNICAÇÕES PESSOAIS, S.A.	09/05/2023	€933.70	€0.00	€0.00	€0.00	€0.00	€933.70	€0.00	€0.00	€0.00	€0.00	€0.00
Concessus - Sociedade de Aprestamento Técnico e Científico,	12/04/2023	€4.421.11	€0.00	€0.00	€0.00	€0.00	€4.421.11	€0.00	€0.00	€0.00	€0.00	€0.00
Maria Ana Santos Safara da Trindade Marcelino	30/08/2023	€4.387.05	€0.00	€0.00	€0.00	€0.00	€4.387.05	€0.00	€0.00	€0.00	€0.00	€0.00
WALLFUTURE, LDA.	25/09/2023	€2.956.92	€0.00	€0.00	€0.00	€0.00	€2.956.92	€0.00	€0.00	€0.00	€0.00	€0.00
Márcia Filipa Pinto Germano da Cruz Pascoalinho	28/04/2023	€4.250.00	€0.00	€0.00	€0.00	€0.00	€4.250.00	€0.00	€0.00	€0.00	€0.00	€0.00
MARKETING APLICADO, LDA (Marka, Lda)	16/02/2023	€23.590.52	€0.00	€0.00	€0.00	€0.00	€23.590.52	€0.00	€0.00	€0.00	€0.00	€0.00
MEO - Serviços de Comunicações e Multimédia, S.A.	27 Dec. 2022	€2.097.46	€0.00	€0.00	€0.00	€0.00	€2.820.42	€0.00	€0.00	€0.00	€0.00	€0.00
Betting on future - serviços de limpeza unipessoal, Lda	03/11/2022	€1.918.80	€0.00	€0.00	€0.00	€0.00	€9.594.00	€0.00	€0.00	€0.00	€0.00	€0.00
Contactica SL	12/10/2022	€9.977.78	€0.00	€0.00	€0.00	€0.00	€10.977.78	€0.00	€0.00	€0.00	€0.00	€0.00
Siemens, SA	07/08/2023	€1.107.00	€0.00	€0.00	€0.00	€0.00	€1.107.00	€0.00	€0.00	€0.00	€0.00	€0.00
Fundação Calouste Gulbenkian - IGC - S.Acad.	08/05/2023	€369.00	€0.00	€0.00	€0.00	€0.00	€369.00	€0.00	€0.00	€0.00	€0.00	€0.00
Dr. Joaquim Chaves Laboratório de Análises Clínicas, SA	08/03/2023	€3.326.40	€0.00	€0.00	€0.00	€0.00	€3.326.40	€0.00	€0.00	€0.00	€0.00	€0.00
Sofia Margarida Silvério Serra	02/02/2023	€3.000.00	€0.00	€0.00	€0.00	€0.00	€3.000.00	€0.00	€0.00	€0.00	€0.00	€0.00
Projecttime - Distribuição de Equipamentos Eletrónicos Lda	09/07/2020	€253.69	€0.00	€0.00	€0.00	€0.00	€1.014.76	€0.00	€0.00	€0.00	€0.00	€0.00
LAMS Education Asia Pte Lt	30/08/2023	€11.775.00	€0.00	€0.00	€0.00	€0.00	€11.775.00	€0.00	€0.00	€0.00	€0.00	€0.00
Designarte	10/03/2023	€215.25	€0.00	€0.00	€0.00	€0.00	€215.25	€0.00	€0.00	€0.00	€0.00	€0.00
Synclere, Lda.	09/04/2023	€1.368.93	€0.00	€1.065.77	€0.00	€0.00	€1.368.93	€0.00	€1.065.77	€0.00	€0.00	€0.00
João Cardia Soluções Técnicas, Lda	09/02/2023	€1.211.55	€0.00	€0.00	€0.00	€0.00	€1.211.55	€0.00	€0.00	€0.00	€0.00	€0.00
Itasa Científica Lda	15/12/2022	€7.231.56	€0.00	€0.00	€0.00	€0.00	€8.464.09	€0.00	€0.00	€0.00	€0.00	€0.00
Enzfarma, S.A.	15/05/2020	€1.537.50	€0.00	€0.00	€0.00	€0.00	€18.450.00	€0.00	€0.00	€0.00	€0.00	€0.00
Arte Numérica - Serviços Informáticos, Lda	20/01/2023	€984.00	€0.00	€0.00	€0.00	€0.00	€984.00	€0.00	€0.00	€0.00	€0.00	€0.00
Pastis - Smart Acces, Lda.	20/05/2019	€0.00	€0.00	€658.00	€0.00	€0.00	€0.00	€0.00	€5.247.13	€0.00	€0.00	€0.00
PSE - Produtos e Serviços de Estatística, Lda.	23/11/2022	€6.307.44	€0.00	€0.00	€0.00	€0.00	€12.614.88	€0.00	€0.00	€0.00	€0.00	€0.00
Acim - iCloud Solutions, Lda.	15/12/2022	€83.69	€0.00	€0.00	€0.00	€0.00	€1.111.59	€0.00	€0.00	€0.00	€0.00	€0.00
Culligan Portugal S.A. (Fonte Vivo) - Águas e Cafés, S.A.	18/10/2023	€110.39	€0.00	€0.00	€0.00	€0.00	€110.39	€0.00	€0.00	€0.00	€0.00	€0.00
A Funerária da Boa Hora e Ajuda, Lda	19/08/2022	€0.00	€0.00	€17.240.00	€0.00	€0.00	€60.040.55	€0.00	€19.970.00	€0.00	€0.00	€0.00
Epal - Empresa Portuguesa de Águas Livres, S.A.	29/12/2017	€360.15	€0.00	€0.00	€0.00	€0.00	€8.719.89	€0.00	€0.00	€0.00	€0.00	€0.00



Entidade	Agreement				Approval of the Court of Auditors		Date of first payment
	Purpose	Date	Contract value	Contract price	Registration number	Date	
[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]
Regra Binária - Informática, Unipessoal, Lda.	Renewal of Adobe licences for various NMSJFCM services	13/06/23	€6,094,65	6 094,65 €			26/09/23
Carlos Jorge Alfaceiro Mendes Godinho (EMG - Som e Imagem)	Purchase of audiovisual equipment _ PRR6_ "Civic & Global" project _ "Impulso Jovens Steam" programme	16/08/23	€91,54275	91 542,75 €			07/09/23
Epal - Empresa Portuguesa de Águas Livres, SA	Water supply contract - Yellow Building - Local Code 6065562	01/01/17	€35,846,37	35 846,37 €			29/12/17
WebSP-Com e Prest. de Serviços Informáticos, Lda	au domain - au domain registration for 3 years	08/03/23	€39,00	39,00 €			10/03/23
Arte Numérica - Serviços Informáticos, Lda	Network infrastructure maintenance services	19/07/22	€5,535,00	5 535,00 €			20/01/23
João Cardia Soluções Técnicas, Lda	Contract for the provision of services João Cardia Soluções Técnicas, Lda	22/07/22	€5,729,38	6 825,09 €			20/12/22
Truly Nolen - Tnolen - Estudos E Serviços Protecção Ambiental, Lda	Installation & Implementation of Pest Control at HSFX Teaching/Research Centres & School Building in 2022/2023/2024.	01/04/22	11 512,80	11 512,80 €			26/10/22
Enkrott - Gestão e Tratamento de Águas , SA	Maintenance & Technical Assistance for the Laboratory Effluent Neutraliser System at CEDOC II of the NMSJFCM _ AD 029/2020	07/07/20	4 463,98	4 463,97 €			01/09/20
João Cardia Soluções Técnicas, Lda	Maintenance & Repair of microscopes at UCPathological Anatomy	16/05/23	3 364,05	3 364,05 €			22/11/23
Isotoma Limited	SOFIA Platform - E-Learning Services	01/07/23	7 033,17	7 033,17 €			19/10/23
CONNECTING - PROJECTOS E CONSULTORIA, LDA	Renewal of Support - Maintenance of Cisco Equipment	01/02/22	3 362,83	3 362,84 €			28/02/22
Américo Simões das Neves	Technician Responsible for the Operation of Electrical Installations (TRE) of NMS_AD buildings 001/2023	18/04/23	17 988,75	17 988,75 €			25/08/23
CTT Expresso - Serviços Postais e Logística, SA.	Mail collection services for NMSJFCM	23/01/23	1 800,00	1 800,00 €			24/02/23
Correia & Matos, Lda	Procurement of Global Maintenance Services for NMSJFCM Buildings until the conclusion of the Public Procurement procedure	01/04/23	23 812,80	36 079,59 €			10/05/23
Margarida Oliveira Almeida Rasteiro	Procurement of services to support the tasks of a research project funded by the "Health Marathon"	16/11/22	9 332,01	9 332,01 €			23/11/22
Alento-Asspara a formação em Reanimação	Request for Tender for Training in Basic Life Support + Automatic External DeFibrillation	18/11/22	33 241,00	33 241,00 €			27/12/22
Petragal, SA.	Contract for the purchase of road fuels under the framework agreement for the supply of Road Fuels_ 2023	01/01/23	1 922,00	1 922,00 €			12/04/23
EBSCO Information Services SLU.	Subscriptions to journals & extra B-on resources - specific to NMS teaching & research areas (2023)	01/01/23	43 894,60	43 894,60 €			04/04/23
iCognitus4All - IT Solutions, Lda.	Purchase of QuizOne Software (SaaS Standard) for the Integrated Master's Degree in Medicine & Bachelor's Degree in Nutritional Sciences at NMSJFCM	01/06/22	53 505,00	53 505,00 €			15/12/22
PROHS	Contract for Assistance & Preventive Maintenance	29/07/22	7 939,67	7 939,67 €			05/09/22
Ricardo José Seixeira da Silva	Support service from a sound technician for faculty events. Forecast until the end of 2023.	07/11/23	2 100,00	2 100,00 €			15/11/23
Fujitsu Technology Solutions, Lda.	Purchase of Desktop as a Service (DaaS) for the use of the Medquizz assessment platform in the 2022/2023 Exam Season	01/01/23	41 820,00	41 820,00 €			02/05/23
Freeconcept, Lda.	Maintenance of the NMS Institutional Portal	08/03/23	6 150,00	6 150,00 €			11/07/23
Câmara Municipal de Lisboa	Use of the Automatic Fire Detection System, installed in Campo Mártires da Pátria, no.130 & Rua Câmara Pestana no. 6, connected to the Telephone Centre of the Lisbon Fire Brigade Regiment, for the year 2023	01/01/23	624,05	624,05 €			14/04/23
LinkedIn Ireland Unlimited Company	LinkedIn Recruiter licence for the Human Resources Service	01/07/23	4 605,75	4 605,75 €			19/10/23
ISBER - International Society for Biological and Environmental Repositories	NMS annual membership of the International Society for Biological & Environmental Repositories (ISBER)	26/10/23	403,49	403,49 €			26/10/23
Postis - Smart Access, Lda.	Preventive Maintenance of Access Control & Video Surveillance Systems at NMSJFCM-UNL Facilities (2022, 2023, 2024) _ AD 005/2022	01/06/22	7 170,90	10 828,15 €			29/12/22
Sociedade Portuguesa do ar líquido, Lda	Ecopass contract for the hire of bottles.	01/03/23	879,45	2 029,51 €			16/05/23
Epal - Empresa Portuguesa de Águas Livres, SA.	Water supply contract - Grey Building Floor 0 & -1 - Local Code 6065350	01/01/17	46 254,65	46 254,64 €			29/12/17
MEO - Serviços de Comunicações e Multimédia, SA.	Communications service, analogue lines for NMSJFCM lifts	01/01/23	1 605,59	1 605,59 €			08/05/23
Alexandra Ferreira Faustino	Procurement of the services of Dr. Alexandra Faustino, with a view to supporting the Coordination Office of the Associated Laboratory - LS4Future.	15/12/23	4 200,00	4 200,00 €			20/12/23
Nova Forum - Instituto de Formação Executiva da UNL	Procurement of the services of Dr. Alexandra Faustino, with a view to supporting the Coordination Office of the Associated Laboratory - LS4Future.	29/12/22	110 000,00	110 000,00 €			05/12/23
Stamp Star Lda.	Specialised training service for the development of strategy, business plan, commercialisation plan, & the development of an Advanced Training service, to be given to the Advanced Training service team & the Management team.	31/01/23	1 482,50	1 482,50 €			27/06/23
	Insurance policy contract (Students, CIT, Scholarship holders) for 2021 & 2022						
	Personal Accidents - MIM + "Bachelor's Degree in Nutritional Sciences" + Postgraduate Studies (Masters & Doctorates) - Policy 0001 10032710 000 (due 01/10/21) _ 2000 x 1350						
Generali Seguros, SA.	Personal Accidents - Postgraduate Students (Master's and Doctoral Degrees & Non-Degree Postgraduate Courses) - Policy 0002 10001110 000 (due 30/09/2021) _ 200 x 135	01/04/21	161 300,00	169 940,00 €			29/04/21
	Personal Accidents (Professional Risks) - Scholarship Holders - Policy 0001 10037168 000 (due 05/05/1021) _ 35 x 60 (quarterly instalments)						
	Accidents at work CIT - Policy 0012 10102101 000 (due 01/04/21) _ 4,141,10274 x 1350 at commercial rate 0547% (quarterly instalments)						
Leiristóvel - Reparação de UPS e Estabilizadores, Lda.	Preventive Maintenance Service & Supply of Batteries - Research Centre UPS Unit _ AD 004/2020	05/03/20	13 626,32	18 431,13 €			30/06/20
Fundação Champalimaud Eden Springs Portugal SA	The Champalimaud Foundation's Rodent Bioterium Services	05/05/23	69 748,23	69 748,23 €			10/08/23
	Supply of water bottles	01/01/22	307,95	307,95 €			27/05/22
João Alberto de Jesus Ferreira	Procurement of Human Cadaver Handling & Preparation Services, as part of the NMS Advanced Training Courses & Anatomy II practical classes	24/05/23	8 525,00	8 525,00 €			31/05/23
Irlindox - Laboratórios Química Analítica, Lda	Evidence Investigator Contract	01/01/22	95 351,00	95 351,00 €			17/05/22
Remarkable - Communication & Image Management, Unipre	Design Services for Nova Medical School	12/04/23	6 125,40	6 125,40 €			25/08/23
ORONA PORTUGAL, LDA	Maintenance & Technical Assistance for 4 Automatic Hydraulic Gates at the Research Centre & the Stair Lift Platform at the NMSJFCM Head Office Building	01/07/21	1 347,00	1 347,00 €			30/12/21
Ultragene - Equipamento para experimentação e Inv. Cient	Preventive maintenance services for NMSJFCM rodent bioterium equipment	28/07/23	10 972,33	10 972,33 €			26/10/23
CONNECTING - PROJECTOS E CONSULTORIA, LDA	Maintenance of Cisco Communications Network Equipment.	01/01/23	2 162,44	2 162,44 €			17/07/23
Sagies - Segurança, Higiene e Saúde no Trabalho, SA.	Procurement of Occupational Health & Safety Services	17/11/22	22 028,04	32 000,49 €			12/04/23
ANACOM - Autoridade Nacional de Comunicações	Internal radiocommunications services - Land Mobile Service - Private	01/01/23	100,00	100,00 €			05/10/23
Lusitania, Companhia de Seguros, SA.	Purchase of Insurance Policies (Students, CIT, Scholarship Holders)	01/10/23	66 874,50	66 874,50 €			19/10/23
Alive Portugal - Agência de Viagens SA.	Purchase of travel agency services - research projects	21/10/23	92 250,00	92 250,00 €			16/11/23
Certifitra-Manutenção de Ar Condicionado, Lda	Maintenance & technical assistance for the A/C equipment (HVAC system) in the Rodent Terarium.	18/04/23	23 430,39	24 089,66 €			27/06/23
Saquimica - Sociedade de Representações de Química, Lda	CONTRACT FOR HPLC EQUIPMENT	01/05/22	5 383,71	5 383,72 €			26/10/22
KINGMAN - Manutenção Global, Lda.	CoP_003_2022_Purchase of preventive & curative maintenance services for the avac system of the FCM/NMS buildings	01/06/22	59 827,20	76 030,98 €			02/09/22
Ernst & Young, SA.	Provision of consultancy services in the field of financial incentives for "Qualifications and Competences" of the Recovery & Resilience Plan (RRP).	30/07/21	23 985,00	23 985,00 €			15/02/23
Sobombas - Motores e Bombas Lda	Preventive Maintenance Contract for the fire station and pump groups of the sewage & rainwater stations & supply to the Research Centre buildings (Cedoc I, Cedoc II & Library)	08/02/23	3 169,71	3 169,71 €			20/09/23
Alfagene, Novas Tecnologias das Ciências da Vida, Lda	Contract with Alfagene for the purchase of primers - oligonucleotides.	01/09/22	7 380,00	7 791,39 €			29/07/22
Zoom Video Communications, Inc.	ZOOM platform services, Charge Name: EducationAnnual	08/09/23	1 850,00	1 850,00 €			08/09/23
João Cardia Soluções Técnicas, Lda	Maintenance/repair of laboratory equipment used in research activities at the Research Centre.	01/03/23	7 850,83	7 850,83 €			16/05/23
Glintt - Healthcare Solutions, SA.	SISLAB & FACTUS Software Systems Maintenance & Upgrade	29/04/22	14 183,47	16 723,43 €			30/09/22
MEO - Serviços de Comunicações e Multimédia, SA.	Fixed, mobile & data communications service _ 2nd, 3rd & 4th quarter 2022	01/04/22	19 594,50	19 594,50 €			19/07/22
Cimplecare Lda	Annual fee for the iReceita CimpleCare electronic prescription service (from 07/01/2023) to 05/01/2024)	07/01/23	221,40	221,40 €			31/01/23
Rayyan Systems, Inc.	Rayyan Professional annual subscription	03/03/23	93,85	93,85 €			06/03/23

Entidade	Accumulated payments			Work to correct errors & omissions	Outros trabalhos, incluindo os a menos	Accumulated payments				Other work, including reduced works	Notes
	Normal Work	Price review	Extra work			Normal work	Price review	Extra work	Work to correct errors & omissions		
[1]	[9]	[10]	[11]	[12]	[13]	[14]	[15]	[16]	[17]	[18]	[19]
Regra Binária - Informática, Unipessoal, Lda	6 094,65 €	0,00 €	0,00 €	0,00 €	0,00 €	6 094,65 €	0,00 €	0,00 €	0,00 €	0,00 €	
Carlos Jorge Alfaiafe Mendes Godinho (EMG - Some Imagem)	62 940,33 €	0,00 €	0,00 €	0,00 €	0,00 €	62 940,33 €	0,00 €	0,00 €	0,00 €	0,00 €	
Epal - Empresa Portuguesa de Águas Livres, SA	297,50 €	0,00 €	0,00 €	0,00 €	0,00 €	10 827,03 €	0,00 €	0,00 €	0,00 €	0,00 €	
WebSP-Com. e Prest. de Serviços Informáticos, Lda	39,00 €	0,00 €	0,00 €	0,00 €	0,00 €	39,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Arte Numérica - Serviços Informáticos, Lda	5 535,00 €	0,00 €	0,00 €	0,00 €	0,00 €	5 535,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
João Cardia Soluções Técnicas, Lda	5 380,02 €	0,00 €	0,00 €	0,00 €	0,00 €	6 825,09 €	0,00 €	0,00 €	0,00 €	0,00 €	
Truly Nolen - Tnolen - Estudos E Serviços Protecção Ambiental, Lda	3 837,60 €	0,00 €	0,00 €	0,00 €	0,00 €	6 140,16 €	0,00 €	0,00 €	0,00 €	0,00 €	
Enkrott - Gestão e Tratamento de Águas, SA	797,04 €	0,00 €	0,00 €	0,00 €	0,00 €	1 062,72 €	0,00 €	0,00 €	0,00 €	0,00 €	
João Cardia Soluções Técnicas, Lda	3 364,05 €	0,00 €	0,00 €	0,00 €	0,00 €	3 364,05 €	0,00 €	0,00 €	0,00 €	0,00 €	
Isotoma Limited	7 033,17 €	0,00 €	0,00 €	0,00 €	0,00 €	7 033,17 €	0,00 €	0,00 €	0,00 €	0,00 €	
CONNECTING - PROJECTOS E CONSULTORIA, LDA	840,71 €	0,00 €	0,00 €	0,00 €	0,00 €	3 362,84 €	0,00 €	0,00 €	0,00 €	0,00 €	
Américo Simões das Neves	4 497,19 €	0,00 €	0,00 €	0,00 €	0,00 €	4 497,19 €	0,00 €	0,00 €	0,00 €	0,00 €	
CTT Expresso - Serviços Postais e Logística, SA.	1 229,50 €	0,00 €	0,00 €	0,00 €	0,00 €	1 229,50 €	0,00 €	0,00 €	0,00 €	0,00 €	
Correia & Matos, Lda	23 812,80 €	0,00 €	12 266,79 €	0,00 €	0,00 €	23 812,80 €	0,00 €	12 266,79 €	0,00 €	0,00 €	
Margarida Oliveira Almeida Rasteiro	1 745,01 €	0,00 €	0,00 €	0,00 €	0,00 €	9 332,01 €	0,00 €	0,00 €	0,00 €	0,00 €	
Alento-Asspara a formação em Reanimação	6 885,00 €	0,00 €	0,00 €	0,00 €	0,00 €	30 861,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Petrogal, SA.	52,03 €	0,00 €	0,00 €	0,00 €	0,00 €	52,03 €	0,00 €	0,00 €	0,00 €	0,00 €	
EBSCO Information Services SLU.	41 410,00 €	0,00 €	0,00 €	0,00 €	0,00 €	41 410,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
iCognitus4All - IT Solutions, Lda.	17 835,00 €	0,00 €	0,00 €	0,00 €	0,00 €	26 752,50 €	0,00 €	0,00 €	0,00 €	0,00 €	
PROHS	255,53 €	0,00 €	0,00 €	0,00 €	0,00 €	4 192,04 €	0,00 €	0,00 €	0,00 €	0,00 €	
Ricardo José Seixeiro da Silva	409,00 €	0,00 €	0,00 €	0,00 €	0,00 €	409,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Fujitsu Technology Solutions, Lda.	41 820,00 €	0,00 €	0,00 €	0,00 €	0,00 €	41 820,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Freeconcept, Lda.	4 612,50 €	0,00 €	0,00 €	0,00 €	0,00 €	4 612,50 €	0,00 €	0,00 €	0,00 €	0,00 €	
Câmara Municipal de Lisboa	624,05 €	0,00 €	0,00 €	0,00 €	0,00 €	624,05 €	0,00 €	0,00 €	0,00 €	0,00 €	
LinkedIn Ireland Unlited Company	4 605,75 €	0,00 €	0,00 €	0,00 €	0,00 €	4 605,75 €	0,00 €	0,00 €	0,00 €	0,00 €	
ISBER - International Society for Biological and Environmental Repositories	403,49 €	0,00 €	0,00 €	0,00 €	0,00 €	403,49 €	0,00 €	0,00 €	0,00 €	0,00 €	
Postis - Smart Access, Lda.	3 299,56 €	0,00 €	2 441,31 €	0,00 €	0,00 €	4 084,30 €	0,00 €	2 441,31 €	0,00 €	0,00 €	
Sociedade Portuguesa do ar Líquido, Lda	879,46 €	0,00 €	0,00 €	0,00 €	0,00 €	879,46 €	0,00 €	0,00 €	0,00 €	0,00 €	
Epal - Empresa Portuguesa de Águas Livres, SA	169,50 €	0,00 €	0,00 €	0,00 €	0,00 €	12 722,90 €	0,00 €	0,00 €	0,00 €	0,00 €	
MEO - Serviços de Comunicações e Multimédia, SA.	996,77 €	0,00 €	0,00 €	0,00 €	0,00 €	996,77 €	0,00 €	0,00 €	0,00 €	0,00 €	
Alexandra Ferreira Faustino	2 200,00 €	0,00 €	0,00 €	0,00 €	0,00 €	2 200,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Nova Forum - Instituto de Formação Executiva da UNL	110 000,00 €	0,00 €	0,00 €	0,00 €	0,00 €	110 000,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Stamp Star Lda.	1 482,50 €	0,00 €	0,00 €	0,00 €	0,00 €	1 482,50 €	0,00 €	0,00 €	0,00 €	0,00 €	
Generali Seguros, SA.	16 926,64 €	0,00 €	21 416,26 €	0,00 €	0,00 €	73 942,91 €	0,00 €	24 480,75 €	0,00 €	0,00 €	
Leiristável - Reparação de UPS e Estabilizadores, Lda.	1 291,50 €	0,00 €	0,00 €	0,00 €	0,00 €	2 536,88 €	0,00 €	0,00 €	0,00 €	0,00 €	
Fundação Champalimaud	39 653,24 €	0,00 €	0,00 €	0,00 €	0,00 €	39 653,24 €	0,00 €	0,00 €	0,00 €	0,00 €	
Eden Springs Portugal SA	4,31 €	0,00 €	0,00 €	0,00 €	0,00 €	187,60 €	0,00 €	0,00 €	0,00 €	0,00 €	
João Alberto de Jesus Ferreira	5 025,00 €	0,00 €	0,00 €	0,00 €	0,00 €	5 025,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Irlanbox - Laboratórios Química Analítica, Lda	34 558,77 €	0,00 €	0,00 €	0,00 €	0,00 €	57 065,55 €	0,00 €	0,00 €	0,00 €	0,00 €	
Remarkable - Communication & Image Management, Unipe	6 125,40 €	0,00 €	0,00 €	0,00 €	0,00 €	6 125,40 €	0,00 €	0,00 €	0,00 €	0,00 €	
ORONA PORTUGAL, LDA	247,83 €	0,00 €	0,00 €	0,00 €	0,00 €	1 098,98 €	0,00 €	0,00 €	0,00 €	0,00 €	
Ultragene - Equipamento para experimentação e Inv. Cient	6 220,28 €	0,00 €	0,00 €	0,00 €	0,00 €	6 220,28 €	0,00 €	0,00 €	0,00 €	0,00 €	
CONNECTING - PROJECTOS E CONSULTORIA, LDA	2 162,46 €	0,00 €	0,00 €	0,00 €	0,00 €	2 162,46 €	0,00 €	0,00 €	0,00 €	0,00 €	
Sagies - Segurança, Higiene e Saúde no Trabalho, SA.	14 685,44 €	0,00 €	310,50 €	0,00 €	0,00 €	14 685,44 €	0,00 €	310,50 €	0,00 €	0,00 €	
ANACOM - Autoridade Nacional de Comunicações	100,61 €	0,00 €	0,00 €	0,00 €	0,00 €	100,61 €	0,00 €	0,00 €	0,00 €	0,00 €	
Lusitania, Companhia de Seguros, SA.	10 382,35 €	0,00 €	0,00 €	0,00 €	0,00 €	10 382,35 €	0,00 €	0,00 €	0,00 €	0,00 €	
Alive Portugal - Agência de Viagens SA.	3 244,95 €	0,00 €	0,00 €	0,00 €	0,00 €	3 244,95 €	0,00 €	0,00 €	0,00 €	0,00 €	
Certiflra-Manutenção de Ar Condicionado, Lda	4 000,76 €	0,00 €	659,27 €	0,00 €	0,00 €	4 000,76 €	0,00 €	659,27 €	0,00 €	0,00 €	
Soquímica - Sociedade de Representações de Química, Ld	2 691,87 €	0,00 €	0,00 €	0,00 €	0,00 €	3 589,16 €	0,00 €	0,00 €	0,00 €	0,00 €	
KINGMAN - Manutenção Global, Lda.	33 522,57 €	0,00 €	12 970,23 €	0,00 €	0,00 €	58 203,76 €	0,00 €	12 970,23 €	0,00 €	0,00 €	
Ernst & Young, SA.	23 985,00 €	0,00 €	0,00 €	0,00 €	0,00 €	23 985,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
Sobombas - Motores e Bombas Lda	1 829,01 €	0,00 €	0,00 €	0,00 €	0,00 €	1 829,01 €	0,00 €	0,00 €	0,00 €	0,00 €	
Alfagene, Novas Tecnologias das Ciências da Vida, Lda	418,48 €	0,00 €	0,00 €	0,00 €	0,00 €	829,87 €	0,00 €	0,00 €	0,00 €	0,00 €	
Zoom Video Communications, Inc.	1 850,00 €	0,00 €	0,00 €	0,00 €	0,00 €	1 850,00 €	0,00 €	0,00 €	0,00 €	0,00 €	
João Cardia Soluções Técnicas, Lda	2 196,47 €	0,00 €	0,00 €	0,00 €	0,00 €	2 196,47 €	0,00 €	0,00 €	0,00 €	0,00 €	
Glintt - Healthcare Solutions, SA.	2 677,84 €	0,00 €	2 539,96 €	0,00 €	0,00 €	10 775,36 €	0,00 €	2 539,96 €	0,00 €	0,00 €	
MEO - Serviços de Comunicações e Multimédia, SA.	2 376,30 €	0,00 €	0,00 €	0,00 €	0,00 €	16 829,59 €	0,00 €	0,00 €	0,00 €	0,00 €	
Cimplecare Lda	221,40 €	0,00 €	0,00 €	0,00 €	0,00 €	221,40 €	0,00 €	0,00 €	0,00 €	0,00 €	
Rayyan Systems, Inc.	93,85 €	0,00 €	0,00 €	0,00 €	0,00 €	93,85 €	0,00 €	0,00 €	0,00 €	0,00 €	

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4.

**OPINION OF THE
AUDITOR**



LIMITED REVIEW REPORT ON FINANCIAL STATEMENTS

Introduction

We have performed a limited review of the attached financial statements of the NOVA Medical School of the NOVA University of Lisbon (the Entity), which, in accordance with the requirements established by the Court of Auditors, constitute an obligation to report the accounts of the legal regime of the NOVA University of Lisbon Foundation (the Foundation), that comprise the balance sheet at 31 December 2023 (that shows a total of €58,063,677 and a total equity of €30,525,258, including a net loss of €204,559), the income statement by nature, of changes in equity and of cash flows for the year then ended, and the notes attached to the financial statements, which include a summary of the significant accounting policies.

Responsibilities of the management board

It is the responsibility of the management board to prepare financial statements that give a true and fair view of the financial position, the financial performance and the cash flows of the Entity in accordance with the Accounting Standardisation System for Public Administrations, and to create and maintain an appropriate internal control system in order to enable the preparation of financial statements that are free from material misstatement due to fraud or error.

Responsibilities of the auditor

Our responsibility is to express a conclusion on the attached financial statements. Our work was performed in accordance with international standards on limited review of financial statements and other standards and technical and ethical guidelines of the Certified Public Accountants Association. These standards require that we conducted our work in such a way as to conclude if anything has come to our attention that causes us to believe that the financial statements, as a whole, are not prepared in all material respects in accordance with the Accounting Standardisation System for Public Administrations.

The limited review we have carried out only differs from an audit in accordance with ISAs since the Entity has no Legal Personality or Equity Autonomy, as the assets belong to the NOVA University of Lisbon Foundation.



Basis for Conclusion with Reservations

With reference to 31 December 2023, the Entity has a total of Tangible Fixed Assets amounting to €34,508,271, of which €25,778,289 relate to Buildings and Other Constructions, with all of these buildings having been purchased through transactions without consideration.

With the transition to the new accounting standard, SNC-AP, in 2019, the Entity should have updated the value of its Buildings and Other Constructions to its Taxable Asset Value (TAV), as provided for in NCP 5. Thus, in accordance with the audit evidence that we were able to collect, the buildings are still in the process of being regularised, and it was not possible to obtain sufficient and appropriate audit evidence that would allow us to conclude on the impact that the situation described above may have on the Assets and Equity of the NOVA Medical School of the NOVA University of Lisbon on 31 December 2023. It should be noted that this reserve excludes 3 properties transferred by the UNL Rector's Office in 2019, with the net book value as at 31 December 2023 amounting to €12,227,982.54, which were measured in the NMS at the value at which they were recorded in the transferor's accounts, thus complying with NCP 5 and FAQ 30 of the Accounting Standards Committee.

Conclusion with Reservations

Based on our work, except for the possible effects of the matters described in section Basis for Conclusion with Reservations, nothing has come to our attention that causes us to believe that the attached financial statements do not present fairly, in all material respects, the financial position of the NOVA Medical School at 31 December 2023 and its financial performance and cash flows for the year then ended in accordance with the Accounting Standardisation System for Public Administrations.

Algés, 11 March 2024

Digitally signed by
HUGO ALEXANDRE HUGO ALEXANDRE MATEUS
MATEUS SALGUEIRO SALGUEIRO
Details: 11/03/2024 18:22:30 Z

Hugo Alexandre Mateus Salgueiro
(National Qualification for Auditors [ROC] no. 1499,
registered with the CMVM under no. 20161109) on
behalf of DFK & Associados, SROC, Lda



**REPORT &
ACCOUNTS**

2023